

## DELIBERAZIONE DI CONSIGLIO COMUNALE

**Oggetto:** Approvazione della variazione al Bilancio di previsione 2025/2027 - annualità 2025, 2026 e 2027, relativa alla partecipazione del Comune di Napoli al progetto "Rock the Block - EUT01-255" in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo -fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da staff-costs del personale interno all'Ente.

L'anno duemilaventicinque, il giorno 14 del mese di ottobre, nella Casa Comunale e, precisamente, nella Sala del Consiglio Comunale di Via Verdi n. 35, si è riunito il Consiglio Comunale in seduta PUBBLICA di PRIMA convocazione.

A ciascun Consigliere è stato notificato l'avviso di convocazione pubblicato all'Albo Pretorio del Comune. Alla votazione risultano presenti o assenti i Consiglieri come di seguito riportato:

MANFREDI Gaetano	SINDACO	Assente	
1) AMATO Vincenza	PRESIDENTE	P	Assente
2) ACAMPORA Gennaro		P	Assente
3) ANDREOZZI Rosario		P	Assente
4) BASSOLINO Antonio		Assente	P
5) BORRELLI Rosaria		Assente	Assente
6) BORRIELLO Ciro		P	Assente
7) BRESCIA Domenico		Assente	P
8) CARBONE Luigi		P	Assente
9) CECERE Claudio		Assente	Assente
10) CILENTI Massimo		P	P
11) CLEMENTE Alessandra		Assente	P
12) COLELLA Sergio		P	P
13) D'ANGELO Bianca Maria		Assente	P
14) D'ANGELO Sergio		P	Assente
15) ESPOSITO Aniello		Assente	P
16) ESPOSITO Gennaro		Assente	P
17) ESPOSITO Pasquale		P	Assente
18) FLOCCO Salvatore		P	P
19) FUCITO Fulvio		P	P
20) GUANGI Salvatore		P	P
21) LANGE CONSIGLIO Salvatore			
22) LONGOBARDI Giorgio			
23) MADONNA Salvatore			
24) MAISTO Anna Maria			
25) MARESCA Catello			
26) MIGLIACCIO Carlo			
27) MINOPOLI Roberto			
28) MUSTO Luigi			
29) PAIPAIS Gennaro Demetrio			
30) PALMIERI Domenico			
31) PALUMBO Rosario			
32) PEPE Massimo			
33) RISPOLI Gennaro			
34) SAGGESE Fiorella			
35) SANNINO Pasquale			
36) SAVARESE d'Atri Walter			
37) SAVASTANO Iris			
38) SIMEONE Gaetano			
39) SORRENTINO Flavia			
40) VITELLI Mariagrazia			

Partecipa il Segretario Generale, Monica Cinque.



**La Presidente Amato** introduce la Deliberazione di Giunta Comunale n. 409 del 04/09/2025 avente ad oggetto: *Approvazione, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.Lgs. n. 267/2000, della variazione al Bilancio di previsione 2025/2027 - annualità 2025, 2026 e 2027, relativa alla partecipazione del Comune di Napoli al progetto "Rock the Block - EUT01-255" in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo -fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da staff-costs del personale interno all'Ente.*

Il provvedimento è stato trasmesso alla Commissione Bilancio ed alla Commissione Urbanistica le quali, con i verbali rispettivamente n. 415 del 13/10/2025 e n. 396 del 26/09/2025, hanno rinvia l'espressione del parere in sede di Consiglio.

Risulta presente il Ragioniere Generale, Claudia Gargiulo, per le attività di supporto tecnico.

**La Presidente Amato** cede la parola all'Assessore Laura Lieto per la relazione introduttiva.

**L'Assessore Laura Lieto** relaziona.

**La Presidente Amato**, constatata l'assenza di richieste di intervento, pone in votazione, per alzata di mano, la ratifica della Deliberazione di Giunta Comunale n. 409 del 04/09/2025, limitatamente al punto 1) della stessa, e, assistita dagli scrutatori – Gennaro Acampora e Salvatore Flocco – con la presenza in Aula di n. 23 Consiglieri, i cui nominativi sono riportati sul frontespizio del presente atto, proclama il seguente esito:

Presenti e votanti: n. 23

Voti Favorevoli: n. 23

Voti contrari: //

Astenuti: //

in base all'esito dell'intervenuta votazione, all'unanimità dei presenti, il Consiglio

## RATIFICA

la Deliberazione di Giunta Comunale n. 409 del 04/09/2025 avente ad oggetto: *"Approvazione, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.Lgs. n. 267/2000, della variazione al Bilancio di previsione 2025/2027 - annualità 2025, 2026 e 2027, relativa alla partecipazione del Comune di Napoli al progetto "Rock the Block - EUT01-255" in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo -fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da staff-costs del personale interno all'Ente"*, limitatamente al punto 1) della stessa Deliberazione.

*Si allega, quale parte integrante del presente provvedimento:*

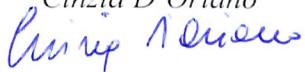
- Deliberazione di Giunta Comunale n. 409 del 04/09/2025, approvata dalla Giunta con i poteri del Consiglio, composta da n. 14 pagine, progressivamente numerate, nonché da allegati, costituenti parte integrante della proposta, composti da n. 149 pagine, progressivamente numerate, firmati digitalmente dal Dirigente proponente, conservati nell'archivio informatico dell'Ente, repertoriati con i numeri da 1054L\_002\_01 a 1054L\_002\_03 (**allegato n. 1**).

*Si dà atto che il contenuto della relazione dell'Assessore è riportato nel processo verbale della seduta, redatto ai sensi dell'art. 49, secondo comma, del Regolamento interno del Consiglio Comunale. Il processo verbale, repertoriato e conservato presso l'archivio informatico dell'Ente, è pubblicato sul sito istituzionale nella sezione "Sedute consiliari", alla pagina della relativa seduta consiliare.*

*Si dà atto, inoltre, che tutta la documentazione afferente al presente provvedimento è conservata agli atti d'ufficio.*

La Responsabile dell'Area

*Cinzia D'Oriano*



Il Segretario Generale

*Monica Cinque*



La Presidente del Consiglio Comunale

*Vincenzo Minuto*



Deliberazione di C. C. n. 142 del 14/10/2025 composta da n. 4 pagine progressivamente numerate, nonché da allegati, costituenti parte integrante, di complessive pagine n. 163 separatamente numerate.

Si attesta:

che la presente deliberazione è stata pubblicata all'Albo Pretorio il 28/10/2025 e vi rimarrà pubblicata per quindici giorni (comma 1, art. 124 del D.lgs. 267/2000).

Il Responsabile M. Caccavucco

Il presente provvedimento, immediatamente eseguibile, ai sensi del comma 4, art. 134, del D.lgs. 267/2000, è stato comunicato con nota PG/2025/

#### DICHIARAZIONE DI ESECUTIVITÀ

Constatato che sono decorsi i dieci giorni dalla pubblicazione si dà atto che la presente deliberazione è divenuta da oggi esecutiva, ai sensi del comma 3, art. 134 del D.lgs. 267/2000.

Addi 01.11.2025

La Responsabile dell'Area  
Cinzia D'Oriano

Cinzia D'Oriano

Il presente provvedimento viene assegnato ai servizi competenti attraverso l'applicativo e-grammata per le procedure attuative:

AREA TRASFORM. URBANA E POLIT.

RE ASSESSORE URBANISTICA

DEI L'ABITARE

SERV. PLANIFC. EDILIZIA RESID.

PUBBLICA E SOCIAL HOUSING

SERVIZIO U.O.A. UFFICIO ANRR

E POLITICHE DI COESIONE

RE: SERVIZIO GESTIONE BILAN

/ SERVIZIO PASSAGGI. E RENDIC.

Addi 01.11.2025

La Responsabile dell'Area

Cinzia D'Oriano

Cinzia D'Oriano

#### Attestazione di conformità

(da utilizzare e compilare, con le diciture del caso, solo per le copie conformi della presente deliberazione)

La presente copia, composta da n. \_\_\_\_\_ pagine, progressivamente numerate, è conforme all'originale della Deliberazione di Consiglio comunale n. \_\_\_\_\_ del \_\_\_\_\_

divenuta esecutiva in data \_\_\_\_\_;

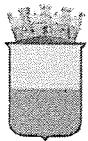
Gli allegati, costituenti parte integrante, composti da n. \_\_\_\_\_ pagine progressivamente numerate:

sono rilasciati in copia conforme unitamente alla presente;  
sono visionabili in originale presso l'archivio in cui sono depositati.

Il Funzionario Responsabile

## ORIGINALE

Mod\_fdgc\_1\_21



COMUNE DI NAPOLI

DIPARTIMENTO/AREA: **AREA TRASFORMAZIONE URBANA E POLITICHE DELL'ABITARE**SERVIZIO: **PIANIFICAZIONE DELL'EDILIZIA RESIDENZIALE PUBBLICA E SOCIAL HOUSING - U.O.A. UFFICIO PNRR E POLITICHE DI COESIONE**ASSESSORATO: **ALL'URBANISTICA**

SG: 423 del 27/08/2025

DGC: 451 del 01/08/2025

Cod. allegati: 1054L\_2025\_02

Proposta di deliberazione prot. n° 02

del 28/07/2025

**REGISTRO DELLE DELIBERAZIONI DI GIUNTA COMUNALE - DELIB. N° 409**

**OGGETTO:** Approvazione, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.Lgs. n. 267/2000, della variazione al Bilancio di previsione 2025/2027 — annualità 2025, 2026 e 2027, relativa alla partecipazione del Comune di Napoli al progetto "Rock the Block — EUT01-255" in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo - fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da staff-costs del personale interno all'Ente.

Il giorno 04/09/2025, in modalità mista (Presenza/Videoconferenza), convocata nei modi di legge, si è riunita la Giunta comunale. Si dà atto che sono presenti i seguenti n° 6 Amministratori in carica:

**SINDACO:**

P	A
<input type="checkbox"/>	<input checked="" type="checkbox"/>

Gaetano MANFREDI

**ASSESSORI(\*):**

P	A
<input checked="" type="checkbox"/>	<input type="checkbox"/>

Laura LIETO  
(Vicesindaco)

Pier Paolo BARETTA

<input type="checkbox"/>	<input checked="" type="checkbox"/>
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Maura STRIANO

<input type="checkbox"/>	<input checked="" type="checkbox"/>
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Antonio DE IESU

<input checked="" type="checkbox"/>	<input type="checkbox"/>
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Emanuela FERRANTE

<input checked="" type="checkbox"/>	<input type="checkbox"/>
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Teresa ARMATO

<input type="checkbox"/>	<input checked="" type="checkbox"/>
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Luca FELLA TRAPANESE

<input checked="" type="checkbox"/>	<input type="checkbox"/>
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Edoardo COSENZA

<input type="checkbox"/>	<input checked="" type="checkbox"/>
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Chiara MARCIANI

<input checked="" type="checkbox"/>	<input type="checkbox"/>
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Vincenzo SANTAGADA

<input checked="" type="checkbox"/>	<input type="checkbox"/>
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(\*): I nominativi degli Assessori (escluso il Vicesindaco) sono riportati in ordine di anzianità anagrafica.

Assume la Presidenza: Vicesindaco Laura Lieto

Assiste il Segretario del Comune: Monica Cinque

Il Funzionario titolare di incarico  
di elevata qualificazione

**IL PRESIDENTE**

Constatato il numero legale, invita la Giunta a trattare l'argomento segnato in oggetto.

LA GIUNTA, su proposta della Vicesindaco, Assessora all'Urbanistica

**Premesso che:**

il Comune di Napoli ha aderito al programma URBAN (1994 – 1999) che è stato un programma di successo, sia a livello nazionale che a livello europeo, per la validità della strategia fondata sull'approccio integrato delle politiche di intervento nelle aree urbane;

conseguentemente, il Comune di Napoli ha aderito, come partner e come capofila, a vari progetti di reti tematiche promossi nell'ambito del Programma URBACT 2000 – 2006 e del Programma di Cooperazione Territoriale URBACT II (2007 – 2013), progetti che sono tutti positivamente conclusi;

proseguendo il proprio impegno in materia di sviluppo di politiche urbane integrate, il Comune di Napoli ha successivamente aderito, come capofila, ai bandi del Programma di Cooperazione Territoriale URBACT III (2014-2020), con i progetti denominati *"2nd Chance"* e *"Civic eState"*, elaborati dall'Unita di Progetto interdirezionale "Coordinamento Progetti URBACT e Reti per lo Sviluppo di Politiche Urbane Integrate";

il Comune di Napoli ha inoltre aderito, come partner e con Barcellona (Spagna) città capofila, al progetto *"Urb-Inclusion"* nell'ambito del Programma di Cooperazione Territoriale URBACT III (2014-2020), approvato per la prima fase con deliberazione di G.C. n. 84 del 23 febbraio 2017 e per la seconda fase con deliberazione di G.C. n. 397 del 20 luglio 2017;

nell'anno 2024 il Comune di Napoli ha altresì aderito come partner al progetto CO-CALICO, finanziato nell'ambito della call per *Innovation Transfer Network* dal Programma URBACT IV 2021-2027. Il progetto Co-CALICO, successivamente denominato *"Cities 4 Co-Housing"*, vede coinvolte alcune città europee impegnate in una rete transnazionale di cui Bruxelles è Lead Partner ed alla quale hanno aderito, oltre alla città di Napoli, le città di Vila Nova de Gaia (Portogallo), Salonicco (Grecia), Fuenlabrada (Spagna) e Niksic (Montenegro). L'obiettivo della rete di città europee *Cities 4 Co-Housing* è adattare e trasferire le buone pratiche sviluppate con il progetto CALICO proposto da Bruxelles, che ha visto l'attivazione di forme *"collaborative"* di *housing*, basate sul mix sociale e generazionale dei residenti, sull'attenzione alla dimensione di genere dell'abitare, su un modello di cura e mutualismo *community-based*, sull'integrazione nel programma residenziale di diverse infrastrutture e servizi innovativi per la comunità, sulla costituzione di un modello gestionale denominato Community Land Trust come forma di partenariato pubblico-privato non speculativo. Per raggiungere l'obiettivo sopra menzionato, ogni città si è impegnata nel corso del progetto ad effettuare un'approfondita valutazione dello stato dell'arte e, traendo ispirazione dai principi condivisi a livello di rete europea, ad elaborare una propria metodologia di lavoro (Transferability Study) che risponda agli effettivi bisogni del territorio e che sia condivisa con i principali portatori di interesse locali. Per la città di Napoli tale studio di trasferibilità si concentra sulla realizzazione di un *"condominio solidale"* in via della Stadera, progetto che consentirà di realizzare concretamente, con gli opportuni adattamenti al contesto locale, la sperimentazione proposta da Bruxelles con il progetto CALICO.

**Atteso che:**

sempre in tema di reti di città europee e di progetti inerenti alle politiche urbane (politiche abitative), nell'ambito del Bando EUI-IA 1 (Iniziativa Urbana Europea - EUI), il Comune di Egaleo (Grecia), in qualità di Autorità Urbana principale (MUA), insieme a 9 partner provenienti dal mondo accademico, dall'industria e dalla società civile, ha candidato il progetto *"Rock the Block – EUI01-255"*;

il progetto *"Rock the Block"* si propone di migliorare la qualità della vita abitativa e di rafforzare i legami sociali tra i residenti, superando gli approcci tradizionali concentrati sulle singole abitazioni, lavorando invece su interi blocchi di appartamenti chiamati *polykatoikia* (condomini - edifici plurifamiliari con annessi servizi);

il progetto di cui sopra si basa su tre pilastri fondamentali:

**1. Trasformazioni fisiche e tecniche degli edifici**

Vengono finanziati interventi per migliorare l'efficienza energetica, l'estetica, la funzionalità, la digitalizzazione, la sostenibilità ambientale (con approcci circolari), e l'inclusività degli spazi abitativi. I residenti partecipano attivamente alla definizione di questi interventi tramite bandi pubblici, scegliendo cosa serve davvero al loro edificio.

## 2. Costruzione e rafforzamento della comunità di quartiere

Viene creato un “Co-living Hub”, uno spazio dove si organizzano attività di formazione, sviluppo di competenze, cura reciproca e supporto educativo. Alla base di tale pilastro vi è l’idea è che l’accessibilità economica delle case è possibile solo se esiste una comunità coesa che si aiuta a vicenda.

## 3. Supporto istituzionale tramite l’implementazione di un nuovo ufficio comunale per l’edilizia abitativa

Il Comune di Egaleo intende istituire un ufficio dedicato che funge da sportello unico per fornire consulenza e assistenza gratuita a tutti i cittadini su temi abitativi. Questo può aiutare a tutelare i diritti dei residenti e a sostenere nuove sperimentazioni in ambito edilizio.

il suddetto progetto “Rock the Block” è stato ammesso ad un finanziamento FESR di € 3.280.920,00 con conseguente sottoscrizione di uno specifico accordo di partenariato, che disciplina obblighi e responsabilità dei partner per l’attuazione del progetto stesso.

### Atteso inoltre che:

- nell’ambito del progetto “Rock the Block” il Comune di Napoli è stato individuato dal Comune di Egaleo quale Transfer Partner, insieme alle città di Budapest e di Parigi, per promuovere l’adattabilità della soluzione testata in Grecia ad altri contesti urbani nell’UE, sviluppando nuove competenze nella gestione di progetti sperimentali di edilizia pubblica;
- con nota PG 1078942/2024 il Comune di Napoli, nella persona della Vicesindaco-Assessore all’Urbanistica ha comunicato al Comune di Egaleo (MUA) la volontà di prendere parte al progetto “Rock the Block – EUI 01-255” in qualità di Transfer Partner e di destinare all’implementazione del “Transfer Work-Package” un cofinanziamento di € 30.000,00 a carico del bilancio comunale;
- a seguito delle adesioni al progetto da parte dei 3 Transfer Partner individuati, il Comune di Egaleo, i 9 Delivery Partner ed i 3 Transfer Partner (Comune di Napoli, Comune di Budapest, Comune di Parigi) hanno sottoscritto, tra settembre e ottobre 2024, un apposito accordo che disciplina doveri e responsabilità di ciascun partner nella implementazione del progetto;
- per ciascun Transfer Partner è previsto un budget forfettario pari a € 150.000,00 di cui € 120.000,00 a valere sui fondi FESR ed € 30.000,00 di contributo proprio.

### Visto che:

- in data 11 settembre 2024 è stato sottoscritto il “Project Partnership Agreement Amendment” che modifica l’originario accordo di partenariato tra il Comune di Egaleo e i 9 Delivery Partner, inserendo nel suddetto accordo anche i 3 Transfer Partner selezionati;
- come indicato nel Modulo di domanda versione 3, per ciascun Transfer Partner è previsto un budget forfettario pari a € 150.000,00, di cui € 120.000,00 quale contributo europeo a valere sui fondi FESR (80% del budget) ed € 30.000,00 (20% del budget) quale co-finanziamento locale che il Comune di Napoli intende destinare integralmente a staff-cost del personale interno all’Ente che pertanto già dispone di copertura finanziaria in bilancio;
- le attività che il Comune di Napoli è chiamato a mettere in campo in qualità di Transfer Partner sono indicate analiticamente nel Pacchetto di Lavoro 9 (Work Package 9) del Modulo di Domanda Versione 3.

### Evidenziato che:

- il periodo di attuazione del Pacchetto di Lavoro di competenza del Comune di Napoli (Work Package 9), come indicato nel Modulo di Domanda Versione 3 va dal 1° dicembre 2024 al 31 agosto 2027;
- fino a luglio 2025 le attività previste dal progetto sono state sviluppate a cura dell’Assessorato all’Urbanistica dell’Ente, mentre le attività da implementare nel prossimo futuro, quali “Indagini sulla capacità di trasferimento” e uno studio di fattibilità e opportunità di replicazione, saranno svolte dal Servizio Pianificazione dell’Edilizia Residenziale Pubblica e Social Housing, in ragione del contenuto del progetto stesso, focalizzato sull’implementazione e trasferibilità di politiche per l’housing sociale;

- al fine di non incorrere nella perdita del finanziamento comunitario, le spese dovranno essere sostenute e quietanzate nel periodo di attuazione sopra indicato;
- il Comune di Napoli, in qualità di *Transfer Partner* dovrà pertanto provvedere, nei tempi previsti dal medesimo progetto, a produrre gli *output* di competenza e a sostenere le correlate spese, pena la perdita del finanziamento;

**Preso atto** del “Project Partnership Agreement Amendment” sottoscritto in data 11 settembre 2024, la cui attuazione risulta di grande interesse per l’Amministrazione.

**Considerato che:**

- a seguito dell’adesione da parte del Comune di Napoli, in qualità di Transfer Partner, al progetto “Rock The Block”, come da accordo sottoscritto in data 11 settembre 2024, con un budget complessivo di € 150.000,00, di cui € 120.000,00 quale contributo europeo a valere sui fondi FESR ed € 30.000,00 quale co-finanziamento locale composto integralmente da *staff-costs* del personale interno all’Ente, al fine di procedere alla realizzazione del progetto Rock The Block è necessario procedere all’istituzione di un capitolo di entrata e di capitoli di spesa ad esso vincolato, operando le seguenti variazioni di bilancio:

Area	Cap.	Servizio	Codice Bilancio	Denominazione		COMP. 2025	CASSA 2025	COMP.2026	COMP.2027
UODS 3000	Entrata N.I.	UOA Ufficio PNRR e Politiche di Coesione	2.01.05.01.004	Trasferimento Fondi FESR per il progetto ROCK THE BLOCK – vincolo di spesa capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	€ 0,00
					Variazione	€ 60.000,00	€ 60.000,00	€ 45.000,00	€ 15.000,00
					Dotazione post variazione	€ 60.000,00	€ 60.000,00	€ 45.000,00	€ 15.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.02.001	Rimborso spese di viaggio e missioni per il progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 10.000,00	€ 10.000,00	€ 5.000,00	€ 5.000,00
					Dotazione post variazione	€ 10.000,00	€ 10.000,00	€ 5.000,00	€ 5.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.02.005	Servizi di organizzazione meeting e di comunicazione per il progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 0,00	€ 0,00	€ 15.000,00	€ 10.000,00
					Dotazione post variazione	€ 0,00	€ 0,00	€ 15.000,00	€ 10.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.11.999	Prestazione di servizi a supporto della realizzazione del progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 50.000,00	€ 50.000,00	€ 25.000,00	€ 0,00
					Dotazione post variazione	€ 50.000,00	€ 50.000,00	€ 25.000,00	€ 0,00

- l’attuazione del progetto in parola sarà coordinata e gestita dal *Servizio Pianificazione dell’Edilizia Residenziale Pubblica e Social Housing* in ragione delle specificità del progetto e degli argomenti trattati;
- il controllo di primo livello sarà di competenza della *U.O.A. Ufficio PNRR e Politiche di Coesione*;
- occorre autorizzare l’anticipazione di cassa nell’emissione dei mandati di pagamento per ciò che riflette le spese concernenti il Progetto *ROCK THE BLOCK*, senza l’effettivo introito delle somme a valere su fondi FESR, atteso che, l’ultima quota del finanziamento sarà erogata solo a seguito della rendicontazione delle spese sostenute e quietanzate.

Vista la deliberazione n.6 del 29 gennaio 2025 con cui il Consiglio comunale ha approvato il Bilancio di previsione 2025/2027.

**Visti:**

- il D.lgs. n. 267/00;
- gli obblighi di pubblicazione e rispettivi riferimenti normativi contenuti nel P.I.A.O., approvato per il

triennio 2025 - 2027, alla Sezione 2 – VALORE PUBBLICO, PERFORMANCE E ANTICORRUZIONE - Sezione 2.3: Rischi corruttivi e Trasparenza.

**Dato atto che:**

- il presente provvedimento ed i relativi allegati non contengono dati personali;
- il presente provvedimento non rientra in alcuna delle previsioni normative riportate nella suindicata sezione del P.I.A.O. e, pertanto, non sarà oggetto di pubblicazione nella sezione Amministrazione Trasparente del sito del Comune di Napoli, né in altre pagine web del sito stesso o di altri siti istituzionali.

**Attestato che:**

- l'istruttoria preordinata all'adozione del presente atto, anche ai fini di eventuali ipotesi di conflitto ex art.6 bis della legge n.241/90, introdotto con legge n.190/2012 (art.1, comma 41), è stata espletata dalla dirigenza che lo sottoscrive;
- l'adozione del presente provvedimento avviene nel rispetto della regolarità e della correttezza dell'attività amministrativa e contabile, ai sensi dell'art.147 bis del D.lgs. n.267/2000 e degli artt. 1, comma 1 lett. b) e 17, comma 2 lett. a) del Regolamento dei controlli interni dell'ente.

**Ritenuto altresì che**, al fine di evitare ritardi nei trasferimenti e di garantire il rispetto del cronoprogramma delle attività progettuali finanziarie e l'immediato avvio di quelle che devono svolgersi entro agosto 2025, ricorrono i motivi di urgenza secondo quanto disposto dall'art. 175 comma 4 del D.lgs. n. 267/2000 per cui è necessario, con separata votazione, dichiarare il presente atto immediatamente eseguibile per l'urgenza ai sensi dell'art.134, comma 4 del D.lgs. n. 267/2000.

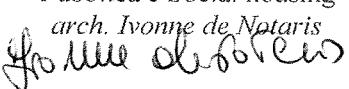
*Gli allegati, costituenti parte integrante della presente proposta, composti dai seguenti documenti, per complessive pagg. 149, firmati digitalmente dal dirigente proponente, sono conservati nell'archivio informatico dell'ente, repertoriati con il nn.:*

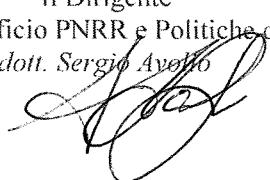
**1054L\_002\_01:** nota PG/2024/1078942 del 12 dicembre 2024 a firma del Vicesindaco - Assessore all'Urbanistica di adesione del Comune di Napoli, in qualità di Transfer Partner, al progetto *ROCK THE BLOCK*;

**1054L\_002\_02:** *Project Partnership Agreement Amendment*;

**1054L\_002\_03:** Application Form – Versione 3;

*La parte narrativa, i fatti, gli atti citati, le dichiarazioni ivi comprese sono vere e fondate e quindi redatte dal Dirigenza sotto la propria responsabilità tecnica, per cui sotto tale profilo, la stessa dirigenza qui di seguito sottoscrive.*

La Dirigente  
del Servizio Pianificazione dell'Edilizia Residenziale  
Pubblica e Social housing  
arch. Iyonne de Notaris  


Il Dirigente  
della U.O.A. Ufficio PNRR e Politiche di Coesione  
dott. Sergio Averro  


**DELIBERA**

Con voti UNANIMI,

1. **Approvare**, in via di urgenza, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.lgs. n. 267/2000, la seguente variazione al Bilancio di Previsione 2025/2027, annualità 2025, 2026 e 2027, relativa all'adesione da parte del Comune di Napoli, in qualità di Transfer Partner, al progetto "Rock The Block", come da accordo sottoscritto in data 11 settembre 2024, con un budget complessivo di euro € 150.000,00, di cui € 120.000,00 quale contributo europeo a valere sui fondi FESR ed € 30.000,00 quale co-finanziamento locale composto integralmente da *staff-costs* del personale interno all'Ente che pertanto già dispone di copertura finanziaria in bilancio.



Area	Cap.	Servizio	Codice Bilancio	Denominazione		COMP. 2025	CASSA 2025	COMP.2026	COMP.2027
UODS 3000	Entrata N.I.	UOA Ufficio PNRR e Politiche di Coesione	2 01 05.01.004	Trasferimento Fondi FESR per il progetto ROCK THE BLOCK – vincolo di spesa capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	€ 0,00
					Variazione	€ 60.000,00	€ 60.000,00	€ 45.000,00	€ 15.000,00
					Dotazione post variazione	€ 60.000,00	€ 60.000,00	€ 45.000,00	€ 15.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.02.001	Rimborso spese di viaggio e missioni per il progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 10.000,00	€ 10.000,00	€ 5.000,00	€ 5.000,00
					Dotazione post variazione	€ 10.000,00	€ 10.000,00	€ 5.000,00	€ 5.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.02.005	Servizi di organizzazione meeting e di comunicazione per il progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 0,00	€ 0,00	€ 15.000,00	€ 10.000,00
					Dotazione post variazione	€ 0,00	€ 0,00	€ 15.000,00	€ 10.000,00
ARTU1053	Spesa N.I.	ARTU 1054	08.01.1.03.02.11.999	Prestazione di servizi a supporto della realizzazione del progetto ROCK THE BLOCK – vincolo di entrata capitolo N.I.	Dotazione attuale	€ 0,00	€ 0,00	€ 0,00	
					Variazione	€ 50.000,00	€ 50.000,00	€ 25.000,00	€ 0,00
					Dotazione post variazione	€ 50.000,00	€ 50.000,00	€ 25.000,00	€ 0,00

2. **Stabilire** che l'attuazione del progetto in parola sarà coordinata e gestita dal *Servizio Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing*, in ragione delle specificità del progetto e degli argomenti trattati.
3. **Stabilire** che il controllo di primo livello sarà di competenza dell'Ufficio PNRR e Politiche di Coesione.
4. **Autorizzare** l'anticipazione di cassa nell'emissione dei mandati di pagamento per ciò che riflette le spese concernenti il Progetto Rock The Block, senza l'effettivo introito delle somme a valere su fondi FESR, atteso che, l'ultima quota del finanziamento sarà erogata solo a seguito della rendicontazione delle spese sostenute e quietanzate.
5. **Sottoporre** alla ratifica del Consiglio Comunale la variazione deliberata al precedente punto 1), nei termini prescritti dall'art. 42, comma 4 del D.lgs. 267/2000.

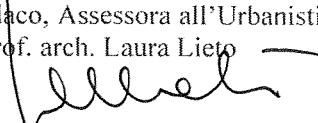
**(\*\*)** Adottare il presente provvedimento con l'emendamento riportato nell'intercalare allegato;

**(\*\*)** Con separata votazione, sempre con voti UNANIMI, dichiarare il presente provvedimento immediatamente eseguibile per l'urgenza ai sensi dell'art. 134, comma 4, del D. Lgs. 267/2000;

(\*\*) La casella sarà barrata a cura della Segreteria Generale solo ove ricorra l'ipotesi indicata.

  
IL SEGRETARIO GENERALE  
Monica Caviglia

La Vicesindaco, Assessora all'Urbanistica  
Prof. arch. Laura Lieto



La Dirigente  
del Servizio Pianificazione dell'Edilizia Residenziale  
Pubblica e Social Housing

arch. Iovonne De Notaris

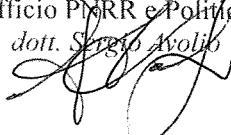


VISTO: La Responsabile di Area  
arch. Iovonne de Notaris



Il Dirigente  
della U.O.A. Ufficio PNRR e Politiche di Coesione

dott. Sergio Avolio





7

PROPOSTA DI DELIBERAZIONE PROT. N. 2 DEL 28/07/2025 AVENTE AD OGGETTO:

**Approvazione**, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.lgs. n. 267/2000, della variazione al Bilancio di previsione 2025/2027 – annualità 2025, 2026 e 2027 relativa alla partecipazione del Comune di Napoli al progetto “Rock the Block – EUI01-255” in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo - fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da *staff-costs* del personale interno all'Ente.

La Dirigente del Servizio Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing e il Dirigente della U.O.A. Ufficio PNRR e Politiche di Coesione esprimono, ai sensi dell'art. 49, comma 1 del D.lgs. 267/2000, il seguente parere di regolarità tecnica in ordine alla suddetta proposta: **FAVOREVOLI**

.....  
.....  
.....

Addì, 28 luglio 2025

La Dirigente  
del Servizio Pianificazione dell'Edilizia Residenziale  
Pubblica e Social Housing  
arch. Ivonne de Notaris

*Ivonne de Notaris*

Il Dirigente  
della U.O.A. Ufficio PNRR e Politiche di Coesione  
*Sergio Avolio*

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Proposta pervenuta all'Area Ragioneria il ...01/08/2025... e protocollata con il n. PA/9/2025/1451;

Il Ragioniere Generale, ai sensi dell'art. 49, comma 1, del D. Lgs. 267/2000, esprime in ordine alla suddetta proposta il seguente parere di regolarità contabile:

*RELATIVAMENTE AL P.A. DEL DELIBERATO, SI RAPPRESENTA CHE LA LIQUIDITÀ RELATIVA ALL'ANNUALITÀ CONCERNENTE DESTINATA AL RIPAGGIO DEL DISAVANZO (ME 116) A SEGUIRE DEL CO. PAFB PER IL 2025 EX L.234/21 IN CTE PER L'ANNO 2025 È VINGOLATA A SESE NINDELE CORRENTI E DIVISIVEMENTE DA PAGARE ANTICIPATAMENTE RISPETTO ALL'EROGAZIONE DEL TRASFERIMENTO DA PARTE DELL'AMMINISTRAZIONE FINANZIARICE. FAVORABILE.*

Addì, 26.08.2025

IL RAGIONIERE GENERALE

*[Signature]*



**PARERE PREVENTIVO DEL COLLEGIO REVISORI DEI CONTI DEL 02/09/2025**

**OGGETTO:** *Proposta di Deliberazione n. 2 del 28/07/2025: Approvazione, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.lgs. n. 267/2000, della variazione al Bilancio di previsione 2025/2027 – annualità 2025, 2026 e 2027, relativa alla partecipazione del Comune di Napoli al progetto “Rock the Block – EUI01-255” in qualità di Transfer Partner con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo - fondi FESR ed € 30.000,00 quale co-finanziamento locale, composto integralmente da staff-costs del personale interno all'Ente.*

*L'anno duemilaventicinque, il giorno 02 del mese di settembre si è riunito in modalità “a distanza”, il Collegio dei Revisori dei Conti così composto e presente:*

**dott. Raffaele PIA** *Componente*

**dott.ssa Teresa DEL PRETE** *Componente*

*per esprimere il proprio parere sulla proposta di Deliberazione di cui all'oggetto.*

**Il Presidente, dott. Costantino SESSA, è assente giustificato.**

**PREMESSO**

- *che il Comune di Napoli è ente in riequilibrio finanziario pluriennale, avendo aderito alla procedura di cui agli art. 243 bis e ss del D. Lgs. n. 267/2000;*
- *che con Deliberazione di Consiglio Comunale n.75 del 22/10/2024 è stato approvato il Documento Unico di Programmazione (D.U.P.) 2025/2027;*
- *che con Deliberazione di Consiglio Comunale n.5 del 29/01/2025 è stata approvata la Nota di aggiornamento al Documento Unico di Programmazione (D.U.P.) 2025/2027;*
- *che con Deliberazione del Consiglio Comunale n. 6 del 29/01/2025 è stato approvato il Bilancio di Previsione 2025/2027;*



COMUNE DI NAPOLI

- *che con Deliberazione di Consiglio Comunale n. 33 del 26/05/2025 è stato approvato il rendiconto della gestione finanziaria 2024.*

### **CONSIDERATO**

- *che con il provvedimento in esame, si intende proporre:*

- *di variare, in via di urgenza, con i poteri del Consiglio comunale, ai sensi dell'art. 42, comma 4 e dell'art. 175, comma 3, lett. a) e comma 4 del D.lgs. n. 267/2000, il Bilancio di Previsione 2025/2027, annualità 2025, 2026 e 2027, per la partecipazione del Comune di Napoli, in qualità di Transfer Partner, alla realizzazione del progetto Rock The Block, secondo le modalità indicate nella proposta di che trattasi;*
- *di stabilire che l'attuazione del progetto in parola sarà coordinata e gestita dal Servizio Pianificazione dell'Edilizia Residenziale Pubblica e Social Housing, in ragione delle specificità del progetto e degli argomenti trattati;*
- *di stabilire, altresì, che il controllo di primo livello sarà di competenza dell'Ufficio PNRR e Politiche di Coesione;*
- *di autorizzare l'anticipazione di cassa nell'emissione dei mandati di pagamento per ciò che riflette le spese concernenti il Progetto Rock The Block, senza l'effettivo introito delle somme a valere su fondi FESR, atteso che, l'ultima quota del finanziamento sarà erogata solo a seguito della rendicontazione delle spese sostenute e quietanzate;*
- *di sottoporre alla ratifica del Consiglio Comunale la variazione deliberata dallo Organo esecutivo, nei termini prescritti dall'art. 42, comma 4 del D.lgs. 267/2000.*

### **DATO ATTO**

- *che, l'art. 175 del D.Lgs. 18 agosto 2000 n. 267 testualmente, tra l'altro, recita: " Il bilancio di previsione finanziario può subire variazioni nel corso dell'esercizio di competenza e di cassa sia nella parte prima, relativa alle entrate, che nella parte seconda, relativa alle spese per ciascuno degli esercizi considerati nel documento;*



- *che le variazioni al bilancio sono di competenza dell'organo consiliare salvo quelle previste dai commi 5-bis e 5-quater. Le variazioni al bilancio possono essere deliberate non oltre il 30 novembre di ciascun anno fatte salve le seguenti variazioni, che possono essere deliberate sino al 31 dicembre di ciascun anno”;*
- *che ai sensi dell'articolo 42 le variazioni di bilancio possono essere adottate dall'Organo esecutivo in via d'urgenza opportunamente motivata, salvo ratifica, a pena di decadenza, da parte dell'organo consiliare entro i sessanta giorni seguenti e comunque entro il 31 dicembre dell'anno in corso se a tale data non sia scaduto il predetto termine. In caso di mancata o parziale ratifica del provvedimento di variazione adottato dall'organo esecutivo, l'organo consiliare è tenuto ad adottare nei successivi trenta giorni, e comunque sempre entro il 31 dicembre dell'esercizio in corso, i provvedimenti ritenuti necessari nei riguardi dei rapporti eventualmente sorti sulla base della deliberazione non ratificata.*

#### **VERIFICATO**

- *il permanere degli equilibri di bilancio a seguito della variazione contenuta nella proposta di Deliberazione di G.C. n.2 del 28/07/2025.*

#### **VISTO**

- *il parere favorevole di regolarità tecnica, espresso dai Dirigenti proponenti, ai sensi dell'art.49, comma 1, D.Lgs. n. 267/2000 e s.m.i.”;*
- *il parere favorevole di regolarità contabile, espresso dal Ragioniere Generale, ai sensi dell'art.49, comma 1, D.Lgs. n. 267/2000 e s.m.i..*

***IL COLLEGIO DEI REVISORI DEI CONTI***

*esprime, per quanto di competenza, parere “favorevole” sulla proposta di Deliberazione di G.C. n.2 del 28/07/2025, ai sensi dell'art. 239 del TUEL.*

***IL COLLEGIO DEI REVISORI***

*dott. Raffaele PIA*

*dott.ssa Teresa DEL PRETE*

*Sottoscritto digitalmente \**

\* La firma, in formato digitale, è stata apposta sull'originale del presente atto ai sensi dell'art.24 del D.Lgs.07/03/2005, n.82 e s.m.i. (CAD). La presente determinazione è conservata in originale negli archivi informatici del Comune di Napoli, ai sensi dell'art.22 del D.Lgs. 82/2005.

## PROPOSTA DI DELIBERAZIONE PROT. N. 02 DEL 28/07/2025

SERVIZIO PIANIFICAZIONE DELL'EDILIZIA RESIDENZIALE PUBBLICA E SOCIAL HOUSING - U.O.A. UFFICIO PNRR E POLITICHE DI COESIONE

PERVENUTA ALLA SEGRETERIA GENERALE IN DATA 27/08/2025

**SG 423 – Variazioni di bilancio 2025/2027 - annualità 2025, 2026 e 2027 - con i poteri del Consiglio, per la partecipazione del Comune di Napoli al progetto “Rock the Block - EUT01-255” in qualità di Transfer Partner.****OSSERVAZIONI DEL SEGRETARIO GENERALE**

Con la proposta in esame si intende autorizzare, con i poteri del Consiglio, una variazione al Bilancio di Previsione 2025/2027 – annualità 2025, 2026 e 2027 – dell’importo complessivo di € 120.000, per la partecipazione del Comune di Napoli al progetto “Rock the Block- EUT01-255” in qualità di Transfer Partner, con un budget complessivo di € 150.000,00 di cui € 120.000,00 di contributo europeo di fondi FESR ed € 30.000,00 di contributo locale, da destinare integralmente a staff-cost del personale interno all’Ente e già provvisti di copertura finanziaria in bilancio.

- ATTESTAZIONI DELLA DIRIGENZA RICAVABILI DALLE PREMESSE

Dalla parte narrativa emerge come la variazione di bilancio in esame sia destinata a garantire la partecipazione del Comune di Napoli al progetto “Rock the Block- EUT01-255” in qualità di Transfer Partner.

Nello specifico, la dirigenza rappresenta che, nell’ambito del progetto “Rock the Block — EUI01-255”, che “*si propone di migliorare la qualità della vita abitativa e di rafforzare i legami sociali tra i residenti, superando gli approcci tradizionali concentrati sulle singole abitazioni, lavorando invece su interi blocchi di appartamenti chiamati polykatoikia (condomini - edifici plurifamiliari con annessi servizi)*”, “*il Comune di Napoli è stato individuato dal Comune di Egaleo quale Transfer Partner, insieme alle città di Budapest e di Parigi, per promuovere l’adattabilità della soluzione testata in Grecia ad altri contesti urbani nell’UE, sviluppando nuove competenze nella gestione di progetti sperimentali di edilizia pubblica*”.

Si evidenzia che, in esecuzione dell’accordo di partenariato tra il Comune di Egaleo e i 9 Delivery Partner, modificato in seguito con l’inserimento dei tre Transfer Partner, “*il periodo di attuazione del Pacchetto di Lavoro di competenza del Comune di Napoli... [...] ...va dal 1° dicembre 2024 al 31 agosto 2027*”.

All’uopo, la dirigenza rileva che “*al fine di non incorrere nella perdita del finanziamento comunitario, le spese dovranno essere sostenute e quietanzate nel periodo di attuazione sopra indicato*” e che “*il Comune di Napoli, in qualità di Transfer Partner dovrà pertanto provvedere, nei tempi previsti dal medesimo progetto, a produrre gli output di competenza e a sostenere le correlate spese, pena la perdita del finanziamento*”.

- PARERI EX ART. 49, COMMA 1, DEL D. LGS. N. 267/2000

PARERE DI REGOLARITÀ TECNICA: *favorevole*PARERE DI REGOLARITÀ CONTABILE: *favorevole*

Il Ragioniere Generale, nell’esprimere parere di regolarità contabile favorevole, formula la seguente precisazione: “*Relativamente al p.4 del deliberato, si rappresenta che la liquidità relativa alla quota di contributo destinata al ripiano del disavanzo (ME116) a seguito del cd. Patto per Napoli ex l. 234/21 anche per l’anno 2025 è vincolata a spese vincolate correnti e d’investimento da pagare anticipatamente rispetto all’erogazione del trasferimento da parte dell’amm.ne finanziatrice*”.

- ULTERIORI PARERI PREVISTI DALLA DISCIPLINA LEGISLATIVA O INTERNA

PARERE DEL COLLEGIO DEI REVISORI DEI CONTI - *favorevole*

- QUADRO NORMATIVO DI RIFERIMENTO

Le variazioni di bilancio di competenza del Consiglio comunale possono essere adottate dall'Organo esecutivo *"in via d'urgenza opportunamente motivata, salvo ratifica, a pena di decadenza, da parte dell'organo consiliare entro i sessanta giorni seguenti"*, come previsto dagli artt. 42, comma 4, e 175, comma 4, del d.lgs. n. 267/2000.

- DISCIPLINA INTERNA (REGOLAMENTI, DIRETTIVE, CIRCOLARI)

Art. 15 del Regolamento di contabilità, che disciplina le variazioni di bilancio e le successive comunicazioni.

- CONSIDERAZIONI FINALI

Ai sensi dell'art. 175 commi 4 e 5, d. lgs. n. 267/2000, le variazioni di bilancio approvate con i poteri del Consiglio comunale devono essere ratificate *"a pena di decadenza, da parte dell'organo consiliare entro i sessanta giorni seguenti"*; in caso di mancata o parziale ratifica, *"l'organo consiliare è tenuto ad adottare nei successivi trenta giorni [...] i provvedimenti ritenuti necessari nei riguardi dei rapporti eventualmente sorti sulla base della deliberazione non ratificata"*.

L'urgenza di provvedere alla variazione di bilancio con i poteri del Consiglio comunale è motivata dalla necessità di *"evitare ritardi nei trasferimenti e di garantire il rispetto del crono programma delle attività progettuali finanziarie e l'immediato avvio di quelle che devono svolgersi entro agosto 2025"*.

Per le stesse ragioni, si chiede di dichiarare la deliberazione immediatamente eseguibile, ai sensi e per gli effetti dell'art. 134, comma 4 del D.lgs. 267/2000.

Attiene alla dirigenza, nell'ambito delle competenze gestionali ad essa demandate ai sensi dell'art. 107 del TUEL, l'esercizio del potere di vigilanza e di controllo sull'azione amministrativa da porre in essere in attuazione del provvedimento in oggetto, nonché l'aggiornamento del crono-programma per l'esecuzione delle attività che dovevano essere svolte entro il mese di agosto 2025.

Spettano all'Organo deliberante l'apprezzamento dell'interesse e del fine pubblico e ogni altra valutazione concludente, con riguardo al principio di buon andamento, economicità e imparzialità dell'azione amministrativa.

Monica Cinque



Il documento è firmato digitalmente ai sensi dell'art. 24 del D. Lgs. 7/3/2005, nr. 82 e ss.mm.ii. (CAD) e sostituisce il documento cartaceo e la firma autografa.

Visto:  
Il Sindaco

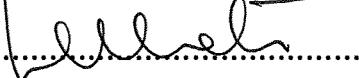
Deliberazione di G. C. n. 409 del 04/09/2025 composta da n. 14 pagine progressivamente numerate,

nonché da allegati come descritti nell'atto. \*

\*Barrare, a cura del Servizio Supporto giuridico agli organi, assistenza alla Giunta e affari istituzionali, solo in presenza di allegati

Letto, confermato e sottoscritto.

IL PRESIDENTE



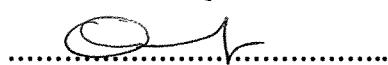
IL SEGRETARIO GENERALE



#### ATTESTATO DI PUBBLICAZIONE

- Si attesta che la presente deliberazione è stata pubblicata all'Albo Pretorio *on line* il 5/9/2025 e vi rimarrà per quindici giorni consecutivi (art. 124, comma 1, del D. Lgs. 267/2000);
- La stessa, in pari data, è stata comunicata in elenco ai Capi Gruppo Consiliari (art.125 del D. Lgs.267/2000), nonché ai dirigenti apicali per la successiva assegnazione ai dirigenti responsabili delle procedure attuative.

Servizio Supporto giuridico agli Organi,  
assistenza alla Giunta e affari istituzionali  
Il Funzionario titolare di incarico  
di Elevata Qualificazione



#### ESECUTIVITÀ

La presente deliberazione :

  con separata votazione è stata dichiarata immediatamente eseguibile per l'urgenza ai sensi dell'art.134, comma 4, del D. Lgs. 267/2000;

è divenuta esecutiva il giorno ..... ai sensi dell'art.134, comma 3, del D. Lgs.267/2000, essendo decorsi dieci giorni dalla pubblicazione.

Addì .....

Servizio Supporto giuridico agli Organi,  
assistenza alla Giunta e affari istituzionali  
Il Funzionario titolare di incarico  
di Elevata Qualificazione

#### Attestato di compiuta pubblicazione

Si attesta che la presente deliberazione è stata Pubblicata all'Albo Pretorio *on line* di questo Comune

dal ..... al .....

Servizio Supporto giuridico agli Organi,  
assistenza alla Giunta e affari istituzionali  
Il Funzionario titolare di incarico di  
Elevata Qualificazione

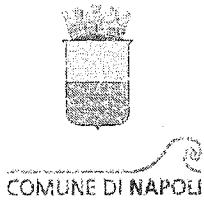
**Attestazione di conformità**  
(da utilizzare e compilare, con le diciture del caso, solo per le copie conformi della presente deliberazione)

La presente copia, composta da n..... pagine, progressivamente numerate, è conforme all'originale della deliberazione di Giunta comunale n..... del .....

divenuta esecutiva in data .....

Gli allegati, costituenti parte integrante, come descritti nell'atto, firmati digitalmente dal Dirigente proponente, sono conservati nell'archivio informatico dell'Ente.

Servizio Supporto giuridico agli Organi,  
assistenza alla Giunta e affari istituzionali  
Il Funzionario titolare di incarico  
di Elevata Qualificazione



**Vicesindaco – Assessore all’Urbanistica**

Urbanistica, Decoro urbano, Edilizia pubblica e privata, Abusivismo, Condono, Toponomastica, Politiche della casa per gli aspetti urbanistici - edilizi, Beni Comuni e coordinamento funzionale delle partecipate operanti nel settore di competenza.

PG/ 2024/1078942  
12/12/2024

**Mayor Lampros Sklavounos  
Municipality of Egaleo  
Region of Attica, Hellenic Republic**

**Subject:** Letter of Intent from Municipality of Naples

Dear Mr. Mayor Lampros Sklavounos,

Pursuant to ERDF/CF Regulation 2021/1958 of the European Parliament and of the Council dated 24 June 2021, as well as the Calls for Proposals and the European Urban Initiative – Innovative Actions Guidance, as the Deputy Mayor of Naples I am hereby notifying the Municipality of Egaleo (MoE) that we have decided to accept responsibility for establishing a partnership within the “Rock the Block” EUI01-255 project. We are very pleased that Naples, has been chosen to support MoE in this overarching challenge. The Resolution of Naples is effective immediately, and it is understood that this responsibility includes the following requirement:

1. Naples, participates as a Transfer Partner in the “Rock the Block - Integrated Participatory Roadmaps for Affordable Co-Living” EUI01-255 project awarded through the European Urban Initiative;
2. Naples allocates the own contribution necessary to participate in the implementation of the Transfer Partner Work Package of the project by making a financial obligation in the gross amount of EUR 30,000 in the budget of Naples.

This letter of intent is another building block in our strategy of addressing Naples, affordable housing needs.

Naples, 22 February 2024

The Deputy Mayor  
Prof Laura Lieto

**Data:** 12 dicembre 2024, 13:10:35  
**Da:** vicesindaco@pec.comune.napoli.it <vicesindaco@pec.comune.napoli.it>  
**A:** egaleo@egaleo.gr  
**Oggetto:** 1078942 U - Letter of Intent from Municipality of Naples  
**Allegato:** 1078942 U - Letter of Intent from Municipality of Naples.pdf (295.2 KB)

Distinti saluti, la Segreteria del Vicesindaco di Napoli.

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**Data:** 12 dicembre 2024, 13:10:36  
**Da:** Posta Certificata Legalmail <posta-certificata@legalmail.it>  
**A:** vicesindaco@pec.comune.napoli.it  
**Tipo:** Ricevuta di accettazione  
**Oggetto:** ACCETTAZIONE: 1078942 U - Letter of Intent from Municipality of Naples  
**Allegati:** daticert.xml (858 B)  
smime.p7s (9.1 KB)

### Ricevuta di accettazione

Il giorno 12/12/2024 alle ore 13:10:36 (+0100) il messaggio "1078942 U - Letter of Intent from Municipality of Naples" proveniente da "vicesindaco@pec.comune.napoli.it" ed indirizzato a:

egaleo@egaleo.gr ("posta ordinaria")  
è stato accettato dal sistema ed inoltrato.

**Identificativo messaggio:** 8306688A.006355BA.BAC73032.C8C24F38.posta-certificata@legalmail.it

Questa ricevuta, per Sua garanzia, è firmata digitalmente.  
La preghiamo di conservarla come attestato dell'invio del messaggio

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### Acceptance receipt

On 12/12/2024 at 13:10:36 (+0100) the message, "1078942 U - Letter of Intent from Municipality of Naples", sent by "vicesindaco@pec.comune.napoli.it" and addressed to:

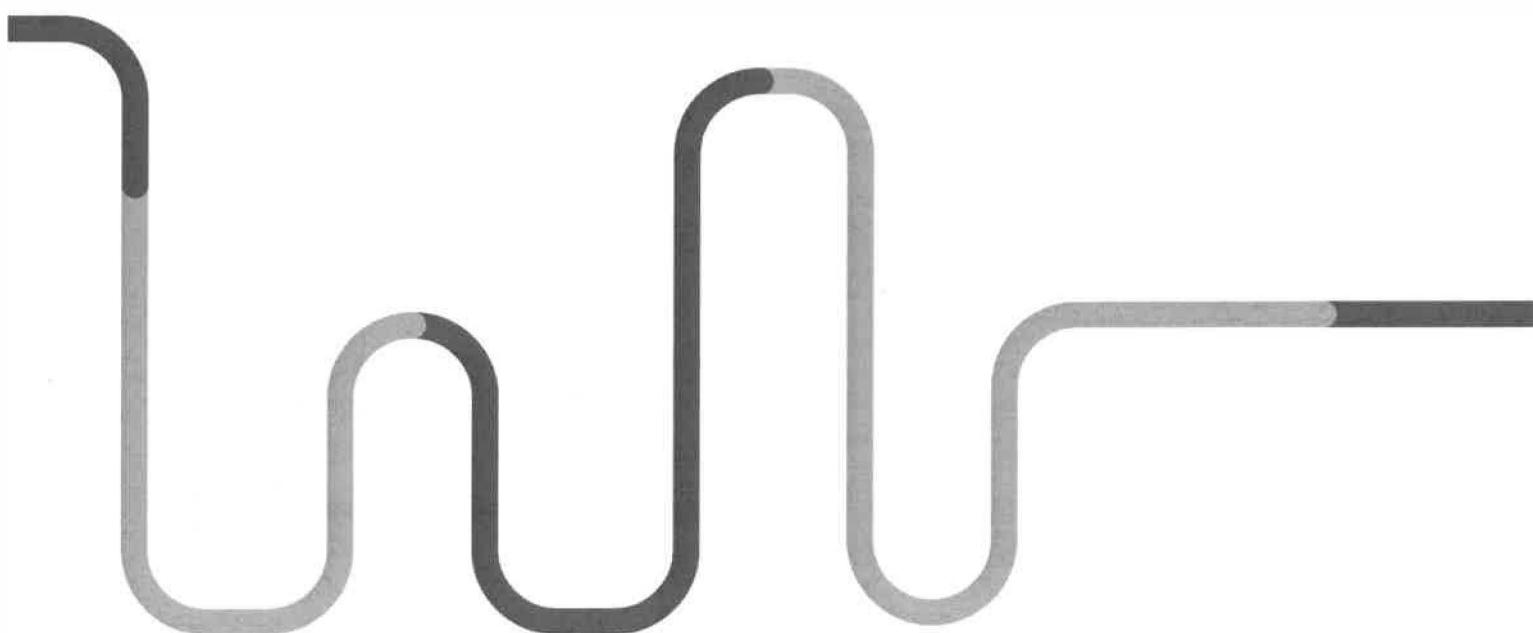
egaleo@egaleo.gr ("posta ordinaria")  
was accepted by the certified email system.

**Message ID:** 8306688A.006355BA.BAC73032.C8C24F38.posta-certificata@legalmail.it

As a guarantee to you, this receipt is digitally signed.  
Please keep it as a certificate of delivery of the message.



# Project Partnership Agreement Amendment



Co-funded by  
the European Union



**Amendment for**

- The Transfer Partners Integration**
- The Lump sums division to the Project Partners for the Preparation and Initiation Phase and**
- Provisions for the General Data Protection Regulation**

**to the Partnership Agreement Of**

**EUI 01-255**

**Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block)**

**Within the EUI-IA Initiative**

<i>Implementation Period</i>	<b>01/03/2024 - 31/08/2027</b>
Main Urban Authority / Delivery Partner 1	<b>Municipality of Egaleo (MoE)</b>
Delivery Partner 2	<b>SYMBOLO GP (SYMBOLO)</b>
Delivery Partner 3	<b>National Centre of Scientific Research "Demokritos" (NCSR&amp;D)</b>
Delivery Partner 4	<b>Aristotle University of Thessaloniki (AUTH)</b>
Delivery Partner 5	<b>RDI Panteion University (RDI)</b>
Delivery Partner 6	<b>URBANA (UL)</b>
Delivery Partner 7	<b>InCommON (ICO)</b>
Delivery Partner 8	<b>Organization Earth (ΟΓη/ΟΕ)</b>
Delivery Partner 9	<b>UrbanDig Project (UDP)</b>
Delivery Partner 10	<b>AREA, Architecture Research Athens (AREA)</b>
<b>Transfer Partner 1</b>	<b>Józsefváros Municipality, Budapest Capital District VIII.</b>
<b>Transfer Partner 2</b>	<b>Municipality of Naples</b>
<b>Transfer Partner 3</b>	<b>City of Paris</b>

## **Article 1. Object of the Amendment**

1. In accordance with the provisions of the Subsidy Contract, of the EUI-IA Guidance and of the Partnership Agreement signed on different dates from 22nd.02.2024 until 26th.02.2024, which is the subject of this amendment, Transfer Partners are included in the Partnership of the Project EUI 01-255, Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block). The tasks of the Transfer Partners and the tasks of the Main Urban Authority and Delivery Partners in relation to the Transfer Partners are presented in the EUI-IA Guidance. This amendment formalizes the integration of the Transfer Partners to the Partnership Agreement and specifies the Project Partners duties and responsibilities in that respect, it also includes the lump sums division to the Project Partners of the Project EUI 01-255, Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block) for the Preparation and Initiation Phase and provisions for the General Data Protection Regulation.
2. This Amendment to the Partnership Agreement has validity only provided it is signed by all Parties involved: the signatories of the initial Partnership Agreement (Main Urban Authority and Delivery Partners) and the new signatories of this Amendment (Transfer Partners).
3. All parties to the present Agreement either agree to integrate the following entities, or to be integrated as Transfer Partners within the Partnership:

### **Józsefváros Municipality, Budapest Capital District VIII.**

63-67, Baross u Street, P.C 1082, Budapest, Hungary

Hereinafter referred to as Józsefváros Municipality, Budapest Capital District VIII.

Represented by: Mayor, Mr. András Pikó

### **Municipality of Naples**

Napoli, Italy

Palazzo San Giacomo, piazza Municipio, 80133

Hereinafter referred to as Municipality of Naples

Represented by: Deputy Mayor, prof. Laura Lieto

### **City of Paris**

Paris, France

5, rue de Lobau 75004 Paris

Hereinafter referred to as City of Paris

Represented by: Deputy major Melodumy Tonolli

## ***Article 2. Duration of the Amendment***

The Amendment enters into force on the date on which it is signed by the last of the Parties (including both Main Urban Authority/ Delivery Partners and Transfer Partners), and until the end of any contractual obligations as fixed in the article 3.2 of the Partnership Agreement.

## ***Article 3. Responsibilities of the Parties***

1. The provisions of the Partnership Agreement remain applicable in full to all Project Partners, including the Transfer Partners. The present Amendment is without effect on any of the Project Partners duties and responsibilities set and agreed in the Partnership Agreement.
2. Additional rules foreseen under the articles 4 and 5 of the present Amendment are specifically applicable to the Main Urban Authority in relation to Transfer Partners and to Transfer Partners.

## ***Article 4. Additional provisions applicable to the Main Urban Authority in relation to Transfer Partners***

1. Following the selection of the Transfer Partners, the Main Urban Authority is responsible for formalizing the contractual relationship between the Transfer Partners and the rest of the project Partnership and revising the relevant sections of the Application Form accordingly, notably the Partnership section (integration of the new Transfer Partners) and the Transfer Work Package (detailed workplan).
2. The Main Urban Authority is responsible for leading the Work Package Transfer and can appoint (a) dedicated Delivery Partner(s) to support implementation and facilitation of the transfer activities.
3. The Main Urban Authority is responsible for delivering the following transfer-related output: the EUI - Innovative Solution Model.

## ***Article 5. Additional provisions strictly applicable to the Transfer Partners***

1. The management of the payments for Transfer Partners shall be arranged as follows: The Main Urban Authority (MoE) will receive the entire advance payment on behalf of the Transfer Partners.

The Main Urban Authority (MoE) will transfer the amount of the advance to the Transfer Partners in proportion to their share in the overall budget of the project as follows: a) 1/2 of the advance will be transferred to each of the Transfer Partners in advance without the submission of any compulsory outputs and after the signature of hereof, b) after delivering the compulsory outputs for the (a) advance received by each of the Transfer Partners and verifying the expenditure as eligible and checking the compulsory outputs, the Main Urban Authority (MoE) will transfer to each of the Transfer Partners the remaining 1/2 of the advance to which they are entitled.

In case the Transfer Partner does not provide the necessary compulsory outputs for the received advance payment or these do not correspond to eligible costs, the Transfer Partner is obligated immediately to reimburse the amount of the already received advance.

The Main Urban Authority (MoE) will transfer the next tranches of funding to the Transfer Partners upon their request and in accordance with the modalities of the EUI-IA Guidance and especially with the Financial Claim 1 and Financial Claim 2 and following the same procedure as for the payments of the advance (1). The Main Urban Authority (MoE) may not transfer to the Transfer Partners in total more than the approved budget amount corresponding to the part of the project allocated to them as described in the last approved version of the proposal.

2. The request for payment should be related to eligible expenditure, the deliverables included in the approved version of the proposal and to be accompanied by the appropriate legal documents.
3. In case the Main Urban Authority (MoE) considers that an expenditure is not eligible, does not concern the deliverables of the latest version of the proposal or is not accompanied by the appropriate compulsory outputs, it will not transfer the corresponding amount to the Transfer Partner.
4. Transfer Partners can cover from their allocated budget the following costs: staff costs related to the involvement in the Partnership; travel costs related to the participation in the site visits (travel, food, accommodation); preparation of the Transfer Capacity Survey; preparation of the Replication Feasibility and Opportunity Study; preparation of the investment documentation (if relevant); implementation of the small-scale pilot investments (if relevant); organization of the local visit (if relevant).
5. Each Transfer Partner is responsible for delivering the following compulsory outputs: (1) Transfer Capacity Surveys at the beginning and at the end of the Work Package Transfer, and (2) a Replication Feasibility and Opportunity Study.

#### ***Article 6. Lumps Sums division to the Project Partners of the project for the Preparation and the Initiation Phase***

The Main Urban Authority (MoE) as the responsible authority to distribute the lump sums granted to the project for the Preparation and the Initiation Phase costs among the Project Partners, allocates the amounts for each partner's contribution as follows :

7.000 euro	<b>SYMBOLO GP (SYMBOLO)</b>
2.000 euro	<b>National Centre of Scientific Research "Demokritos" (NCSR&amp;D)</b>
2.000 euro	<b>Aristotle University of Thessaloniki (AUTH)</b>
2.000 euro	<b>RDI Panteion University (RDI)</b>
2.000 euro	<b>URBANA (UL)</b>
2.000 euro	<b>InCommON (ICO)</b>
2.000 euro	<b>Organization Earth (ΟΓη/ΟΕ)</b>
2.000 euro	<b>UrbanDig Project (UDP)</b>
2.000 euro	<b>AREA, Architecture Research Athens (AREA)</b>

## ***ARTICLE 7. Provisions for the General Data Protection Regulation***

It is expressly stipulated that each "**Partner**" (Project Partner and Transfer Partner) agrees and undertakes to process the Data only in accordance with Data Protection Laws and with the following terms:

- i. The "Partner" maintains and processes Personal Data Files that are communicated to it by the "Main Urban Authority (MoE)" or that are communicated to the "Main Urban Authority (MoE)" by the "Partner".
- ii. The Processor/"Partner" is obliged to treat as confidential information concerning individuals, of which it is aware and/or to which it gains access in the context of fulfilling the implementation of the Project EUI 01-255, Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block) undertaken and/or on the occasion thereof.
- iii. The "Partner" is not allowed to disclose, transmit or in any other way disclose personal data to third parties, unless this is necessary in the context of the fulfillment of its contractual obligations or if required by law. As a "third party" means any natural or legal person, such as – indicatively and not restrictively – other employees, partners and suppliers of the "Main Urban Authority (MoE)" or the "Partner", citizens of the "Main

Urban Authority (MoE)" or customers and citizens of the "Partner" as well as persons of family, friends and social environment of the "Partner" as well as persons not related in any way to the "Main Urban Authority (MoE)" or the "Partner".

- iv. The "Partner" (i) processes the Personal Data only on the basis of recorded orders of the "Main Urban Authority (MoE)", as the main responsible authority for the implementation of the Project EUI 01-255, Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block) or the Initiative Authorities, (ii) processes the Personal Data solely for the purposes specified by the "Main Urban Authority (MoE)" regarding the implementation of the project.
- v. Transfer of personal data to a third country or international organization will take place only if there is an obligation of the "Partner" to do so under Union or national law or it is necessary the implementation of the project and in this case, the "Partner" informs the "Main Urban Authority (MoE)" of this legal requirement prior to processing, unless such law prohibits such information for serious reasons of public interest.
- vi. The "Main Urban Authority (MoE)" and the "Partner" have agreed and are committed to implement appropriate physical, technical and organizational measures to ensure the appropriate level of security regarding the risk of breach of security, confidentiality and availability of the Personal Data they process, in accordance with article 32 of the General Data Protection Regulation 2016/679 / EU.
- vii. Taking into account the nature of the processing and the information at its disposal, the "Partner" assists the "Main Urban Authority (MoE)" to ensure compliance with the obligations arising from articles 32 to 36 of the General Data Protection Regulation 2016/679 / EU - security, notification of Personal Data Breach to the Personal Data Protection Authority and the subjects of such Data, a data protection impact assessment and, where necessary, consultation of the DPA. Special reference is made to the obligation of the "Partner" to inform the "Main Urban Authority (MoE)" without delay, as soon as it becomes aware of a Personal Data Breach.
- viii. It is expressly agreed that the "Partner" will securely delete all Personal Data processed, upon the end of the project. Deletion will include the destruction of all existing copies, unless there is a different legal requirement to retain Personal Data.
- ix. The Processor/"Partner" is obliged to make available to the "Main Urban Authority (MoE)" all necessary information to prove its Compliance with the obligations provided for by the General Data Protection Regulation 2016/679/EU, as well as to allow and facilitate any audits carried out by the Controller/ "Main Urban Authority (MoE)" or by another auditor mandated by it.

- x. The "Partner" maintains the Personal Data it processes intact, without alteration, ensuring that they can be separated from any other information created.

The other terms of the Partnership Agreement of the Project EUI 01-255, Integrated Participatory Roadmaps for Affordable Co-Living (Rock the Block) signed on different dates from 22nd.02.2024 until 26th.02.2024 remain unchanged.

## Signatures

Place, Date: BUDAPEST, 7. 10. 2024

Name of Transfer Partner 1: Józsefváros Municipality, Budapest Capital District VIII.

Name and function of legal responsible: Mr. András Pikó, Mayor

Signature:

2024 OKT 07.

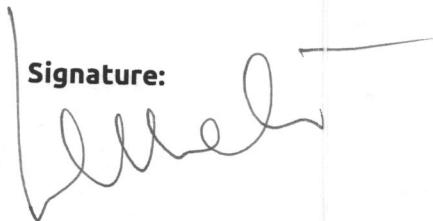


Place, Date: **Naples, 11 September 2024**

Name of Transfer Partner 2: **Municipality of Naples**

Name and function of legal responsible: Deputy Mayor, prof. Laura Lieto

**Signature:**



Place, Date: PARIS, October 16<sup>th</sup> 2024

Name of Transfer Partner 3: City of Paris

Name and function of legal responsible: Méloidy Tonolli

**Signature:**



**Stamp**

**Méloidy TONOLLI**  
Adjointe à la Maire de Paris  
chargée de la Politique de la Ville

**MAIRIE DE PARIS**

DIRECTION DE LA DEMOCRATIE , DES CITOYEN.NE.S  
ET DES TERRITOIRES (DDCT)  
Sous Direction de la Politique de la Ville  
et de l'Action Citoyenne  
Service Politique de la Ville

Place, Date: Egaleo, 26th November 2024 (26/11/2024)

Name of Main Urban Authority (Project Partner 1): Municipality of Egaleo (MoE)

Name and function of legal responsible: Mr. Lampros Sklavounos, Mayor

Signature:



Lampros Sklavounos  
Mayor





Place, Date: Athens, 28-11-2021

Name of Project Partner 2: **SYMBOLO GP (SYMBOLO)**

Name and function of legal responsible: **Ms. Eirini Iliopoulou & Ms. Aggeliki Demertzis**

Signatures:



**“SYMBOLO GP”**  
Α. ΔΕΜΕΡΤΖΗ - Ε. ΗΛΙΟΠΟΥΛΟΥ Ο.Ε.  
ΑΝΑΠΤΥΞΙΑΚΟΣ & ΠΟΛΙΤΙΣΤΙΚΟΣ ΠΡΟΓΡΑΜΜΑΤΙΣΜΟΣ  
ΣΑΧΤΟΥΡΗ 3 - 105 53 - ΑΘΗΝΑ  
ΑΦΜ: 001497661 - ΔΟΥ: Α' ΑΘΗΝΩΝ  
ΑΡΙΘΜΟΣ Γ.Ε.ΜΗ.: 158005703000

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Place, Date:

Name of Project Partner 3: **National Centre of Scientific Research "Demokritos"(NCSRDI**

Name and function of legal responsible: **Mr. Georgios Nounesis, Director and President of the Board**

**Signature:**

**GEORGIOS** by GEORGIOS  
**NOUNESIS** NOUNESIS  
Date: 2024.12.04  
11:41:17 +02'00'

Digitally signed

**Stamp**

Place, Date: Thessaloniki, 29-11-2024

Name of Project Partner 4: Aristotle University of Thessaloniki (AUTH)

Name and function of legal responsible: Mr. Kiriakos Yankinthos, Vice Rector for Research and Lifelong Learning

Signature:



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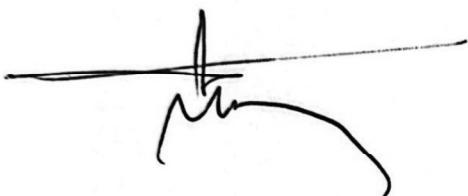
Legal Support Office  
Nikolaos Kolou  
Attorney At Law

Place, Date: Athens, 27 November 2024

Name of Project Partner 5: RDI Panteion University (RDI)

Name and function of legal responsible: Mr. Psyrcharis Yannis, Professor

Signature:



Stamp



16

Place, Date: ATHENS, 29/11/2024

Name of Project Partner 6: URBANA (UL)

Name and function of legal responsible: Ms. Eva Grigoriadou, Director

Signature:



URBANA  
ΑΣΤΙΚΗ ΜΗ ΚΕΡΔΟΣΚΟΠΙΚΗ ΕΤΑΙΡΕΙΑ  
ΠΛΑΤΩΝΟΣ 14, ΧΑΛΑΝΔΡΙ 15234  
ΤΗΛ: 211 7502177  
ΑΦΜ: 996893277 - ΔΟΥ: ΧΟΛΑΡΓΟΥ

Stamp

Place, Date: Athens, 1st December 2024

Name of Project Partner 7: InCommON (ICO)

Name and function of legal responsible: Ms. Maria Angelidou, Director

**Signature:**   
MARIA  
ANGELIDO  
U

Digitally signed by MARIA  
ANGELIDOU  
DN: c=GR,  
serialNumber=ERMIS-63365205,  
sn=ANGELIDOU,  
givenName=MARIA, cn=MARIA  
ANGELIDOU  
Date: 2024.12.02 14:40:17 +02'00'

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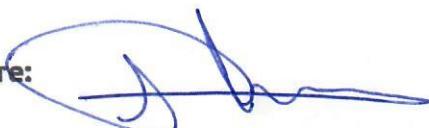
InCommON  
ΑΣΤΙΚΗ ΜΗ ΚΕΡΔΟΣΚΟΠΙΚΗ ΕΤΑΙΡΕΙΑ  
ΑΓΙΑΣ ΣΟΦΙΑΣ 105, 54633, ΘΕΣΝΙΚΗ  
ΑΦΜ 997063220, ΔΟΥ Δ' ΘΕΣ/ΝΙΚΗΣ  
ΑΡ. ΓΕΜΗ 139463404000

Place, Date: Athens, 27/11/2024

Name of Project Partner 8: Organization Earth (ΟΓη/ΟΕ)

Name and function of legal responsible: Mr. Alexis Galinos, Director

Signature:



ΟΡΓΑΝΩΣΗ ΓΗ  
ΑΣΤΙΚΗ ΜΗ ΚΕΡΔΟΣΚΟΠΙΚΗ ΕΤΑΙΡΕΙΑ  
ΥΠΗΡΕΣΙΕΣ ΠΕΡΙΒΑΛΛΟΝΤΙΚΗΣ ΕΡΕΥΝΑΣ  
ΕΔΡΑ: ΚΤΗΜΑ ΒΑΣΙΛΙΣΣΗΣ, Λ. ΔΗΜΟΚΡΑΤΙΑΣ 67, ΙΑΙΟΝ 131 22  
ΥΠΟΚΑΤΑΣΤΗΜΑ: ΒΙΟΛΟΓΙΚΗ ΑΓΡΑ ΠΑΡΚΟΥ ΤΡΙΤΣΗ  
Λ. ΔΗΜΟΚΡΑΤΙΑΣ 67 • ΙΑΙΟΝ 131 22  
ΤΗΛ.: 210 2325380  
ΑΦΜ: 997978861 • ΔΟΥ ΑΓ. ΑΝΑΡΓΥΡΩΝ

Stamp

Place, Date: Athens, 29.11.2024

Name of Project Partner 9: **UrbanDig Project (UDP)**

Name and function of legal responsible: **Mr. Georgios Sachinis, Co-founder of OP NPO**

**Signature:**



ΓΙΩΡΓΟΣ ΣΑΧΙΝΗΣ  
Georgios Sachinis

**Stamp**

**ΟΧΙ ΠΑΙΖΟΥΜΕ**  
ΑΣΤΙΚΗ ΜΗ ΚΕΡΔ/ΚΗ ΕΤΑΙΡΕΙΑ  
ΥΠΗΡΕΣΙΕΣ ΘΕΑΤΡΙΚΩΝ &  
ΛΟΙΠΩΝ ΔΗΜΟΣΙΩΝ ΘΕΑΜΑΤΩΝ  
ΜΟΥΣΩΝ 17 - Π. ΦΑΛΗΡΟ 175 62  
ΑΦΜ: 999328073 - ΔΟΥ: Π. ΦΑΛΗΡΟΥ

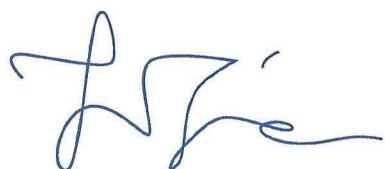
**ΥΠΗΡΕΣΙΕΣ ΥΠΟΣΤΗΡΙΞΗΣ  
ΑΝΑΒΑΘΜΙΣΗΣ  
ΣΥΝΟΗΚΩΝ ΔΙΑΒΙΩΣΗΣ**

Place, Date: Athens, November 28<sup>th</sup> 2024.

Name of Project Partner 10: AREA, Architecture Research Athens (AREA)

Name and function of legal responsible: Mr. Georgios Mitroulias, Co-founder

**Signature:**



Stamp

**AREA™**

AREA Architecture Research Athens GP  
FALIROU 66 ATHENS 11741  
T 2107229302  
EUID: ELGEMI.168096903000  
VAT 802010943 DOY A'Athens  
[www.areaoffice.gr](http://www.areaoffice.gr)

## Part A - Project Summary

**Call**

EUI-IA Call 1

### A.1 Project Identification

**Acronym**

Rock the Block

**Title**

Integrated Participatory Roadmaps for Affordable Co-Living

**Project Number**

EUI01-255

**(Main) Urban Authority**

Municipality of Egaleo (MoE)

**ERDF rate**

80%

**Project Duration****Start Date**

01/03/2024

**End Date**

31/08/2027

**Total Months**

42

**Topic**

EUI Call for Proposals in support to the New European Bauhaus demonstrators

### A.2 Project Summary

The overarching challenge to be tackled is the vicious circle created between low housing quality/unsatisfied housing needs and weak community bonds. The proposed solution tackles the related challenges in 3 solution pillars: Technical (green/digital/aesthetic/functional/circular/inclusive) transformations; Neighbourhood-community building and upskilling; Institutional interventions for care and support. RtB is conceptually, methodologically, and institutionally innovative. It seeks affordable housing solutions in state-of-the-art technologies and new mutually caring relations. It employs 'Polykatoikia' as the intervention unit to deal collectively with common problems in contrast to fragmented housing strategies. It sets up a new transferable urban policy and funding tool (public call/assessment/contracting/consultation/funding scheme) and two new municipal structures (Co-living Hub & Housing Office). The goal is to offer multilevel affordability solutions that will go through technical transformations and will be secured within communities of care and institutional protection.

Partner	ERDF co-financing			Contribution			Total		% of project budget
	Partner	Country	EUR	ERDF rate	Public	Private	Total	Budget	
PP 1 - Municipality of Egaleo (MoE)	 EL	1,594,512.00	80.00%	398,628.00	0.00	398,628.00	1,993,140.00	48.60%	
PP 2 - Symbolo GP	 EL	194,912.00	80.00%	0.00	48,728.00	48,728.00	243,640.00	5.94%	
PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	 EL	238,072.00	80.00%	59,518.00	0.00	59,518.00	297,590.00	7.26%	
PP 4 - Aristotle University of Thessaloniki	 EL	189,472.00	80.00%	47,368.00	0.00	47,368.00	236,840.00	5.77%	
PP 5 - Regional Development Institute – Panteion University (RDI)	 EL	115,072.00	80.00%	28,768.00	0.00	28,768.00	143,840.00	3.51%	

Partner	ERDF co-financing			Contribution			Total		
	Partner	Country	EUR	ERDF rate	Public	Private	Total	Budget	% of project budget
PP 6 - Urbana	EL	65,280.00	80.00%	0.00	16,320.00	16,320.00	81,600.00		1.99%
PP 7 - InCommON (Innovative Communities Onwards)	EL	140,752.00	80.00%	0.00	35,188.00	35,188.00	175,940.00		4.29%
PP 8 - Organization Earth	EL	80,096.00	80.00%	0.00	20,024.00	20,024.00	100,120.00		2.44%
PP 9 - Ohi Pezoume Performing Arts NPO (OP)	EL	60,032.00	80.00%	0.00	15,008.00	15,008.00	75,040.00		1.83%
PP 10 - AREA (Architecture Research Athens)	EL	242,720.00	80.00%	0.00	60,680.00	60,680.00	303,400.00		7.40%
PP 11 - Budapest Capital District VIII. Józsefváros Municipality	HU	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00		3.66%
PP 12 - The Municipality of Naples	IT	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00		3.66%
PP 13 - City of Paris	FR	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00		3.66%
<b>Total (€)</b>		<b>3,280,920.00</b>	<b>80%</b>	<b>624,282.00</b>	<b>195,948.00</b>	<b>820,230.00</b>	<b>4,101,150.00</b>		<b>100.00%</b>

## Part B - Partnership

### B.1 Partnership - summary tables

#### B.1.1 Relevance of the partnership: why are these partners needed to implement the proposed solution and to achieve project objectives

The partnership is well-balanced including actors of the Quadruple Helix, i.e. Public Authority (MoE); Academia (AUTH, NCSRDI, RDI); Industry (AREA, Sym); Civil Society (IC, UL, OP, OE). All partners will take part in different collaboration schemes to deliver different outputs, while the MoE will keep the leading role in project management, public tenders, institutional interventions and the transfer of project results. The AREA architects will lead the green/digital/aesthetic/functional/circular/inclusive housing action plans, in close cooperation with AUTH, NCSRDI and IC. IC will lead the Neighborhood Communities Re-activation together with all civil society organisations towards community-led activities. Finally, RDI will lead policy-related outcomes together with Symbolo and the MoE.

The big idea behind both the partnership and the stakeholder identification is to gather all actors who are working on different aspects of housing affordability round the same table to produce new knowledge, joint outcomes and innovation. Despite their intercomplementarity, the partners have never worked together before. Their 'improbable' collaboration is expected to deliver high-quality and out-of-the-box processes, concepts and solutions.

#### B.1.2 Relevance of the partnership: contribution and role of the partners in the implementation of the proposed solution

MoE participates in EU-projects related to technological innovation, urban development and transfer activities (e.g., peer-learning with other 148 authorities in PROSPECT-H2020). MoE will lead all PM/Comm&Diss/Transfer tasks and the establishment of the CoLiving Hub and the Housing Office. Sym provides planning services to communities and cities towards integrated urban&cultural development. Sym will lead the M&E and conduct and assess the affordability plans. LBCP-AUTH has expertise in energy conservation & conscious design, buildings environmental assessment, etc. LBCP will contribute to the Panel of Experts, the action plans and the 'Green Study' informing the design. NCSRDI conducts research on natural sciences and engineering. NCSRDI will install a digital monitoring system for domestic energy performance to raise awareness on real-time footprint and facilitate proactive interventions. IC promotes circular economy through active citizenship. IC will lead the Circular Neighbourhood Plans. UL highlights gender perspective, inclusion, and participation in the (re-)design of urban spaces. UL will lead the Inclusion Neighbourhood Plans and the Skills Mapping. OE designs and facilitates experiential educational activities to introduce sustainability into everyday life. OE will green communal spaces and lead the Soft Green Skills Set for neighbourhoods. OP has expertise in community engagement practices through performative methods. OP will conduct community mapping linked to the feasibility study for the CoLiving Hub. All civil society partners will contribute to the Panel of Experts and the co-creation of the action plans. AREA is a professional design practice, combining academic and professional experience in architecture. AREA will lead the Building Transformation WP(5) and conduct the final Aesthetic&Functional Study. RDI consults regional development strategies (West Athens', too). RDI will lead the translation of the RtB - PIRFAC into transferable policy briefs.

Total number of inhabitants

64,828.00

Role	Number	Country	Name of organisation
Main Urban Authority	1	 EL	Δήμος Αιγάλεω
Delivery Partner	2	 EL	Symbolo GP
Delivery Partner	3	 EL	Εθνικό Κέντρο Έρευνας Φυσικών Επιστημών (ΕΚΕΦΕ) «Δημόκριτος»
Delivery Partner	4	 EL	Αριστοτέλειο Πανεπιστήμιο Θεσσαλονίκης
Delivery Partner	5	 EL	Ινστιτούτο Περιφερειακής Ανάπτυξης Παντείου Πανεπιστημίου
Delivery Partner	6	 EL	Urbana
Delivery Partner	7	 EL	InCommON (Innovative Communities Onwards)
Delivery Partner	8	 EL	Οργάνωση Γη
Delivery Partner	9	 EL	Όχι Παίζουμε ΑΜΚΕ
Delivery Partner	10	 EL	AREA (Architecture Research Athens)

Role	Number	Country	Name of organisation
Transfer Partner	11	 HU	Budapest Főváros VIII. kerület Józsefváros Önkormányzata
Transfer Partner	12	 IT	Comune di Napoli
Transfer Partner	13	 FR	Ville de Paris

## B.2 - Main Urban Authority

Organisation name (Original)	Δήμος Αιγάλεω				
Organisation name (English)	Municipality of Egaleo (MoE)				
Legal status of the organisation	Public	Organisation type	Local public authority		
Member state	Greece				
Number of inhabitants	64,828				
Comment	64,828 [ELSTAT (national census) <a href="https://www.statistics.gr/2021-census-res-pop-results">https://www.statistics.gr/2021-census-res-pop-results</a> ] 1st electoral ward - Leof. Thivon, Leof. Athinon, Sp. Moustakli, Myriogytou, Iera Odos 2nd electoral ward - Myrionytou, Sp. Moustakli, Leof. Athinon, Leof. Kifissou, Iera Odos 3rd electoral ward - Leof. Kifissou, Korai, Leof. Thivon, Iera Odos 4th electoral ward - Leof. Kifissou, P.Ralli, Leof. Thivon, Korai 5th electoral ward - Leof. Thivon, Lykavitou, Ap. Pavlou, K. Varnali 6th electoral ward - Leof. Thivon, K. Varnali, Ap. Pavlou, Ierolohiton, M. Alexandrou, Iera Odos 7th electoral ward - M. Alexandrou, Nestou, Ag. Marinis, Iera Odos 8th electoral ward - Iera Odos, Delfon, Polydefkous, Edessis, Korinthou, Olympias 9th electoral ward - Iera Odos, Delfon, Polydefkous, Dimitsanis, Leof. Athinon, Kip/leos, Edessis, Plataion, Polydefkous, Zefyrou 10th electoral ward - Leof. Athinon, Leof. Thivon, Iera Odos, Dardanelion, Plapouta, Sifnou, Souliou, Peloponissou, Ag. Nektariou, Ag. Spyridonos, Dimitsanis				
Department(s)/unit(s)/division(s) concerned	1. Directorate of Planning and Development: Overview and project management 2. Directorate of Technical Services: Investment WP by providing all the needed information, tendering process, permissions, and forms for the materialization of the proposed investments 3. Directorate of Financial Services: Financial Management 4. Directorate of Social Services: WP7 5. Directorate of Waste Management: WP5 6. Directorate of Environment: WP6				
Address	Street	364 Iera Odos St	Contact Person	Position	Head of Directorate of Planning & Development
	Post Code	12243	Title	Mr	
	Town	Egaleo	Forename	Dimitris	
	NUTS 2	Please Select Country First	Surname	Tzempelikos	
	NUTS 3	Please Select Nuts 2 Region First	Email Address	tzempelikos@egaleo.gr	
			Phone Number	30	2 132 044 841
Legal representative	Position	Mayor			
	Title	Mr			
	Forename	Ioannis			
	Surname	Gkikas			
	Email Address	dimarxos@egaleo.gr			

Phone  
Number 30 2 132 044 804

VAT number EL090197140

VAT recoverable No

Staff costs claimed on the basis  
of Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	1,594,512.00	Total Eligible Cost (€)	1,993,140.00
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## B.4 - Delivery Partner (Partner 2)

Organisation name (Original)	Symbolo GP			
Organisation name (English)	Symbolo GP			
Legal status of the organisation	Private	Organisation type	SME	
Member state	Greece			
Partner description and department/unit/division concerned	<p>SYMBOLO GP (<a href="http://www.symbologp.gr">www.symbologp.gr</a>) was founded by Dr. Eirini Iliopoulou and Aggeliki Demertzis to implement a wide spectrum of activities regarding spatial planning, creative &amp; cultural industries, urban development, and urban cultural projects. It cooperates with universities, academic and research institutes, local authorities (municipal, regional), and national authorities (ministries, general secretariats) as consultants and undertakes independent research studies.</p> <p>Currently, the founders implement individually:</p> <p>A. Demertzis:</p> <ul style="list-style-type: none"><li>- Senior researcher at ENI CBC MED - INNOMED UP Project</li><li>- Project Manager at EEA Grants - Cowork4YOUTH Project</li><li>- Consultant at IME GSEVEE</li></ul> <p>Dr. E. Iliopoulou:</p> <ul style="list-style-type: none"><li>- Scientific Director &amp; Project Manager at Cultural HIDRANT- UIA Project, on behalf of RDI- Panteion</li><li>- Senior Project Manager at Coral MSCA-ITN</li><li>- Senior Project Manager at GLAMmons Horizon Europe</li></ul> <p>SYMBOLO's latest projects:</p> <ul style="list-style-type: none"><li>- International Workshop for the NEB Demonstrators "THE 5th PLACE" - Facilitation (employer: Goethe-Institut Athen)</li><li>- Creative@HUBS Project: Study Establishment of a Collaborative Space - Music Hub of the Ionian Islands Methodology for the establishment and analysis of needs and functional issues (employer: Region of Ionian Islands)</li><li>- ACF "Water Walkers", EEA Grants-591, Workshops facilitation, Monitoring &amp; Evaluation workshop</li></ul>			
Address	Street	Sahtouri 3	Contact Person	Legal Representative
	Post Code	10553	Title	Ms
	Town	Athens	Forename	Eirini
	NUTS 2	Attiki	Surname	Iliopoulou
	NUTS 3	Kentrikos Tomeas Athinon	Email Address	irene.ilipoulou@gmail.com
			Phone Number	30 6 972 464 107
Legal representative	Position	Legal Representative		
	Title	Ms		
	Forename	Aggeliki		
	Surname	Demertzis		
	Email Address	aggeldem@yahoo.gr		

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Number 30 6 945 409 747

VAT number 801497661

VAT recoverable Yes

Staff costs claimed on the basis  
of Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	194,912.00	Total Eligible Cost (€)	243,640.00
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## B.4 - Delivery Partner (Partner 3)

Organisation name (Original)	Εθνικό Κέντρο Έρευνας Φυσικών Επιστημών (ΕΚΕΦΕ) «Δημόκριτος»			
Organisation name (English)	National Centre of Scientific Research (NCSR) "Demokritos"			
Legal status of the organisation	Public	Organisation type	Higher education and research organisations	
Member state	Greece			
Partner description and department/unit/division concerned	<p>EREL is part of the Institute of Nuclear &amp; Radiological Sciences and Technology, Energy &amp; Safety of the National Center for Scientific Research "Demokritos" the largest multidisciplinary research center in Greece. EREL with its over 20 years of experience and its highly specialized scientific staff is one of the leading environmental research laboratories in the country with strong scientific links to many Research and Academic Organizations worldwide. The general aim of EREL is the production of scientific know-how and innovative tools for research and the provision of services in the fields of environment and energy. EREL activities focus on a number of topics that serve sustainable development purposes. EREL has developed unparalleled in Greece expertise on the provision of climate services for the infrastructures, maritime sectors, and disaster management through numerous RTD projects and participation in international fora. Additionally, the in-house seasonal forecasting models with a spatial resolution of 5km. EREL has documented expertise in impact assessment models and tools for digital and smart infrastructures and buildings.</p> <p>Current projects : H2020: TransforAr, FirEURisk, HE: NEVERMORE, FEAST, C2IMPRESS, SAFE-CITIES, ICARIA, R4C Coordinator of LIFE-RESYSTAL</p>			
Address	Street	Patriarchou Grigoriou and Neapoleos	Contact Person Position	Research Director Environmental Research Laboratory Institute of Nuclear & Radiological Sciences & Technology, Energy & Safety National Centre for Scientific Research "Demokritos"
	Post Code	15310	Title	Mr
	Town	Agia Paraskevi	Forename	Athanasiros
	NUTS 2	Attiki	Surname	Sfetsos
	NUTS 3	Voreios Tomeas Athinon	Email Address	ts@ipta.demokritos.gr
			Phone Number	30 2 106 503 403
Legal representative	Position	Director and President of the Board		
	Title	Mr		
	Forename	Georgios		
	Surname	Nounesis		
	Email Address	nounesis@rrp.demokritos.gr		
	Phone Number	30 2 106 503 857		

VAT number

EL 090085651

VAT recoverable

Partly

Staff costs claimed on the basis  
of

Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	238,072.00	Total Eligible Cost (€)	297,590.00
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## B.4 - Delivery Partner (Partner 4)

Organisation name (Original)	Αριστοτέλειο Πανεπιστήμιο Θεσσαλονίκης				
Organisation name (English)	Aristotle University of Thessaloniki				
Legal status of the organisation	Public	Organisation type	Higher education and research organisations		
Member state	Greece				
Partner description and department/unit/division concerned	<p>Aristotle University of Thessaloniki (AUTH) (<a href="https://www.auth.gr/en">https://www.auth.gr/en</a>) is the largest Higher Education Institution in Greece &amp; one of the largest in SE Europe. It is known as the most interdisciplinary university of the country with a wide range of offered services in basic and applied research, as well as in research on humanities and social sciences. It comprises 10 faculties which consist of 40 schools and 1 single-School Faculty. Its strategic objectives, in the framework of its vision/mission, remain high and consistently oriented to the continuation of its tradition; to be a pioneer institution, standing out among Universities on all levels. The Laboratory of Building Construction and building Physics (LBCP) belongs to the School of Civil Engineering and covers the areas of building construction methodology and details, industrialized building systems, building physics, energy performance and conscious design of buildings, environmental assessment of buildings, use of passive solar systems. The research activities of LBCP expand over a broad field and involve the hygrothermal &amp; energy performance of the building envelope, daylighting, comfort, design &amp; evaluation of passive systems &amp; bioclimatic buildings, nature based solutions, energy renovation of existing buildings, environmental assessment, life cycle analysis.</p> <p>Lab's members participated in the elaboration of the policy framework for the building energy performance in Greece and Cyprus.</p>				
Address	Street	K.E.D.E.A. Building, Aristotle University Campus, Tritis Septemvriou	Contact Person	Position	Professor
	Post Code	54636	Title	Ms	
	Town	Thessaloniki	Forename	Aikaterini	
	NUTS 2	Kentriki Makedonia	Surname	Tsikaloudaki	
	NUTS 3	Thessaloniki	Email Address	aggel dem@yahoo.gr	
			Phone Number	30	2 310 995 770
Legal representative	Position	Vice Rector for Research and Lifelong Learning			
	Title	Mr			
	Forename	Efstratios			
	Surname	Stylianidis			
	Email Address	aggel dem@yahoo.gr			
	Phone Number	30	231 098 428		
VAT number	EL090049627				

VAT recoverable

No

Staff costs claimed on the basis  
of

Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	189,472.00	Total Eligible Cost (€)	236,840.00
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## B.4 - Delivery Partner (Partner 5)

<b>Organisation name (Original)</b>	Ινστιτούτο Περιφερειακής Ανάπτυξης Παντείου Πανεπιστημίου				
<b>Organisation name (English)</b>	Regional Development Institute – Panteion University (RDI)				
<b>Legal status of the organisation</b>	Private	<b>Organisation type</b>	Higher education and research organisations		
<b>Member state</b>	Greece				
<b>Partner description and department/unit/division concerned</b>	<p>The RDI, based in Athens (GR), was established in 1975, as a research centre, affiliated to the Department of Economic and Regional Development of Panteion University. It is a private legal entity that leads and takes part in research programs and evaluation, consultation, development studies.</p> <p>The RDI has a long experience in:</p> <ul style="list-style-type: none"><li>i) urban economics and urban development, ii) urban &amp; regional resilience, iii) income inequalities and social segregation in cities iv) urban and regional impact of Covid19.</li></ul> <p>In this framework the RDI has acted as consultant to national authorities for the planning and implementation of policy initiatives which fall into its mission and expertise.</p> <p>Projects:</p> <ul style="list-style-type: none"><li>i. (partner) "FUTURESILIENCE"- "HORIZON-WIDERA-2022-ERA-01-32</li><li>ii. (partner) "MOBI-TWIN", HORIZON-CL2-2022-TRANSFORMATIONS-01-02</li><li>iii. (partner) «CULTURAL Hidden IDentities ReAppear through Networks of WaTer (H.ID.RA.N.T.)» - UIA, ERDF</li><li>iv. (partner) Interreg Greece – Italy Program 2014-2020, "Holistic Networking of creative industries via hubs" ERDF</li><li>v. (partner) «Territorial impacts of Covid-19 and policy responses in European regions and cities», funded by ESPON EGTC</li><li>vi. Coordinator, t "Support consultant in setting priorities of Integrated Spatial Investments for the Programming Period 2021-2027" MA, Region of Attica</li><li>vii. (partner) Council of Europe, 2017-2019, "Technical Assistance Project on Institutional Enhancement for Local Governance in Greece", Intermunicipal Cooperation</li></ul>				
<b>Address</b>	<b>Street</b>	130, Syngrou Av.	<b>Contact Person</b>	<b>Position</b>	Assistant Professor
	<b>Post Code</b>	11745		<b>Title</b>	Mr
	<b>Town</b>	Athens		<b>Forename</b>	Vasilis
	<b>NUTS 2</b>	Attiki		<b>Surname</b>	Avdikos
	<b>NUTS 3</b>	Kentrikos Tomeas Athinon		<b>Email Address</b>	v.avdikos@gmail.com
				<b>Phone Number</b>	30 2 109 248 680
<b>Legal representative</b>	<b>Position</b>	Professor			
	<b>Title</b>	Mr			
	<b>Forename</b>	Psycharis			
	<b>Surname</b>	Yannis			
	<b>Email Address</b>	aggeldem@yahoo.gr			

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VAT number EL090037837

VAT recoverable Yes

Staff costs claimed on the basis  
of Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	115,072.00	Total Eligible Cost (€)	143,840.00
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## B.4 - Delivery Partner (Partner 6)

Organisation name (Original)	Urbana				
Organisation name (English)	Urbana				
Legal status of the organisation	Private	Organisation type	Interest groups including NGOs		
Member state	Greece				
Partner description and department/unit/division concerned	<p>URBANA Civil Non-Profit Partnership, is an interdisciplinary research group (architects, social scientists) founded in 2019 in Athens, Greece. There are employed a total of 4 employees (2 full-time, 2 part-time). In 2023, URBANA will partner for the first time in the following EU-funded projects:</p> <ol style="list-style-type: none"><li>1. ELABORATOR (HORIZON-IA - 101103772)</li><li>2. DiverCity (KA210-YOU-000101806)</li></ol> <p>The Main role of URBANA in the project will be to guarantee inclusion, participation, and consideration of the gender perspective in a transversal way through all the phases of the project.</p>				
Address	Street	Platonos 14	Contact Person	Position	Member of Partnership
	Post Code	15234		Title	Ms
	Town	Chalandri		Forename	Eva
	NUTS 2	Attiki		Surname	Grigoriadou
	NUTS 3	Voreios Tomeas Athinon		Email Address	egrigoriadou@urbana.gr
				Phone Number	30 6 936 539 600
Legal representative	Position	Member of Partnership			
	Title	Ms			
	Forename	Eva			
	Surname	Grigoriadou			
	Email Address	egrigoriadou@urbana.gr			
	Phone Number	30	6 936 539 600		
VAT number	EL996893277				
VAT recoverable	Yes				
Staff costs claimed on the basis of	Standard Scale of Unit costs				

### Total Partner Budget

ERDF (€)	65,280.00	Total Eligible Cost (€)	81,600.00
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## B.4 - Delivery Partner (Partner 7)

Organisation name (Original)	InCommON (Innovative Communities Onwards)				
Organisation name (English)	InCommON (Innovative Communities Onwards)				
Legal status of the organisation	Private	Organisation type	Interest groups including NGOs		
Member state	Greece				
Partner description and department/unit/division concerned	<p>InCommON is a non-profit organisation, dedicated to circular economy through community activation, as a solution to the climate &amp; resources crisis.</p> <p>It strives towards circularity through creative, participatory co-designed projects with the community, utilises innovative technological, scientific, educational and public outreach tools to engage communities. It empowers the public and fosters active citizenship in order to support the regeneration of the environment through behaviour change and infrastructure upgrading, giving equal emphasis to the environmental, social &amp; economic aspects. It's the first organisation in Greece to approach the model of 'circular neighbourhood', which it engages in, through research and praxis. InCommON is pioneering in its work in recycling 'used' coffee grounds into biofuel and compost, aiming at the mentality change of organic waste reduction in general by working with the public, schools, businesses, the central government and municipalities.</p> <p>12 employees: multi-disciplinary team of environmental specialists, engineers, urban waste management experts &amp; education, social scientists, project &amp; innovation managers.</p> <p>Projects: "Biorural – Accelerating circular bio-based solutions integration in European rural areas" [Horizon Europe] – partners &amp; task leaders</p> <p>"Circular Organic Management" [Erasmus+, KA220-SCH - Cooperation partnerships in school education] - partners &amp; WP leaders</p> <p><a href="http://www.incommon.gr">www.incommon.gr</a></p> <p>ICO Athens' Department involve in the project.</p>				
Address	Street	Dorieon 33	Contact Person	Position	Project Development & Management
	Post Code	11852		Title	Ms
	Town	Ano Petralona, Athens		Forename	Eleni
	NUTS 2	Attiki		Surname	Intzidi
	NUTS 3	Kentrikos Tomeas Athinon		Email Address	eleni@incommon.gr
				Phone Number	30 6 945 597 187
Legal representative	Position	Director			
	Title	Ms			
	Forename	Maria			
	Surname	Angelidou			
	Email Address	mara@incommon.gr			
	Phone Number	30 6 978 958 799			

VAT number

VAT recoverable

 No

Staff costs claimed on the basis  
of

 Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	140,752.00	Total Eligible Cost (€)	175,940.00
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## B.4 - Delivery Partner (Partner 8)

Organisation name (Original)	Οργάνωση Γη				
Organisation name (English)	Organization Earth				
Legal status of the organisation	Private	Organisation type	Interest groups including NGOs		
Member state	Greece				
Partner description and department/unit/division concerned	<p>Organization Earth is an award-winning Greek NGO, founded in 2010. Our mission is to deliver community-driven change towards a fair and resilient society.</p> <p>We offer "learning-by-doing" educational programs, aiming at mitigation and adaptation to climate change, predominantly in urban centers, as well as social inclusion, skill-building and green education. Activities focus on issues relevant to urban farming and gardening, sustainable food and food waste, healthy eating, biodiversity conservation, recycling, composting and upcycling. They encourage the active role of citizens in implementing collective actions and their equal access to a sustainable urban environment.</p> <p>We also promote nature-based solutions for climate-neutral and inclusive cities, including pocket parks, urban forests, community gardens, green roofs, and implementing development programs for vulnerable social groups, engaging local communities.</p> <p>Some of our interventions take place within densely populated and deprived urban areas. Project participants include vulnerable social groups, such as people with intellectual disabilities, refugees, the elderly and long-term unemployed. We also offer programs for school children, university students, municipality and corporate employees.</p> <p>For over ten years, Organization Earth has been operating the "Center of the Earth", an environmental education hub. More than 70.000 children and students, and 50.000 adults have been beneficiaries in our educational programs.</p>				
Address	Street	Dimokratias Avenue 67	Contact Person	Position	Legal Representative
	Post Code	1322		Title	Mr
	Town	Ilion		Forename	Alexis
	NUTS 2	Attiki		Surname	Galinos
	NUTS 3	Dytikos Tomeas Athinon		Email Address	ag@organizationearth.org
				Phone Number	30 6 941 496 208
Legal representative	Position	Director			
	Title	Mr			
	Forename	Alexis			
	Surname	Galinos			
	Email Address	alexisgalinos@gmail.com			
	Phone Number	30	6 941 496 208		
VAT number	EL997978861				
VAT recoverable	Yes				

Staff costs claimed on the basis  
of

Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	80,096.00	Total Eligible Cost (€)	100,120.00
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## B.4 - Delivery Partner (Partner 9)

Organisation name (Original)	'Όχι Παίζουμε AMKE				
Organisation name (English)	Ohi Pezoume Performing Arts NPO (OP)				
Legal status of the organisation	Private	Organisation type	Interest groups including NGOs		
Member state	Greece				
Partner description and department/unit/division concerned	<p>OP has a 15-year experience in: i) Site-specific content development; ii) Community engagement processes; iii) Re-introducing urban space to inhabitants through site-specific performances.</p> <p>OP is partner in Cultural HIDRANT - UIA Project about the Hadrian Aqueduct in Halandri, Greece, leading a project WP regarding community building. Moreover, it has coordinated 'HADRIAN' – Heritage Awareness Driving Active Networks, 2019-2021, co-funded by Erasmus+: a program that develops and pilots a 'teach-the-teacher' toolkit in order to enable the teachers at secondary schools to convey values and knowledge with their students about cultural heritage, environment and urban development. OP runs also the ACF programme "Water Walkers" about inter-municipal cooperation and civic participation in urban development and resources management.</p> <p>The team has been excelled, among others, in AltoFest 2015 (1st award), in ACEAEcoArt International Contest 2011, in TEDxAthens Challenge 2010 (1st award). The Production Manager is the contact person and the special coordinator in all project phases and will guide the rest of OP team.</p>				
Address	Street	17, Mouson Street	Contact Person	Position	Production Manager
	Post Code	17561		Title	Ms
	Town	Paleo Faliro		Forename	Nadia
	NUTS 2	Attiki		Surname	Siokou
	NUTS 3	Notios Tomeas Athinon		Email Address	nadiasiok@gmail.com
				Phone Number	30 6 937 575 202
Legal representative	Position	Co-founder of OP NPO			
	Title	Mr			
	Forename	Georgios			
	Surname	Sachinis			
	Email Address	george.sachinis@gmail.com			
	Phone Number	30	6 937 575 202		
VAT number	EL999328073				
VAT recoverable	Yes				
Staff costs claimed on the basis of	Standard Scale of Unit costs				
<b>Total Partner Budget</b>					



ERDF (€)	60,032.00	Total Eligible Cost (€)	75,040.00
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## B.4 - Delivery Partner (Partner 10)

Organisation name (Original)	AREA (Architecture Research Athens)				
Organisation name (English)	AREA (Architecture Research Athens)				
Legal status of the organisation	Private	Organisation type	SME		
Member state	Greece				
Partner description and department/unit/division concerned	<p>AREA is a professional design practice by architects S. Daouti, G. Mitroulias and M. Raftopoulos, combining professional experience in Greece, France, the Netherlands and the US, officially formed in 2008 &amp; now consists of 7 people.</p> <p>Exploring the relationship between culture, form and context, the team's approach actively engages the boundaries between public and private realms and often develops through participatory practices. AREA's theoretical and built work ranges across multiple scales and has been published &amp; exhibited in Europe, Asia &amp; N.America. AREA's work has been distinguished among the best buildings &amp; projects of 2013, 2015, 2020 &amp; 2021 (DOMA International Review), shortlisted for the prestigious 2022 Emerging Awards by the Architectural Review &amp; received the 2022 Record Houses Award "Ridge House". Received 1st Prize in the architecture competition for 220 housing units in Thessaloniki, GR; First Prize ex aequo in the national urban design competition AthinaX4; Honorable Mentions in Europen 12 (Nuremberg DE) and Europen 13 (Azenha do Mar, PT); official nominations for the EU Mies Awards 17 &amp; 22 (for projects "Hansen" and "Salamis"). Notable exhibitions include AREA's installation at the GR Pavilion, "Made in Athens", at the Venice Biennale, 2012; "Adhocracy Athens" at the Onassis Cultural Center, 2015; the "Tomorrows" exhibition at Le Lieu Unique in Nantes, FR, 2019. In 2018 participated in the Polis2 program of the Municipality of Athens.</p> <p><a href="http://www.areaoffice.gr">www.areaoffice.gr</a></p>				
Address	Street	Falirou 66	Contact Person	Position	Architect
	Post Code	11741		Title	Mr
	Town	Athens		Forename	Giorgos
	NUTS 2	Attiki		Surname	Mitroulias
	NUTS 3	Kentrikos Tomeas Athinon		Email Address	gmitroulias@areaoffice.gr
				Phone Number	30 2 107 229 302
Legal representative	Position	Director			
	Title	Mr			
	Forename	Giorgos			
	Surname	Mitroulias			
	Email Address	gmitroulias@areaoffice.gr			
	Phone Number	30	2 107 229 302		
VAT number	EL802010943				
VAT recoverable	Yes				

Staff costs claimed on the basis  
of

Standard Scale of Unit costs

### Total Partner Budget

ERDF (€)	242,720.00	Total Eligible Cost (€)	303,400.00
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## B.5 - Transfer Partner (Partner 11)

Organisation name (Original)	Budapest Főváros VIII. kerület Józsefváros Önkormányzata				
Organisation name (English)	Budapest Capital District VIII. Józsefváros Municipality				
Legal status of the organisation	Public	Organisation type	Local public authority		
Member state	Hungary				
Partner description and department/unit/division concerned	<p>Office for Asset Management The Municipality of Józsefváros is an inner city district of Budapest. RtB project outputs will be used (replicated, scaled up) by Józsefváros Municipality increasing the impact of the whole Initiative, contributing to urban policymaking on different levels, as well as supporting cooperation between European urban areas. More specifically, Józsefváros Municipality is particularly interested in: 1) Its building renovation strategy (green and digital technologies) employed in the project and ways to build community buy-in 2) Experimenting with new methodologies for its Community Participation Office 3) The 'Co-living hub' and the 'Housing office', as the Municipality is still searching for more ways to deepen the integration of municipal services and increase their reach.</p>				
Address	Street	Baross u. 63-67	Contact Person	Position	Head of Office
	Post Code	1082		Title	Ms
	Town	Budapest		Forename	Anna
	NUTS 2	Budapest		Surname	Kerékgyártó
	NUTS 3	Budapest		Email Address	kerekgyarto@jozsefvaros.hu
				Phone Number	36 202 502 403
Legal representative	Position	Mayor			
	Title	Mr			
	Forename	András			
	Surname	Pikó			
	Email Address				
	Phone Number	36			
VAT number					
VAT recoverable	No				

### Total Partner Budget

		Total Eligible Cost (€)
ERDF (€)	120,000.00	150,000.00

## B.5 - Transfer Partner (Partner 12)

Organisation name (Original)	Comune di Napoli			
Organisation name (English)	The Municipality of Naples			
Legal status of the organisation	Public	Organisation type	Local public authority	
Member state	Italy			
Partner description and department/unit/division concerned	<p>Urban Planning Department Naples is the main city of Southern Italy, the regional capital of Campania and the third-largest city of Italy. RtB project outputs will be used (replicated, scaled up) by the municipality of Naples increasing the impact of the whole Initiative, contributing to urban policymaking on different levels, as well as supporting cooperation between European urban areas. More specifically, the city of Naples is interested in the outcomes of the WP6 WP7 and WP8 of 'Rock the Block', especially the setting up of transferable urban policies, as the 'affordability plans' (see WP8) and the experimentation of municipal structures - as the Co-living Hub - to place in the housing block, to contribute to the community building (see WP7). It will contribute to develop also in Naples neighbourhood-community awareness raising and upskilling activities to satisfy housing needs (see WP6).</p>			
Address	Street	Contact Person	Position	Deputy Mayor
			Title	Ms
Post Code			Forename	Laura
Town			Surname	Lieto
NUTS 2	Campania		Email Address	lieto@unina.it
NUTS 3	Napoli		Phone Number	39
Legal representative	Position	Deputy Mayor		
	Title	Ms		
	Forename	Laura		
	Surname	Lieto		
	Email Address	lieto@unina.it		
	Phone Number	39		
VAT number				
VAT recoverable	Please select...			

### Total Partner Budget

ERDF (€)	120,000.00	Total Eligible Cost (€)	150,000.00
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## B.5 - Transfer Partner (Partner 13)

Organisation name (Original)	Ville de Paris		
Organisation name (English)	City of Paris		
Legal status of the organisation	Public	Organisation type	Local public authority
Member state	France		
Partner description and department/unit/division concerned	<p>Community organizing Department</p> <p>RtB project outputs will be used (replicated, scaled up) by the City of Paris increasing the impact of the whole Initiative, contributing to urban policymaking on different levels, as well as supporting cooperation between European urban areas. More specifically, the City of Paris is interested in:</p> <ul style="list-style-type: none"><li>- Actions in the collective housing, close to residents and in various contexts to improve diagnostics in housing in order to improve a complete social support approach to the person.</li><li>- Improving the knowledge and identify new ways of intervention about projects already experimented in Paris. The actions concerned could be about providing individual support for decluttering houses, self-repairing, reorganizing and helping well-being in the individual living spaces.</li><li>- Working around cohousing to initiate new projects in Paris and raise awareness and mobilize social housing, particularly on the development of shared spaces. Spaces in which residents can share services and participate in creating solidarity or common initiatives that aren't possible at home: workshop, library, laundry, common room.</li><li>- A reinforcement of actions to implement better quality communal residential spaces and in the proximity of these spaces.</li><li>- Strengthening actions in terms of local democracy and the involvement of groups of inhabitants in initiatives that can improve their living environment and the community links, with a particular focus on women's involvement.</li></ul>		
Address	Street	Contact Person	Position
			Housing and urban policies Mission Manager
Post Code		Title	Ms
Town		Forename	Camille
NUTS 2	Ile-de-France	Surname	Roché
NUTS 3	Paris	Email Address	Camille.roche@paris.fr
		Phone Number	33
Legal representative	Position	Housing and urban policies Mission Manager	
	Title	Ms	
	Forename	Camille	
	Surname	Roché	
	Email Address	Camille.roche@paris.fr	
	Phone Number	33	
VAT number	FR72217500016		

VAT recoverable

Partly

### Total Partner Budget

ERDF (€)	120,000.00	Total Eligible Cost (€)	150,000.00
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## Part C - Project description

### C.1 Project relevance and innovativeness

#### C.1.1 Main challenge(s) to be addressed

The RtB project perceives 'affordable housing' as a need, right and demand for quality housing infrastructure, satisfied housing needs, and mutual care. In the post-crisis Greek cities, all these aspects are being challenged, while citizens face increasing rents (+12% across Greece in 2022); ageing buildings (55% were built before the 70's; 20% of them are older); energy poverty (35.6% unable to pay bills on time, while 22.7% unable to keep home warm); aesthetic poverty and weakening social cohesion (e.g., 5,139 reports of domestic violence in the 1st semester of 2022).

Western Athens is the administrative unit of the Attica Region with the most persistent social inequalities, being a zone of relative deprivation, compared to other units of Attica (IUIP, 2014; ITI of Western Athens, 2014-2020). MoE belongs to Western Athens reflecting its socio-economic status (1,01% extreme poverty; 30% unemployment), with a population of 64,828 (42,1 years average age - higher than Attica average; 2021 census) and an area of 6,450 sq.km.

The overarching challenge to be tackled is the vicious circle created between low housing quality (ageing buildings: 35% before 1960, 50% between 1961-1980, 15% between 1981-2011)/ unsatisfied housing needs (rent/ heating/ repairing; 3,65% of households have no heating source) and weak community bonds. Innovative integrated interventions are required to release the area from the evolving decay of both physical and social space, linking sustainable housing affordability to aesthetic and community reactivation (NEB principles). However, there are more challenges to be considered:

- Fragmented housing strategies (e.g., Exoikonomo; Loan Programmes) employ 'households' as the intervention unit. Shared problems within blocks are continuously addressed at different speeds.
- In recent research about housing (ISTOPOL), 43% of households reported that there are management issues within blocks, low levels of agreement among residents and weak mutual support, leading to degradation of both the buildings and their lives' quality.
- Renovation and green upgrading of housing infrastructure often leads to green gentrification and eviction

The RtB project employs 'Polykatoikia' (block of flats) as the intervention unit for technical (green/ digital/ aesthetic) transformations and community building, towards affordable, co-living. How can MoE support inhabitants to co-manage their 'Polykatoikias' to become sustainably affordable and worth living?

#### C.1.2 Proposed solution

The proposed solution operationalizes the conceptual triad of 'affordable housing' (quality housing infrastructure; satisfied housing needs; care and support) and tackles the related challenges in 3 solution pillars: Technical (green/digital/aesthetic/functional/circular/inclusive) transformations (WP5); Community building and upskilling (WP6); Institutional interventions for care and support (WP7).

WP5 describes the public call to residents to join the programme, the relevant 2-stage eligibility check and the experts' consultation to develop integrated action plans in energy-saving/ bioclimatic (AUTH), functional and aesthetically pleasing (AREA), circular (IC) and inclusive (UL) terms, funded through a two-fold funding scheme (WP2) for permanent interventions (up to 120.000€ for each block) and acquired green/digital/circular equipment (approx. 160.000€ in total). A digital monitoring system is installed by NCSR to monitor real-time energy consumption and facilitate proactive interventions. Domestic energy performance and other KPIs (related to water use, waste management, health, etc.) will be regularly assessed, informing the "affordability plans" (Sym, WP8) in an integrated way. Target group: Residents

WP6 includes neighbourhood-community building, awareness raising, and upskilling activities connected to satisfying housing needs/expenses. The activities include Circularity (IC); Soft Green Skills (OE); Inclusion and Accessibility within Common Spaces (UL), suggesting that housing affordability is only secured within communities of mutual care. Target groups: Residents and Neighbourhood.

WP7 defines the institutional role of MoE in the support of housing affordability and community activation. It includes the establishment of the 'Co-living Hub' and the 'Housing Office' (one-stop-shop for housing) in municipal premises. The Co-living Hub will be hosting skills-building, caring, educational actions, designed by OP, IC, OE, UB, while the Housing Office will offer housing-related consultation to all citizens for free. Target groups: all citizens/ unemployed people/ UWA students

WP8 assesses the 'affordability plans' (Sym) and translates the project's outcomes into integrated roadmaps for affordable co-living, leading to policy-briefs (lead: RDI in cooperation with MoE, HBF, CoHab, ASDA, GHN) for enhanced housing strategies. This WP paves the way to the upscaling and transfer (WP9) of the RtB project. Target groups: local/regional/national/international.

#### C.1.3 Ownership of the Urban Authority(ies)

The MoE identified the challenges, co-designed and will pilot the innovative solution, together with the academia (NCSR, LBCP/AUTH & RDI), the industry (Sym, AREA) and the civil-society (OE, UL, IC, OP). The MoE:

- defined the place-based challenges, contextualising them within Western Athens as FUA, paving the way to the project's upscaling (e.g., through Western Athens ITI)
- brought policymakers (ASDA, HBF), experts (advisory board, UWA, Eteron) and grassroots researchers (CoHab) on board, who have been

extensively working on housing issues. MoE organised several design meetings and a public preparatory event on 10/01/2023, letting partners and stakeholders shed light on several aspects of the challenges and the solution.

- will release the call of interest for 'Polykatoikias' willing to develop tailor-made action plans. The (public call/ assessment with predefined terms and criteria/ contracting/ consultation/ funding scheme) will offer a new policy & funding instrument to the hands of the MoE.
- will be responsible for Tender Procedures acquiring technological, smart, building and urban equipment (investment of approx. 160,000€) to benefit households, blocks and their direct neighbourhoods during the piloting phase, including it later to its strategic plan.
- will lead institutional intervention to enhance housing and community support, establishing the 'Co-living Hub' and the 'Housing Office' in its premises and including them in its annual operating budget

#### C.1.4 The proposed solution has not been previously tested

The RtB project has three main innovative aspects:

- a) conceptual: It perceives housing affordability in a holistic way, introducing building-specific technical upgrades, tightly connected to community-building actions. For RtB, housing affordability means upgrading housing infrastructure, satisfying housing needs in a collective way, institutionally enhancing safe spaces and networks of mutual care and support.
- b) methodological: It employs 'Polykatoikia' as the intervention unit in contrast to most policy and financial instruments that focus on households. An important step towards housing affordability is solving common problems collectively: e.g., heating, waste management, accessible facilities, monitoring and proactively intervening, caring and social reproduction services, etc. In this sense, it both requires and cultivates community bonds and self-organisation: Inhabitants are asked to organise themselves in groups to join the programme, while the implementation phase envisages several community-building activities that perceive 'Polykatoikia' as the space in-between private and public space/ home, neighbourhood and the city.
- c) institutional: It sets up a new urban policy tool (public call/ assessment/ contracting/ consultation/ funding scheme) that has not ever been tested at the local level. Moreover, the Co-Living Hub and the first-in-Greece Housing Office will ensure the project's sustainability and impact on the general public

#### C.1.5 The proposed solution builds on and goes beyond existing practices

The RtB project is inscribed within broader research/ activist/ institutional debates for housing affordability, protection, and new models. It builds upon the transformation of abandoned urban spaces into housing cooperatives and community hubs. "Yes, We Rent!", "Co-City" and "Curing the Limbo" are examples on how to reactivate empty space, while reactivating vulnerable communities. However, RtB aims to reactivate already settled households and neighbouring systems, with established lifestyles and relations, encouraging them to (re-)operate as 'polykatoikia communities', while upgrading the housing infrastructure. RtB's target groups are not limited to certain social groups (e.g. refugees – see Curing the Limbo and CURANT) but cover random, average households, blocks, and their direct neighbourhoods.

Moreover, RtB takes municipal and national housing programmes into account. Barcelona offers Grants for Refurbishment (incl. interior, neighbourhood, accessibility, energy-efficiency renovation actions); the nation-wide 'Prosopsi' programme in Greece supports restoration, maintenance, and aesthetic upgrading of facades; 'This is Athens-Polis' offered grants (6000€) to citizens for small-scale interventions (facades, rooftops, etc.). However, RtB goes beyond funding building renovations, towards community-led integrated green, digital, aesthetic, functional, circular, inclusive action plans.

RtB has a lot to learn from new Horizon Europe projects focusing on social housing renovation bringing technological and social innovation together (drOp, ProLight, SUPERSHINE). However, RtB will pilot technical and community transformations in privately-owned properties.

Finally, housing cooperatives (e.g., La Borda in Barcelona) inspire RtB, too. Given that there is no legal framework for housing cooperatives in Greece yet, RtB will follow and feed into the relevant debates, engaging two stakeholders (Heinrich Böll Foundation and Co-Hab Athens) who work on housing Coops.

#### C.1.6 Relevant specific objectives of the EU Cohesion policy 2021-2027

Specific objective 4.3 "Promoting the socioeconomic inclusion of marginalised communities, low-income households and disadvantaged groups, including people with special needs, through integrated actions, including housing and social services" (More social and inclusive Europe)

#### C.1.7 Link to Policy and Specific Objectives of the EU Cohesion Policy (2021-2027)

The proposed solution contributes to the SO4.3 by:

- Introducing innovative, resource-efficient, and participatory technical transformations (tailor-made green/ digital/ aesthetic/ functional/ cyclical/ inclusive solutions) towards housing affordability
- Experimenting with community building through participatory planning, circular economy, and the economy of needs, engaging different social groups (incl. younger and elderly people, women, single-parent families, unemployed, etc.)
- Raising awareness on community capacities along with up-skilling & re-skilling activities towards sculpturing more just neighbourhoods of mutual care (community mapping/ skills mapping/ shared spaces/ shared time/ common solutions)

Integrating and institutionalizing new policy tools and structures addressing housing challenges and social needs (new funding schemes, innovative evaluation processes, dedicated consulting, housing office).

The proposed solution would contribute to:

- The Greek recovery plan (Greece 2.0) - 31.2 billion € (of which only 1.3m is allocated to housing)
- The Regional Development Fund (RDF) of Attica - 1.8 billion €
- The Regional Operational Programme (ROP) of Attica - 1.6 billion €
- Integrated Territorial Investment 2014-2020 of (FUA) West Athens - 58 m € (new ITI 2021-2027 under consultation)

### C.1.8 New Leipzig Principles: Integrated approach

The New Leipzig Charter envisages the cities of the future that will release their transformative, multilevel role in social, economic and technological development, through good governance practices. More just, green, and productive cities will ensure cohesion and progress.

In RtB, the 'Participatory Integrated Roadmaps for Affordable CoLiving' will contribute to the 'Leipzig Principles' integrated approach on four levels:

- Spatial/ Territorial [From FUA to neighbour and household and vice versa]
- Social [building communities towards a more just city]
- Technological [applying new, effective housing technologies available to low-income households - green city]
- Economic [up skilling/re skilling communities towards a more productive city]

The good governance of urban policies is being guaranteed by the MoE leading the solution (involving all the relevant departments) and institutionalising the proposed policy tools for integrated affordable housing. Beyond that, the partnership and the ABSE present a well-balanced and pluralist representation of various needs and interests, opening a baseline dialogue for integrated urban development and tackling the urgent and multilevel challenge of housing.

The solution will be tested from the household to building and neighbourhood levels. Thus, it will produce transferable, applicable results to local, FUA, and broader sociospatial levels since MoE fully participates in the West Athens Development Partnership.

### C.1.9 Green and digital transitions

The RtB project will offer an innovative perspective on the micro- scale (building) implementation of the EU twin transition (green and digital) and provide actionable demonstration of how digital tools will be used to facilitate the green transition, supporting the implementation of the MoE 2050 vision for climate neutrality.

- Digital planning tools will be used throughout the retrofitting process which is key to making existing buildings greener and moving towards zero pollution such as the design of new and efficient space heating and cooling systems
- The RtB building digital twin and the installed array of sensors will allow customised building automation and control systems that recognise the building's users and their requirements, and help to adaptively manage energy-consuming appliances, HVAC and lighting systems to reduce energy consumption while maintaining the same level of comfort for inhabitants
- A thorough monitoring and tracking of the building environmental, water and carbon footprint will be performed also supporting life cycle analysis of planned interventions (e.g. rooftop PV)
- The project will foresee the establishment of digital building logbooks can ease renovation, retrofitting, and recyclability of materials from the MoE buildings
- The project will also demonstrate how digitalization can replace space needs related to social services using advanced virtualisation

## Part C - Project description

### C.2 Partnership and co-creation

#### C.2.1 Involvement of wider stakeholders in project design and implementation

The RtB stakeholders 'bridge' local and trans-local contexts:

- An 8-expert - advisory Board on housing-related issues, from migrant integration policies to home-sharing economy and the right-to-housing activism, joined 3 roundtables to co-design the project from scratch (26/9, 13/10, 6/12). This AB will be established in the first months of the implementation phase and will facilitate milestone reviews and disseminate the project's results through its networks.
- Heinrich Böll Foundation - Thessaloniki is a German foundation, close to the Green Party, coordinating and funding several projects. HBF aims to create a 'Housing Act' for Greece, including different housing models (cooperative, social, etc.). In the design phase, HBF reviewed different concept note versions and took part in the open event (10/01/2023; in MoE premises; [shorturl.at/cqM26](http://shorturl.at/cqM26)). HBF will work closely with the MoE and the RDI for the development of policy briefs, while informing its 'Housing Act' with results on housing affordability through participatory processes.
- Eteron Institute is a NPO, based in Athens. Eteron has done wide research on increasing rental rates and the right to affordable housing, leading to a multiform campaign and a policy paper. In the design phase, it took part in all roundtables and meetings. It will work closely with MoE for communication and dissemination activities, turning the project's outcomes into popular campaigns.
- CoHab Athens is an open group for urban researchers and housing activists who explore alternative housing models. CoHab took part in the open event and will contribute to the organisation of the municipal 'one-stop-shop'.
- Department of Social Work - University of West Attica is based in Egaleo and offers social work training. In the design phase, it took part in the open event and it will host meetings in its premises, organize lectures round the project, and facilitate internships in the 'one-stop-shop' and the Hub.
- Association for the Development of West Athens (ASDA) represents nine Municipalities and has managed the approved ITI. In the design phase, it took part in the open event, while in the implementation phase it will play a leading role in the project's upscaling through the current period's ITI.
- Greek Housing Network (GHN) is an umbrella organisation promoting the Right to Housing in Greece that will provide grassroots insights towards enhanced anti-gentrification housing policies (WP8).

LoS annexed

#### C.2.2 Participation and co-creation

Participation and co-creation are in the heart of the RtB project:

1. Inhabitants are asked to organise themselves in groups (representing at least 51% of the block), discuss and reach a minimum level of agreement to apply for the eligibility check.
2. Selected 'Polykatoikias' co-create integrated building-specific roadmaps together with experts from the RtB partnership (AUTH, AREA, InCommon, Urbana Lab)
3. Symbolo GP co-creates case-specific 'affordability plans' with beneficiaries, translating all activities into short-/mid-/long-term financial/environmental/ social impact (linked to KPIs). Beneficiaries know exactly how larger or smaller interventions impact housing expences as a whole.
4. MoE co-implements the roadmaps with the beneficiaries
5. Demokritos installs sensors in beneficiary households that monitor energy consumption and enhance proactive interventions: a state-of -the-art institute co-assesses domestic energy performance every six months with the residents, informing the 'affordability plan'
6. Civil society organisations from the partnership (Ohi Pezoume NPO, Organisation Earth, InCommon, Urbana Lab) and stakeholders co-facilitate the creation of the 'Co-living Hub' and the 'Housing Office', referring to the beneficiaries, the neighbourhood and the general public of MoE's citizens

#### C.2.3 Target groups

The primary target group of the RtB project is local inhabitants. The project will open a call to all 64,828 inhabitants to organise themselves in groups to join the programme and create tailor-made participatory action plans towards affordable housing solutions. 10 blocks and roughly 250 inhabitants are going to benefit from the project. Eligibility criteria will include social and financial status, deprivation rates, number of residents as well as data about the condition of the block (e.g., energy certificates, age of building, etc.). Among the beneficiaries, there will be children, older people, unemployed people, single-parent families, immigrants, and other social groups, who will be 'mapped' on the 2nd assessment stage (site visit).

Secondly, social groups that were not actively participating in urban planning and housing design during the last decades, such as women, elderly, youth, LGBTQI+ persons will benefit from the project. URBANA will have a leading role in guaranteeing inclusion, participation, and consideration of the gender perspective in a transversal way throughout the project. For instance, participatory workshops will take place to rethink and redesign the common areas of the blocks (e.g., backyards, roofs, elevators, etc.) to be more inclusive, pleasurable, and safe and to assist care activities. At least 300 people from the blocks and their neighbourhoods will (in-)directly benefit from relevant activities.

Thirdly, the municipal 'Co-living Hub' and the 'Housing Office' (one-stop-shop) will open internship positions for students from the local Department of Social Work - University of West Attica. About 36 students will work as interns with 4-month contracts with MoE. Both the Hub and the Office will refer to all 64,828 inhabitants.

Finally, municipal officials from all involved departments will benefit from the capacity building, (in-)directly offered by the project and the partnership.

## Part C - Project description

### C.3 Project objectives, results and outputs

#### C.3.1 Overall objectives and expected results (changes in the local situation)

The main objective of Rock-the-Block is to break the vicious circle between low housing quality/ unsatisfied housing needs and negative social phenomena related to weak community bonds. The aim is to co-design and pilot technical (green/ digital/ functional/ aesthetic/ circular/ inclusive) building transformations, achieve community activation and upskilling of related neighbourhoods, establish municipal institutional interventions for mutual care and housing-relevant support and eventually combine all concentric circles into participatory integrated roadmaps for affordable co-living, leading to scalable and transferable policy briefs for enhanced housing strategies.

#### C.3.2 Specific objectives

##### Specific objectives

To develop and pilot an innovative, scalable and transferable municipal policy and funding instrument for affordable housing (incl. public call/ assessment/ contracting/ consultation/ funding scheme). This instrument will be included in MoE's Strategic Plan and reactivated through other national funding mechanisms, resulting also to the MoE's capacity building to support the instrument's operation and sustainability.

To activate neighbourhood communities, related to the beneficial blocks, round circular economy, social inclusion, soft green skills and mutual support (through shared skills). The goal is to implement actions related to circularity, inclusion & accessibility, everyday-life sustainability issues, skills-sharing, that will lead to hands-on, behavioural and educational outcomes towards housing affordability (e.g. urban farming spaces, food-related school projects, gender-sensitive conflict resolution in decision-making, repairing, etc.), while cultivating a sense of belonging in the community.

To inform broader housing policies with participatory and integrated roadmaps to housing and co-living affordability. The goal is to raise awareness among policy-makers and within governance regarding housing affordability as a need, right and demand, while presenting different routes to achieve it in a participatory and integrated way (incl. technical, environmental, social and economic aspects).

#### C.3.3 Expected results

##### Expected results

###### Institutional and political support of housing affordability:

- MoE develops and pilots a policy and funding instrument for affordable housing
- MoE expands its capacity to operationally support all instruments and structures
- Local inhabitants get free consultation on housing-related issues
- Local inhabitants feel supported by the local governance
- MoE gets insights on actual real estate and housing trends/ costs/ inequalities by local inhabitants

###### Strengthening of community bonds - community building:

- Local inhabitants are skilled in collective decision-making processes, reaching higher levels of agreement
- Local inhabitants cultivate a sense of ownership and belonging
- Local inhabitants join circular/ inclusive/ green/ caring communities
- Green and Digital transition becomes popular among the inhabitants
- Polykatoikia is being re-introduced as a significant and characteristic example of modernist Greek architecture and as an example of collective living

###### High level of innovation diffusion readiness among cities of the FUA and other urban contexts in Europe:

- MoE is a pioneering city of West Athens with respect to affordable housing policy
- MoE initiates peer-learning networks and partnerships
- MoE expands its capacity to transfer knowledge and policy instruments

**C.3.4 Rationale for result indicators**

Result indicators are either pre-defined, adjusted accordingly to isolate and measure the project's contribution, or they have been created especially to measure the project's results. The set of Result Indicators include both quantitative and qualitative ones (that are quantified) and are going to be measured by surveys, interviews, focus groups and participatory observation. Some baselines are already given (=0) but others need to be defined at the beginning of the project by the dedicated Partner (Symbolo). The target values are either identified by the relevant partners, being part of broader strategic impact goals or designed in a way, considering a sensible scale to bring actual change. In general, the Result Indicators are designed to measure the project's results annually and to feed into the milestone reviews on all different levels: household/polykatoikia/ neighbourhood/ city/ governance level.

**C.3.5 Result indicators**

Name	Description	Unit	Baseline	Target Value
Jobs created in supported entities	Jobs created in supported entities	annual FTEs	0	20
Level of participation achieved in the engagement with local communities – information, consultation, co-creation, co-decision	Level of participation achieved in the engagement with local communities – information, consultation, co-creation, co-decision	percentage of the local population engaged	0	5
Other	The indicator refers to the households that will install sensors to allow customised building automation and control systems that recognise the building's users and their requirements, and help to adaptively manage energy-consuming appliances, HVAC and lighting systems to reduce energy consumption while maintaining the same level of comfort for inhabitants. Partner: Demokritos	%	0	50
Waste collected separately	Waste collected separately	tonnes/year	1	15
Waste recycled	Waste recycled	tonnes/year	0	7
Other	People participating in: the co-design of the Polykatoikia action plans; the neighbourhood actions. Skills related to collective decision-making, co-design, co-creation, conflict resolution and other skills gained from participatory practices. Partner: SYMBOLO GP, AREA	people/year	0	60
Other	People who have developed soft green skills. Participatory elements indicatively: urban farming activities, circularity in	people/year	0	100
Number of people who have developed skills in collective decision-making processes				
Number of people who have				

Name	Description	Unit	Baseline	Target Value
developed soft green skills	beneficiary buildings, learning-by-doing actions, repairing workshops, etc. Partner: InCommon, Organisation Earth			
Other Percentage of change in people's sense of ownership and belonging, related to neighbourhood communities	A pool of engaged neighbourhood people will be asked to rate their sense of ownership and belonging annually. Satisfaction Survey Partner: SYMBOLO GP	% annual increase of positive ratings	0	25
Other Percentage of change in people's sense of support by the local governance in housing related issues.	A pool of engaged beneficiaries will be asked to rate their sense of ownership and belonging annually. Satisfaction Survey Partner: SYMBOLO GP	% annual increase of positive ratings	0	25
Other Number of people who use the Co-Living Hub	People who participate in the Hubs activities. List of participants in certain events, List of members in certain municipal programmes Partner: MoE, Ohi Pezoume	people/year	0	400
Other Number of people who get housing related support by the Housing Office	People who get housing related support by the Housing Office (e.g. housing & loan programmes; conflict resolution & mediation, etc.). Partner: MoE, Ohi Pezoume	people/year	0	150
Other Percentage of community members actively benefiting from skills-sharing and mutual support initiatives'	People who benefit from skills sharing and mutual support in the neighbourhood communities. A skills mapping will be available and shared and people benefiting from skills-sharing and mutual support will be monitored through sign-in lists/ application lists. These initiatives may include day care, caring services, technical support, repairing services, classes, etc Partner: Urbana Lab	% of people/year	0	10
Other Number of MoE officers who report capacity building to support the operation of the new instruments and	MoE officers who report capacity building to support the operation of the new instruments and structures and their transfer Partner: MoE	officers/year	0	15

Name	Description	Unit	Baseline	Target Value
structures and their transfer				
Other				
Influenced or Modified Housing Policies within the Region	Number of housing policies influenced or modified within the targeted region (cities of the FUA), based on the integration of participatory and inclusive roadmaps to housing and co-living affordability. Influence is achieved through the development of partnerships, knowledge transfer, and the establishment of peer-learning networks facilitated by the MoE.	Number of policies	0	3

### C.3.6 Outputs

Work Package	Output Number	Project output	Output indicator	Unit	Target value of project expected output(s)
WP 5 Transform the 'Polykatoikia': Green/Digital/Aesthetic & Functional Housing Transitions - Financial Schemes	O 5 . 1	Urban Policy & Funding Tool	New products and services created	new products/services	1.00
WP 5 Transform the 'Polykatoikia': Green/Digital/Aesthetic & Functional Housing Transitions - Financial Schemes	O 5 . 2	Polykatoikias Action Plans	New products and services created	new products/services	10.00
WP 5 Transform the 'Polykatoikia': Green/Digital/Aesthetic & Functional Housing Transitions - Financial Schemes	O 5 . 3	Affordability & Sustainability Plans	New products and services created	new products/services	10.00
WP 5 Transform the 'Polykatoikia': Green/Digital/Aesthetic & Functional Housing Transitions - Financial Schemes	O 5 . 4	Technical Solutions	Polykatoikias supported (renovated, modernised, energy saving, green solutions)	houses supported	10.00
WP 5 Transform the 'Polykatoikia': Green/Digital/Aesthetic & Functional Housing Transitions - Financial Schemes	O 5 . 5	Digital Monitoring	New equipment created and/or supported	new equipment	70.00
WP 6 Joint Affordability through Neighborhood Communities Re-activation	O 6 . 1	Joint Affordability through Neighborhood Communities Handbook	New products and services created	new products/services	1.00
WP 7 Institutional Interventions for Quality, Affordable Housing and Solidarity	O 7 . 1	Working Research Paper	Policy Making Review Research	Published Research Paper	1.00
WP 7 Institutional Interventions for Quality, Affordable Housing and Solidarity	O 7 . 2	Co-Living Hub	New products and services created	new products/services	1.00

Work Package	Output Number	Project output	Output indicator	Unit	Target value of project expected output(s)
WP 7 Institutional Interventions for Quality, Affordable Housing and Solidarity	O 7 . 3	Housing Office	New products and services created	new products/services	1.00
WP 8 Participatory Integrated Roadmaps for Affordable Co-Living (PIRFACI)	O 8 . 1	Policy Briefs towards enhanced housing strategies	New products and services created	new products/services	1.00

## Part C - Project description

### C.4 Project sustainability scaling up and transferability

#### C.4.1 Sustainability and self-sufficiency of the proposed solution

The MoE will own the innovative solution and secure the maintenance of its different elements in different ways, after the project end:

- The new policy and funding instrument (public call/ assessment/ contracting/ consultation/ action plans/ funding scheme) will be included within the next MoE Strategic Plan and will be reactivated through other funding mechanisms (ITI of West Athens, the Greece 2.0, Attica RDF & ROP)
- MoE will proceed to Public Tenders for permanent technical interventions (windows, Thermo protection, etc.) and to acquire and install green/ digital/ circular equipment. The permanent intervention will be owned by the benefitted polykatoikias that will be responsible to maintain and restore them. The acquired equipment will be a municipal investment offered to the beneficiaries for the piloting phase and included in the municipal operating budget after the project end.
- The Co-Living Hub and the Housing Office will be established in municipal premises and owned by the MoE to share green/ circular/ inclusive know-how and provide housing-related support services. MoE will include both of them in its annual operational budget and strategic plan.

#### C.4.2 Durability of project outputs and results

The main outputs to be delivered by the project are:

- Policy and Funding Tool (public call/ assessment/ contracting/ consultation/ funding scheme): to be used by the MoE and reactivated through other funding mechanisms (ITI of West Athens, the Greece 2.0, Attica RDF & ROP)
- Building-specific action plans: to be used by the beneficiaries for further interventions
- Technical Solutions: to be enjoyed by the beneficiaries, and showcased by the MoE and the partnership
- Digital Monitoring: to be used by the beneficiaries to facilitate proactive interventions and by the MoE to report on annual domestic performance in energy consumption, CO2 emissions, water use, etc.
- Affordability & Sustainability Plans: to be used by the beneficiaries to monitor multi-factor housing affordability related to their income
- Inclusion/ Circularity/ Soft Green Skills and Up-skilling plans: to be used by the neighbourhood-communities, Egaleo public schools and other interested communities
- Co-Living Hub & Housing Office: to be owned by the MoE and to be used by all MoE citizens
- PIRFACL & Policy briefs: to be used by policy-makers and especially ASDA and Attica Region as input to future housing strategies

#### C.4.3 Link with other local/regional/national strategies and policies

This proposal is being submitted during a transitional period when a series of national/regional and supra-local strategies and policies are getting implemented and/or deliberated. Rtb stems from existing plans and further contributes to specific strategic objectives and priorities:

Territorial Strategies (local/regional):

- General Urban Plan MoE (Gov. Gaz.: 347ΑΑΠ/09)
- Metropolitan Athens Regulatory Plan (L. 4277/2014, Gov. Gaz.:156/A/1.8.2014)
- Integrated Urban Development Plan of West Athens, 2015 (approved by 8 participating mun. Councils, Joint Ministerial Decision pending)
- Integrated Territorial Investment/ Urban Sustainable Development Strategy (2014-2020 and the new 2021-2027)
- Investment Policies/ Strategies (regional/national)
- Recovery Plan Greece 2.0 (L. 4822/2021, Gov. Gaz.:135/A/2.8.2021)
- National Strategic Reference Framework 2021-2027 (L. 4914/2022, Gov. Gaz.:61/A/21.3.2022)
- Regional Operational Programme 'Attica' 2021-2027 (C(2022) 6262/ CCI 2021EL16FFPR017)

Other National Strategies:

- National Strategy for Smart Specialization 2021-2027(D. 66021/2022, Gov. Gaz.:3359/B/30.6.2022)
- National Strategy for the Energy & Climate (D.4, 2019, Gov. Gaz.:4893/B/31.12.2019)
- National Strategy for Waste Management (D. 39 - 31.8.2020, Gov. Gaz.:185/A/29.09.2020)
- Circular Economy: The new, Greek Action Plan (Nov. 2021)
- National Strategy for the Rights of Persons with Disabilities (under consultation)
- National Strategy for Gender Equality 2021-2025

#### C.4.4 Potential for scaling up of the proposed solution

MoE will integrate the project's scaling-up potential within the implementation phase by:

- a) establishing a Co-Living Hub and a Housing Office, to spread skills-building, caring and educational actions, and offer housing-related consultation to all citizens for free. MoE will employ its premises to host both, appoint a Hub and an Office manager and hire interns (from the UWA) to work

with 4-month contracts. MoE will include the Hub and the Office in its annual operational budget and strategic plan.

b) opening the 'polykatoikia' communities towards the neighbourhood. Five RtB outputs (i.e. Community Mapping, Inclusion Plans, Circularity Plans, Soft green skills set, Skills mapping) include the neighbourhood into community-led affordability plans, through up-skilling, greening of communal spaces, repairing workshops, food waste minimisation, etc. Schools will play a vital role here, enhancing the scaling-up potential. However, MoE will scale up other aspects of the project, too. Given that RtB is based on a context-sensitive approach that engages the local context of Egaleo, i.e. small-scale block-based housing, the project further holds potential to effect scalable outcomes for the whole city and the broader FUA of West Athens. ASDA (operational body for the West Athens ITI) is on board to guarantee the integration of RtB Roadmaps into the ITI/SUD, foreseeing and budgeting certain actions for affordable housing in Egaleo and the rest of the FUA.

#### C.4.5 Evidence of demand for your project in other urban areas, identification of Transfer Partners

MoE will identify its Transfer Partners during the implementation phase. However, MoE will activate its already existing networks and collaborations, with a good geographical distribution, to select the transfer cities. For instance:

- Through the H2020 project - PROSPECT, a pool of over 150 cities and regions have been enabled to learn from their peers about innovative financing schemes and sustainable energy projects. MoE is a participant city and has already explored potential cooperation with other partnering and/or pilot cities. Moreover, the following capacity building project PROSPECT+ will expand the cities pool up to 300. MoE will have the chance to contact other urban authorities and officers and communicate the RtB transferable innovative solution. The list of municipalities indicatively include Mostar (Bosnia & Herzegovina), Karlovac (Croatia), San Lucido (Italy), Vilnius (Lithuania), Matosinhos (Portugal), Alba Iulia (Romania), and others.
- Through TransformAr climate and social resilience solutions will be demonstrated to achieve rapid and far-reaching transformational adaptation. MoE is a project partner and will have the chance to explore possible collaboration with the city of Lappeenranta, in Finland and cities from the Galicia Region (e.g., Santiago de Compostela).

In any case, MoE will select the Transfer cities following three certain criteria (hopefully covered by three different Transfer Partners):

- Same/ similar affordable housing needs: The Transfer Partner will benefit from the RtB urban policy and funding tool (public call/ assessment/ contracting/ consultation/ funding) for the co-design and implementation of integrated building-specific action plans. The TP will pilot the tool as a whole or partially, adjusting it to context-specific needs (e.g. types of building, socio-economic characteristics, etc.)
- Need for foresight community-led solutions and integrated problem-solving: The TP will design and pilot Inclusion/ Circularity/ Soft Green Skills and Up-skilling plans on the neighbourhood level, while monitoring and assessing related affordability KPIs to raise awareness and achieve behavioural change.
- Institutional/ policy-related gaps: The Transfer Partner will establish municipal structures inspired by the Co-Living Hub and the Housing Office, to share green/ circular/ inclusive know-how and provide housing-related support services.

#### C.4.6 Transferability of the main elements of the solution

RtB can transfer:

- a) policy instruments and funding schemes: The participatory co-design of action plans towards building transformations consists of a transferable package of actions: i) a public call to households and blocks for expression of interest to join the programme; ii) a 2-stage assessment (desk eligibility check & site visit) according to predefined and open to public consultation criteria; iii) an experts' consultation to develop building-specific integrated action plans; iv) a two-fold funding scheme for permanent technical interventions (up to 120.000€ for each beneficiary block) and acquired digital and circular equipment (up to 160.000€ in total). This process can be transferred as a whole or partially to any urban context that seeks to find participatory holistic solutions for small-scale block-based housing and beyond.
- b) conceptual/ methodological core ideas: RtB suggests that housing affordability goes through technical intervention but is only secured within communities of mutual support and institutional protection. The core methodological idea is to cultivate and engage resident communities to design, implement and sustain technical and caring solutions for affordable housing. This idea can affect other cities that aim to develop their housing policy and relevant programmes, encouraging the collaboration of technological experts with grounded civil society organisations.
- c) institutional interventions: The Co-Living Hub and the Housing Office will be established to share green/ circular/ inclusive know-how and provide caring and support services. The Housing Office will be the first-in-Greece office to provide any type of housing-related support for free (e.g., housing programmes, conflict resolution/ mediation, etc.), while keeping a finger on the public pulse regarding rental rates, housing needs, etc. All urban authorities need to have such dedicated structures in their premises, appointing office managers and opening new job positions.

## Part D - Work plan

WP Nr.	Title	Work package type	Start date	End date
1	Project Preparation and Initiation Phase	Project Preparation and Initiation Phase	10.10.2022	29.02.2024
2	Project Management	Project Management	01.03.2024	31.08.2027
3	Monitoring and Evaluation	Monitoring and Evaluation	01.03.2024	31.08.2027
4	Communication and Capitalisation	Communication and Capitalisation	01.03.2024	31.08.2027
5	Transform the 'Polykatoikia': Green/ Digital/ Aesthetic & Functional Housing Transitions - Financial Schemes	Thematic	01.03.2024	28.02.2027
6	Joint Affordability through Neighborhood Communities Re-activation	Thematic	01.10.2024	30.09.2026
7	Institutional Interventions for Quality, Affordable Housing and Solidarity	Thematic	01.03.2024	31.12.2026
8	Participatory Integrated Roadmaps for Affordable Co-Living (PIRFACI)	Thematic	01.03.2024	28.02.2027
9	Transfer	Transfer	01.12.2024	31.08.2027
10	Closure	Closure	01.09.2027	30.11.2027

## Work Plan Per Work Packages - Work Package 1 Project Preparation and Initiation Phase

Title Project Preparation and Initiation Phase

Number	Title	Start date	End date	Budget
1.1	Project Preparation	Start date 10/10/2022	End date 19/01/2023	Budget 25,000.00
1.2	Project Initiation Phase	Start date 01/09/2023	End date 29/02/2024	Budget 75,000.00

## Partners Involvement

Responsible Partner PP 1 - Municipality of Egaleo (MoE)

Involved Partners PP 1 - Municipality of Egaleo (MoE)

## Summary

Work Package Project Preparation and Initiation Phase covers two stages related to project development and getting ready for the implementation, prior the start of the project Implementation phase. Under Project Preparation, the Work Package includes activities needed for the definition and the design of the project proposal (Application Form). Under Initiation Phase, the Work Package includes all tasks that are carried out before the official start of the project implementation and dedicated solely to administrative preparation to receive the EU funds and the set-up of the project management team. Please note that start and end dates for the listed below deliverables are indicative and should serve applicants to understand the logic and sequencing of the Initiation Phase steps, as well as to prepare in advance for on-time delivery of the expected deliverables.

## Activities and Deliverables

## A 1.1 - Project Preparation

Title	Start date	End date
Project Preparation	10/10/2022	19/01/2023

## Description

Project Preparation

## D 1.1.1 - Application Form submitted

Deliverable title	Target value	Start date	Delivery date
Application Form submitted	1	10/10/2022	19/01/2023

## Description

Preparation and submission of the Application Form version 1.

## A 1.2 - Project Initiation Phase

Title	Start date	End date
Project Initiation Phase	01/09/2023	29/02/2024

## Description

## Project Initiation Phase

## D 1.2.1 - Initiation Meeting

## Deliverable title

Initiation Meeting

## Target value

1

## Start date

01/09/2023

## Delivery date

14/09/2023

## Description

Remote meeting between the project managers and the Permanent Secretariat to initiate the first contacts, present the overall Initiation Phase process, steps, and calendar, and notably discuss the recommendations from the Selection Committee and the project readiness check.

## D 1.2.2 - Signature of the Subsidy Contract

## Deliverable title

Signature of the Subsidy Contract

## Target value

1

## Start date

01/09/2023

## Delivery date

31/10/2023

## Description

The Subsidy Contract is the legally binding document between the project and the EUI-IA. It sets out all the conditions under which the project is approved and stipulates the legal basis for funding. It is issued by the EUI Entrusted Entity and sent to the Main Urban Authority to be signed at the beginning of the Initiation Phase.

## D 1.2.3 - Set up of the project management team and administrative prerequisites for EU funds reception

## Deliverable title

Set up of the project management team and administrative prerequisites for EU funds reception

## Target value

1

## Start date

01/09/2023

## Delivery date

31/10/2023

## Description

The project management team is hired to carry out the Initiation Phase and set up the main administrative prerequisites for project management. Information on the composition and contact details of the project management team and bank account details must be filled on the EEP system.

## D 1.2.4 - EUI – Innovative Actions training seminar

## Deliverable title

EUI – Innovative Actions training seminar

## Target value

1

## Start date

01/09/2023

## Delivery date

31/10/2023

## Description

Compulsory training seminar for project managers to present the basic information to manage an EUI-IA project: project and financial management, reporting, monitoring, control, deviations, changes, communication, and transfer.

## D 1.2.5 - Addressing Selection Committee Recommendations and other adjustments

## Deliverable title

Addressing Selection Committee Recommendations and other adjustments

## Target value

1

## Start date

01/09/2023

## Delivery date

30/11/2023

## Description

To address the list of Recommendations issued by the Selection Committee, the project managers submit to the Permanent Secretariat for validation a proposal reflecting how they intend to address each recommendation (either by providing a clarification and/or by explaining how the necessary adjustments will be reflected in the Application Form).

#### D 1.2.6 - Updated Application Form

**Deliverable title**

Updated Application Form

**Target value**

1

**Start date**

01/09/2023

**Delivery date**

31/01/2024

**Description**

Based on the joint work with the Permanent Secretariat carried out in 1.2.5 and 1.2.7, the project Application Form (version 1) must be updated accordingly and submitted in the EEP system within 3 months following the Initiation Meeting. The new version must reflect the Selection Committee Recommendations, (ii) include approved minimum set of Results Indicators, and (iii) potentially reflect minor adjustments to the project Work Plan addressing the readiness check. This new version validated by the Permanent Secretariat becomes the new official project document.

#### D 1.2.7 - Readiness check and ex-ante audit

**Deliverable title**

Readiness check and ex-ante audit

**Target value**

1

**Start date**

30/11/2023

**Delivery date**

31/01/2024

**Description**

Project readiness check is carried out by the First Level Control during the ex-ante audit and by the Permanent Secretariat. It covers project management, administrative, financial, and operational issues likely to affect the sound execution of the project and the achievement of targeted project results and examines if the project has a reliable strategy and sufficient anticipation regarding the topics addressed in the Application Form risk management section. A positive outcome is conditional to the successful completion of the Initiation Phase.

#### D 1.2.8 - Project Monitoring Plan

**Deliverable title**

Project Monitoring Plan

**Target value**

1

**Start date**

01/09/2023

**Delivery date**

29/02/2024

**Description**

Based on the latest version of the Application Form (1.2.6), project managers draft a Monitoring Plan including the main project milestones. This document is jointly agreed with the Permanent Secretariat and will be the basis for the ongoing monitoring throughout project implementation.

#### D 1.2.9 - Partnership Agreement signed by all Project Partners and formalized identification of Transfer Partners

**Deliverable title**

Partnership Agreement signed by all Project Partners and formalized identification of Transfer Partners

**Target value**

1

**Start date**

01/09/2023

**Delivery date**

29/02/2024

**Description**

The Partnership Agreement is the legally binding document signed between all Project Partners, setting out all the duties and responsibilities of each Project Partners before, during and after the project implementation. A Partnership Agreement Template is provided by the Permanent Secretariat but needs to be tailored to the Partnership needs. An electronic copy of the Partnership

Agreement signed by all Partners shall be sent to the Permanent Secretariat. At the end of the Initiation Phase, Transfer Partners must also be formally identified (e.g., letter of intent).

## Work Package Budget

Partner name	Staff cost (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Total (€)
Municipality of Egaleo (MoE)	0.00	0.00	0.00	100,000.00	0.00	100,000.00

## Work Plan Per Work Packages - Work Package 2 Management

<b>Title</b>	Project Management
<b>Start Date</b>	01/03/2024
<b>End Date</b>	31/08/2027
<b>Budget</b>	233,800

### Partners Involvement

<b>Responsible Partner</b>	PP 1 - Municipality of Egaleo (MoE)
<b>Involved Partners</b>	<p>PP 1 - Municipality of Egaleo (MoE)  PP 2 - Symbolo GP </p> <p>PP 3 - National Centre of Scientific Research (NCSR) "Demokritos" </p> <p>PP 4 - Aristotle University of Thessaloniki </p> <p>PP 5 - Regional Development Institute – Panteion University (RDI)  PP 6 - Urbana </p> <p>PP 7 - InCommON (Innovative Communities Onwards)  PP 8 - Organization Earth </p> <p>PP 9 - Ohi Pezoume Performing Arts NPO (OP)  PP 10 - AREA (Architecture Research Athens) </p>

### Summary

MoE will be responsible for project management and the project's smooth realization, with support from all PPs. The PP1 will appoint a Project Manager in charge of managing and reporting on the project's activities; monitoring costs, deadlines, and quality throughout the project, and guiding and coordinating the work of all PP. The consortium has decided on one lead partner organization per implementation WP (5, 6, 7, and 8) as described in the relevant sections. In particular, coordination in the project will be organized as follows:

- Steering Committee, consisting of 1 representative from each partner, tasked with making decisions relating to project strategy. Bimonthly meetings (coordination of the wider group of stakeholders) will take place ensuring proper decision-making & governance of the project.
- Project Team responsible for offering guidance and updates on the operational and financial aspects of the project every week. This will be done both verbally at partnership weekly meetings and also via written guidelines and reports (progress & financial).
- Lead partners per WP will coordinate each WP's planning, development, and monitoring per the project manager's guidelines.
- With a broader stakeholder group, particularly those connected with the project's outputs.
- Monitoring & Evaluation will receive constant attention throughout the project.
- Capitalisation activities are an inherent and crucial part of the overall project management.

### Activities and Deliverables

#### A 2.1 - Set Up of the Project Management Structures and Governance framework

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Set Up of the Project Management Structures and Governance framework	01/03/2024	31/03/2024
<b>Description</b>		
Following the Subsidy Contract, a Steering Committee (SC) will be set up, which will undertake the coordination of the partners with main responsibilities: a) Agreeing on the core objectives of the project; b) Verifying and discussing strategies, the effective performance of the partners and the Del/Outcomes; and c) Offering advice and opinions in specific situations that might arise during the progress of the project. The SC will have regular meetings (bimonthly) along with the wider Advisory Board to adjust the vision & strategy of the project, while also receiving input/feedback toward the goals of the endeavor. - MoE		

### D 2.1.1 - Set up the project's Steering Committee

Deliverable title	Target value	Delivery date
Set up the project's Steering Committee	1	31/03/2024
<b>Description</b> The SC will be set up with 1 member per PP and 1 member per TP to facilitate the governance and strategic monitoring of the project. The SC will hold bimonthly meetings where the project status will be reported to the SC by the PM using an agenda outline such as the following (indicative): Review Project Status (overall status, budget status, plans for the next reporting period, outstanding issues, project conflicts); Consideration of other items relevant to the project; Review and summarize new actions from this meeting; plans, date, and location for next SC meeting.		

### D 2.1.2 - Set up the project's Advisory Board

Deliverable title	Target value	Delivery date
Set up the project's Advisory Board	1	31/03/2024
<b>Description</b> The MoE in collaboration with all PP will set up the project Advisory Board. Members will contribute, if requested, to meetings with the Rock-the-Block consortium to (a) Provide research guidance, and improve knowledge on the present status and user needs such as social working, affordable housing, urban geography, gender studies, etc. (b) Assess and comment interim findings and final results of the Project and (c) Attend and participate in the pilot actions and to related workshops with all expenses covered by the Consortium budget, also supporting the validation and exploitation of the Project's outcomes. In the AB participate stakeholders and experts. Letters of Support from six important Stakeholders have been already annexed. One member per TP will participate in the project's Advisory Board.		

### D 2.1.3 - Set up and agree on the responsibilities among partners

Deliverable title	Target value	Delivery date
Set up and agree on the responsibilities among partners	1	31/03/2024
<b>Description</b> Together with the Steering Committee, the partnership will agree on the specific distribution of tasks and responsibilities among the partners. The project manager from MoE will lead this process.		

## A 2.2 - Project Coordination and Internal Communication among Partnership

Title	Start date	End date
Project Coordination and Internal Communication among Partnership	01/03/2024	31/08/2027
<b>Description</b> Project Coordination and Internal Communication are of utmost importance hence, the PT will be set to undertake the tasks of implementation and financial management on a daily basis. The PT will have weekly meetings, where all partner representatives will cooperate in resolving coordination and implementation issues, possible disputes, risks identification, etc. Also, everyday communication will be ensured via phone, email, or telcos providing an immediate way of resolving inquiries, monitoring day-to-day tasks, etc. Finally, an online TMT will be set up to track task progress & responsibilities, while also team management, workflow, next steps, milestones, and internal communication will be facilitated between the partners – MoE		

### D 2.2.1 - Setting Up the online Task Management Tool

Deliverable title	Target value	Delivery date
Setting Up the online Task Management Tool	1	31/03/2024
<b>Description</b> Disruptive new ways & means (TMTs) in order to achieve efficient project management and daily monitoring of the workflow are available. Thus, the MoE will set up one for the needs of progress monitoring, task delegation, milestones overview, coordination of stakeholders, etc. The MoE will proceed in acquiring user licenses and allocate responsibilities / tasks to all involved members of the project team. Furthermore, the stakeholders will have access to a specific part of the online tool, so as to ensure cohesive coordination. Also, the EUI Expert will have access to the Management Tool so as to secure that the action remains on track and is in line with the approved proposal, while also having a full progress overview.		

### D 2.2.2 - Set up communication and management rules among partners

Deliverable title	Target value	Delivery date
Set up communication and management rules among partners	1	31/05/2024
<b>Description</b> MoE will be responsible for providing a Guide with all the communication and management rules within the first three months of the project. This Handbook will be the reference point for all issues regarding collaboration among the partners, including the approach to communicating about the project achievements, progress, and delays.		

### D 2.2.3 - Consortium physical and online meeting minutes

Deliverable title	Target value	Delivery date
Consortium physical and online meeting minutes	63	31/08/2027
<b>Description</b> There will be at least six (6) Steering Committee meetings per year where the project status will be reported by the PM. In addition, there will be PT meetings (42) taking place between the Delivery Partners which are of crucial importance to the integration of project activities, and in keeping everyone on the same wavelength. To facilitate this need, meeting minutes will be kept, capturing all essential information and ensuring that all partners are on track and mindful of their role in the project. Meeting minutes will record information such as actions assigned and decisions made, etc. Moreover, they will be used for future reference when needed. Also, they will be used as input for the reporting to the PS.		

## A 2.3 - Project Work Plan Management and Reporting

Title	Start date	End date
Project Work Plan Management and Reporting	01/03/2024	31/08/2027
<b>Description</b> MoE will be responsible for the Work Management Plan & Reporting. Both tasks are crucial for smooth project implementation. Work Management Plan will be scheduled and followed under good management principles, mitigating the potential managerial risks. Periodical reporting according to Subsidy Contract will be carried out.		

**D 2.3.1 - Project PERT chart and Gantt chart**

Deliverable title	Target value	Delivery date
Project PERT chart and Gantt chart	2	31/03/2024
<b>Description</b> MoE will develop the project PERT chart in the planning stages of the project to display tasks in a network diagram, highlighting dependencies. Once tasks are defined, it will support the development of the Gantt chart, to create a timeline for the project. The Gantt chart will support PPs to plan work around deadlines and properly allocate resources. It will reflect project duration, dependencies, project phases, and responsibilities. It will be updated by MoE to reflect any change during the implementation phase compared to the initial timeline in the Application Form.		

**D 2.3.2 - Set Project/Data Folder**

Deliverable title	Target value	Delivery date
Set Project/Data Folder	1	31/03/2024
<b>Description</b> MoE will create an online shared folder (cloud space storage) with a template folder structure to store key project documents as well as project deliverables and outputs.		

**D 2.3.3 - Annual Progress Reports to the PS**

Deliverable title	Target value	Delivery date
Annual Progress Reports to the PS	4	31/08/2027
<b>Description</b> The MoE will be responsible for reporting to the Permanent Secretariat (PS) about the activities implemented, the deliverables/outputs produced, the results achieved and the resources used. For elaborating the reports, information will be extracted from the Monitoring and Evaluation Reports, the Gantt chart, along with the meeting minutes produced throughout the implementation period of the project. All PPs will share their input with MoE PM who will be responsible to consolidate the APRs. Finally, all appropriate collaboration with the EUI expert will be facilitated under this activity to maximize the result.		

**A 2.4 - Project Financial Management**

Title	Start date	End date
Project Financial Management	01/03/2024	31/08/2027
<b>Description</b> The activity includes the essential steps to ensure sound financial management, compliance with EU, national, institutional, and EUI rules, and particular vigilance to be paid to during implementation. In this context, not only an external auditor will secure the obligatory audit trail (as indicated in the call) to all expenses incurred during the duration of the project, but also MoE will have a key role in monitoring financial data to reduce the extent of exposure to potential risks. The tasks will focus on efficiency & the economy of operations, the reliability of reporting, prevention, detection, and correction of fraud and irregularities, and the adequate management of the risks relating to the regularity of the transactions.		

**D 2.4.1 - Set up Financial Management processes and templates**

**Deliverable title**

Set up Financial Management processes and templates

**Target value**

1

**Delivery date**

31/05/2024

**Description**

MoE Finance Manager will develop an SOP for financial management to ensure efficiency, quality output, and uniformity. The SOP will describe step-by-step the process for ERDF transfers, reporting procedures for costs/use of budget versus the Work Plan delivered, the necessary supporting documentation/audit trail, and a folder structure template for the supporting documentation. The SOP will support PPs in submitting their financial reports.

**D 2.4.2 - Training and Partner's visits****Deliverable title**

Training and Partner's visits

**Target value**

4

**Delivery date**

31/08/2027

**Description**

MoE Finance Manager will organize and one-day training for all PPs (responsible persons) about the eligibility rules, audit trail, and any financial factsheets/ methodology of the EUI-IA at the beginning of the project. For efficient financial management and the compliance of all partner's expenditures with the guidelines of the EUI, visits to the facilities of each PP will be conducted in order to check all expenditures that occurred during the implementation period, so as to check if they are in line with the financial procurement rules, communication guidelines and legislative framework of each PP according to the EU guidelines and rules. Three (3) visits per partner will be conducted during the duration of the project.

**D 2.4.3 - Payments Scheme & Submission of Financial Claim 1 (FC1)****Deliverable title**

Payments Scheme &amp; Submission of Financial Claim 1 (FC1)

**Target value**

2

**Delivery date**

31/08/2027

**Description**

MoE Finance Manager will develop a Payments Scheme in collaboration with and for each PP. PPs (responsible persons) will submit their financial reports and requests for transfers every 3-6 months (according to the plan) to MoE Finance Manager for review. Along with the financial reports, PPs will provide MoE budget forecasts for the next period. The payment scheme will be based on the principles of ERDF advance payment and reimbursement of costs following MoE review. MoE Finance Manager will be responsible to consolidate PP claims to Project Claim to monitor cumulative project expenditure at PP/WP/BL level and plan for the project Financial Claim submissions. MoE with contribution of all PP will prepare and submit FC1 which includes the incurred and paid costs related to the project activities (per partner, WP and budget line).

**A 2.5 - Procurement and Legal proceedings****Title**

Procurement and Legal proceedings

**Start date**

01/03/2024

**End date**

28/02/2025

**Description**

Within this activity Procurement and Legal proceedings are predicted. MoE will ensure legal certainty by receiving specialized legal advice and in cooperation with all relevant municipality departments. Two public tenders are going to be implemented: Technical Works & Investment Equipment.

**D 2.5.1 - Public Tenders for Technical Works**

**Deliverable title**

Public Tenders for Technical Works

**Target value**

1

**Delivery date**

28/02/2025

**Description**

MoE will receive the final Tender Documents from PP10 and will be responsible for the launch of the Procurement. MoE will also be responsible for the supervision of the construction works, monitoring the physical progress of the construction, as well as for the smooth and timely completion of the intervention. PP10 will act as a technical advisor throughout the procurement and construction phase. MoE will be responsible for technical works in polykatoikias (financial scheme) that will be resulted from Action Plans (O 5.2).

**D 2.5.2 - Public Tenders for Investment Equipment Acquisition****Deliverable title**

Public Tenders for Investment Equipment Acquisition

**Target value**

1

**Delivery date**

28/02/2025

**Description**

MoE will receive the final Tender Documents from PP3 & PP7 and will be responsible for the launch of the Procurement. MoE will also be responsible for the supervision of the installation works (installing energy-saving, waste management/circular, digital monitoring equipment), as well as for the smooth and timely completion of the intervention. PP3 & PP7 will act as a technical advisors throughout the procurement and installation phase. The investment equipment is clearly described in WP5.

**Work Package Budget**

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (full time) and 1 Financial Manager (part time)	N/A	N/A	Financial Expert services		
Amount (€)	60,000.00	9,000.00	3,000.00	25,000.00	0.00	97,000.00

PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	20,000.00	3,000.00	1,000.00	0.00	0.00	24,000.00

PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00

PP 4 - Aristotle University of Thessaloniki	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00

PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00

PP 6 - Urbana	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00

PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager	N/A	N/A			

PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
	(part time)					
Amount (€)	20,000.00	3,000.00	1,000.00	0.00	0.00	24,000.00
PP 8 - Organization Earth	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00
PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	9,000.00	1,350.00	450.00	0.00	0.00	10,800.00
PP 10 - AREA (Architecture Research Athens)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for 1 Project Manager (part time)	N/A	N/A			
Amount (€)	20,000.00	3,000.00	1,000.00	0.00	0.00	24,000.00
<b>Total (€)</b>	<b>174,000.00</b>	<b>26,100.00</b>	<b>8,700.00</b>	<b>25,000.00</b>	<b>0.00</b>	<b>233,800.00</b>

### Indicative budget breakdown per year

Year	2024	2025	2026	2027	Total
Amount (%)	30%	30%	30%	10%	100.00%
Budget (€)	70,140.00	70,140.00	70,140.00	23,380.00	233,800.00



## Work Plan Per Work Packages - Work Package 3 Monitoring and Evaluation

<b>Title</b>	Monitoring and Evaluation
<b>Start Date</b>	01/03/2024
<b>End Date</b>	31/08/2027
<b>Budget</b>	274,800

### Partners Involvement

<b>Responsible Partner</b>	PP 2 - Symbolo GP
<b>Involved Partners</b>	<p>PP 1 - Municipality of Egaleo (MoE)  PP 2 - Symbolo GP </p> <p>PP 3 - National Centre of Scientific Research (NCSR) "Demokritos" </p> <p>PP 4 - Aristotle University of Thessaloniki </p> <p>PP 5 - Regional Development Institute – Panteion University (RDI)  PP 6 - Urbana </p> <p>PP 7 - InCommON (Innovative Communities Onwards)  PP 8 - Organization Earth </p> <p>PP 9 - Ohi Pezoume Performing Arts NPO (OP)  PP 10 - AREA (Architecture Research Athens) </p>

### Summary

The M&Eprocess will be structured through two interrelated levels of analysis: i) the strategic, where the focus will be on evaluating whether the project fulfills all the general macro-objectives that have been agreed between the partners, ii) the operational one, where the leading partner (Symbolo) will aim at evaluating the specific aims and results of each work package, according to specific indicators.

WP3 includes:

Monitoring & Evaluation Strategy

Monitoring & Evaluation Roadmap

M&E Methodological Guide

Data & Ethics Management Plan

Regular Reporting & Final evaluation of the innovative solution

### Activities and Deliverables

#### A 3.1 - Monitoring of project performance

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Monitoring of project performance	01/03/2024	31/08/2027

#### Description

The M&E process will be structured through two interrelated levels: i) the strategic, where the focus will be on evaluating whether the project fulfills all the general macro-objectives that have been agreed between the partners, ii) the operational one, where the M&E Roadmap will aim at evaluating the specific aims and results of each work package, according to specific indicators. This activity will be developed in close collaboration with the TP.

#### D 3.1.1 - Monitoring & Evaluation Strategy

<b>Deliverable title</b>	<b>Target value</b>	<b>Delivery date</b>
Monitoring & Evaluation Strategy	1	31/05/2024

#### Description

PP2 is responsible for developing the project monitoring and strategy which will include:

- 1) coordination and harmonization; 2) incentives for contribution to results; 3) standardized and streamlined data collection and reporting; 4) capacity building; and 5) resource allocation for M&E activities 6) project & innovation milestones, 7) risk management strategy

### D 3.1.2 - Monitoring & Evaluation Roadmap

**Deliverable title**

Monitoring &amp; Evaluation Roadmap

**Target value**

1

**Delivery date**

30/06/2024

**Description**

The PP2 will develop a M&E Roadmap that will cover in detail the following areas: i) what process/output/ result is being evaluated ii) qualitative and quantitative measures and result indicators iii) what data needs to be collected against the indicators iv) sources of the data v) how the data will be collected, analysed and communicated. A detailed GANTT chart will be formed in order to follow all different steps and milestones of the project.

### D 3.1.3 - Yearly Milestone Reviews reports

**Deliverable title**

Yearly Milestone Reviews reports

**Target value**

3

**Delivery date**

30/08/2027

**Description**

Yearly Milestone Review reports are produced with the active participation of all partners once a year to ensure systematic collection of information on project activities by monitoring the project's progress and checking if activities are on track, and deliverables/outputs produced.

## A 3.2 - Establishment of the evaluation framework of the innovative solution

**Title**

Establishment of the evaluation framework of the innovative solution

**Start date**

01/03/2024

**End date**

31/07/2024

**Description**

The M&E process will ensure the activities and deliverables are delivered to high quality standards. The approach will be based on a circular quality control system, which absorbs feedback from all involved partners. The PP2 will be responsible for devising a methodological guide to describe the procedures, measures and indicators, methods, tools and actions for assuring high quality and will enable respectively close monitoring and review. PP5 will produce M&E Reports on a regular basis along with the reports developed by each partner regarding WP activities, outputs and deliverables. Recommendations will be given especially when a partner is thought to have problems in delivering their respective WP.

### D 3.2.1 - M&E Methodological Guide

**Deliverable title**

M&amp;E Methodological Guide

**Target value**

1

**Delivery date**

31/07/2024

**Description**

A methodological guide to describe the procedures, measures and specific set of project's indicators, methods, designed tools and actions for assuring high quality and will enable respectively close monitoring and review. The roadmap will be updated after the

First year of implementation including fine tuning of the project result indicators. A set of designed tools for collecting data (templates, questionnaires) will be included.

### A 3.3 - Data collection on the implementation/performance of the innovative solution

Title	Start date	End date
Data collection on the implementation/performance of the innovative solution	01/03/2024	31/08/2027

#### Description

The implementation of this activity will be assisted by the academic partners (PP3-PP4) to ensure the best practices and tools on data collection and data performance. Innovative solution data will be handled carefully and respecting GDPR and other national/European framework. They will be performed respecting the rules of scientific ethics.

#### D 3.3.1 - Data & Ethics Management Plan

Deliverable title	Target value	Delivery date
Data & Ethics Management Plan	1	31/12/2025

#### Description

PP2 in cooperation with PP3 and PP4 will deliver a Data & Ethics Management Plan. The data and ethics management plan outlines data collection methods ensuring that all ethical restrictions and necessary permissions are respected.

#### D 3.3.2 - Base Data Repository

Deliverable title	Target value	Delivery date
Base Data Repository	1	31/12/2025

#### Description

As part of this activity, an analytic data repository will be created to collect data throughout the project duration using the methods defined in D 3.3.1. The repository will be updated continuously and will have features that allow for instant visualization of the available data, such as diagrams, tables, and other tools. This will also serve as a baseline dataset for the project.

#### D 3.3.3 - Enhanced Database Version

Deliverable title	Target value	Delivery date
Enhanced Database Version	1	31/08/2027

#### Description

Linked to the previous deliverable, the enhanced database version will be the updated repository refined according to the handicaps or advantages found in the earlier stage. Updated with the data that occurred during the project implementation the enhanced version will give the possibility of comparison and of the final progress.

### A 3.4 - Final evaluation of the innovative solution and reporting on result indicators

Title	Start date	End date

Final evaluation of the innovative solution and reporting on result indicators

01/03/2025

31/08/2027

**Description**

The final evaluation of the innovative solution and reporting on result indicators will be delivered progressively. Two intermediate reports on results indicators will be provided and a final evaluation of the innovative solution. All partners will be involved in this activity which will also include: 1) a synthesis of the evaluation results considering lessons learnt, knowledge-sharing methods 2) sustainability and scalability guidance 3) advantages and difficulties of the proposed solution.

**D 3.4.1 - 1st Report on result indicators****Deliverable title**

1st Report on result indicators

**Target value**

1

**Delivery date**

01/03/2025

**Description**

Based on A 3.3 a first year report will be produced including the establishment of the baseline dataset.

**D 3.4.2 - 2nd Report on result indicators****Deliverable title**

2nd Report on result indicators

**Target value**

1

**Delivery date**

01/03/2026

**Description**

Following the D 3.4.1 the second year's report will further enhance the indicators, refined with the reflections on the ground.

**D 3.4.3 - Final evaluation of the innovative solution****Deliverable title**

Final evaluation of the innovative solution

**Target value**

1

**Delivery date**

31/08/2027

**Description**

Finally, within this deliverable, the final, integrated evaluation of the innovative solution will be delivered. It will be an overall synthesis including quantitative and qualitative data, meetings, knowledge-sharing procedures and so on. There will be also a sustainability and scalability analysis highlighting the difficulties the positive aspects, and lessons learnt.

**A 3.5 - Affordability & Sustainability Plans per Polykatoikia****Title**

Affordability &amp; Sustainability Plans per Polykatoikia

**Start date**

01/07/2025

**End date**

31/07/2027

**Description**

In this activity, affordability plans are provided for the polykatoikias. Drawing upon literature, best practices and overall project experience different groups of KPIs (building performance, energy saving, water balance, building waste management, social participation, neighbourhood cooperation) will be constructed to ensure both good implementation and future interventions' sustainability.

**D 3.5.1 - Building Sustainability & Affordability KPIs****Deliverable title**

Building Sustainability &amp; Affordability KPIs

**Target value**

1

**Delivery date**

01/09/2025

**Description**

In combination with the Action Plans, different KPIs will be built to measure and monitor the changes and transitions. Indicatively energy, green, circular and social interaction KPIs will be measured.

**D 3.5.2 - KPIs Monitoring & Measurement****Deliverable title**

KPIs Monitoring &amp; Measurement

**Target value**

1

31/08/2026

**Description**

Updates of KPIs

**D 3.5.3 - KPIs Monitoring & Measurement (Final)****Deliverable title**

KPIs Monitoring &amp; Measurement (Final)

**Target value**

1

31/07/2027

**Description**

Final Transitions Measurements

**Work Package Budget**

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for MoE ME responsibilities and ensure overall implementation and sound management.	N/A	N/A			
Amount (€)	20,000.00	3,000.00	1,000.00	0.00	0.00	24,000.00

PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs: 1 Project Manager who will coordinate M&E strategy &	N/A	N/A			

PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
	reports, QA panel & reports, research team & participate in Steering Committee, 2 Project Officers (part time)					
Amount (€)	135,000.00	20,250.00	6,750.00	0.00	0.00	162,000.00

PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	M&E expert to ensure quality processes & reports (part-time)	N/A	N/A			
Amount (€)	10,000.00	1,500.00	500.00	0.00	0.00	12,000.00

PP 4 - Aristotle University of Thessaloniki	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	M&E expert to ensure quality processes & reports (part-time)	N/A	N/A			
Amount (€)	10,000.00	1,500.00	500.00	0.00	0.00	12,000.00

PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	M&E expert to ensure quality processes & reports (part-time)	N/A	N/A			

PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Amount (€)	30,000.00	4,500.00	1,500.00	0.00	0.00	36,000.00
PP 6 - Urbana	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for PP6 ME responsibilities	N/A	N/A			
Amount (€)	3,000.00	450.00	150.00	0.00	0.00	3,600.00
PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for PP7 ME responsibilities	N/A	N/A			
Amount (€)	5,000.00	750.00	250.00	0.00	0.00	6,000.00
PP 8 - Organization Earth	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for PP8 ME responsibilities	N/A	N/A			
Amount (€)	3,000.00	450.00	150.00	0.00	0.00	3,600.00

PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for PP9 ME responsibilities	N/A	N/A			
Amount (€)	3,000.00	450.00	150.00	0.00	0.00	3,600.00
PP 10 - AREA (Architecture Research Athens)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Project Manager (part time) who will be responsible for PP10 ME responsibilities	N/A	N/A			
Amount (€)	10,000.00	1,500.00	500.00	0.00	0.00	12,000.00
<b>Total (€)</b>	<b>229,000.00</b>	<b>34,350.00</b>	<b>11,450.00</b>	<b>0.00</b>	<b>0.00</b>	<b>274,800.00</b>

#### Indicative budget breakdown per year

Year	2024	2025	2026	2027	Total
Amount (%)	30%	30%	30%	10%	100.00%
Budget (€)	82,440.00	82,440.00	82,440.00	27,480.00	274,800.00

## Work Plan Per Work Packages - Work Package 4 Communication and Capitalisation

<b>Title</b>	Communication and Capitalisation
<b>Start Date</b>	01/03/2024
<b>End Date</b>	31/08/2027
<b>Budget</b>	151,260

### Partners Involvement

<b>Responsible Partner</b>	PP 1 - Municipality of Egaleo (MoE)
<b>Involved Partners</b>	<p>PP 1 - Municipality of Egaleo (MoE)  PP 2 - Symbolo GP </p> <p>PP 3 - National Centre of Scientific Research (NCSR) "Demokritos" </p> <p>PP 4 - Aristotle University of Thessaloniki </p> <p>PP 5 - Regional Development Institute – Panteion University (RDI)  PP 6 - Urbana </p> <p>PP 7 - InCommON (Innovative Communities Onwards)  PP 8 - Organization Earth </p> <p>PP 9 - Ohi Pezoume Performing Arts NPO (OP)  PP 10 - AREA (Architecture Research Athens) </p>

### Summary

MoE will be responsible for the communication activities of the project. MoE will have the responsibility of assuring the accomplishment of the Communication and Visibility Plan. All the other partners will be actively involved. The Communication and Visibility Plan is the core of all communication activities. It will be implemented since the preparation phase of the project and go beyond the project's lifetime. The project's communication will gather efforts from the very beginning of the project in order to involve all partners, identify all relevant stakeholders and target groups on time and guarantee the project's high impact and sustainability. Those are characterized by using face-to-face and two-way communication channels. At the same time, communication activities are fully integrated into all implementation WPs of the project. This is why it involves all members of the partnership as well as several stakeholders. Its purpose is not only to communicate project results but also to inform the target groups of the opportunities brought by the project. In particular, coordination within communication WP will be organized as follows :

- Development of the strategic dissemination plan that sets the communication guidelines;
- Design and development of all publications, digital activities, public events, and promotional material;
- Guarantee all the resources recruited for the proper implementation of the communication activities.

### Communication Objectives

The main objectives are:

- Maximize impact through a dissemination strategy adapted to its different audiences as explained below;
- Opportunities for generating further positive impulses and encouragement;
- Coordinate and make all the outputs more visible and more attractive;
- Dissemination of the results with interested cities, universities, schools, citizens, housing associations, and policymakers.

### Target groups

- Target groups at the local level:

Local communities including neighbourhoods; Schools; Cultural initiatives; Public administrations and policymakers

- Target groups at the national level:

Academic and other research experts; Civil society organizations; Cultural heritage institutions; General public

- Target groups at EU/international level:

Relevant networks; Policymakers & civil society organizations; Creative industries; Urban experts networks

Primary target: polykatoikias, schools, civil society organisations, social partners, organised citizens groups

## Reach out and engagement of target groups

Target groups at the local level will be reached out through MoE open actions, calls to participate, to co-create and co-design  
Target groups at the national level will be engaged through policy recommendations' dissemination, project participation in relevant national  
conferences/events, relevant mass & thematic media, advocacy by the project stakeholders  
Target groups at EU/international level will be reached out through the project participation in international events/conferences, working and  
review research papers publications

## Activities and Deliverables

### A 4.1 - Kick off communication activities

Title	Start date	End date
Kick off communication activities	01/03/2024	30/06/2024

**Description**

A central integrated communication strategy manifested in a Communication and Visibility Plan will be developed, containing audience message architecture, channel plan, and creative strategy (brand identity, logo, creative templates that can be valorized by the partners), evaluation mechanisms and metrics are also to be facilitated. Furthermore, the present activity includes the design of the digital presence of the action through an online website (portal), traffic monitoring for evaluation of communication, as well as respective social media profiles to further communicate the activities of the action and spread the message to the beneficiaries and the local community. - Lead: MoE, with the contribution of the rest of the PPs

#### D 4.1.1 - Communication and Visibility Plan

Deliverable title	Target value	Delivery date
Communication and Visibility Plan	1	31/05/2024

**Description**

At the beginning of the project, the partnership will have a communications strategy outlining the channels of communication to be used during the project period ensuring maximum impact with the identified target groups. The latter will be manifested into a Communication and Visibility Plan for all involved persons setting up the comms goals and indicators. The Communication Guidebook will additionally cover the branding of the project, ensuring uniformity of all deliverables, products & materials produced, containing the audience message, channel plan, creative strategy, evaluation mechanism, and monitoring of the communication, among others.

#### D 4.1.2 - Setting up of communication channels

Deliverable title	Target value	Delivery date
Setting up of communication channels	6	31/05/2024

**Description**

Webpage (1), Social Media Platforms (Facebook, Instagram, LinkedIn, Twitter), Identify and establish contacts with stakeholders and the target groups/stakeholders/experts/participating citizens/general public - database. An online presence will massively boost the communication of content, objectives, and implementation of the project. The project must establish a so-called new media presence.

#### D 4.1.3 - Organisation of a kick-off public meeting

**Deliverable title**

Organisation of a kick-off public meeting

**Target value**

1

**Delivery date**

30/06/2024

**Description**

A local kick-off public event will be organized by the MoE to officially launch the project activities. The kick-off event will be launched during the first semester of the project as soon as the Subsidy Contract is signed and will include all delivery partners as well as the identified stakeholder & target groups.

**A 4.2 - Promotional and informational activities****Title**

Promotional and informational activities

**Start date**

01/03/2024

**End date**

31/08/2027

**Description**

The content of this activity must be linked closely to the project objectives and contribute to their achievement. The activity should aim to increase awareness towards the project, inspiring and shifting behavior and mindset towards the project activities of and to EU cities. Promotional events will be the basis for information to the local target public. Digital information will come as a complement to widen the number of participants. The local events will be linked to the kick-off event and the last will be linked to its closure. MoE will guide this activity.

**D 4.2.1 - Digital communication activities****Deliverable title**

Digital communication activities

**Target value**

8

**Delivery date**

31/08/2027

**Description**

MoE will operate the project's social media pages (e.g. Facebook, Instagram) and will be constantly updated with input during the project's lifetime and beyond. The Social Media Campaign will run for the duration of the action (FB ad, 8 campaigns in total) aiming at: raising project awareness; Increasing the website's traffic; Increasing the website visitor loyalty; reaching out to potential participants to the initiatives, and activities of the project.

**D 4.2.2 - Local public events in the neighborhoods****Deliverable title**

Local public events in the neighborhoods

**Target value**

6

**Delivery date**

31/08/2027

**Description**

At least two annual public events will be held in different Egaleo neighborhoods to raise awareness and inspire a positive shift in behavior and mindset towards the project activities. Detailed information will be outlined in D.4.1.1. Notably, these events are not limited to the beneficiaries of selected polykatoikias but target the wider neighborhood. The project, using polykatoikias as ambassadors, will communicate its objectives, activities, and results fostering community engagement and discussions. The events aim to collect feedback on housing affordability issues such as rent increases, energy poverty, Airbnb impact, and gentrification. Additionally, they will serve as a platform to share project plans, including the launch of the co-living hub and housing office, and engage neighboring municipalities in strategic discussions. In essence, these events play a pivotal role in community building beyond the polykatoikia scale, supporting the project's goals in a collaborative environment. Responsible PP is MoE. Information collected from D.4.2.2 will feed workshops and seminars in WP6. TP will be invited to join these events.

#### D 4.2.3 - Newsletter distribution & Infographics

Deliverable title	Target value	Delivery date
Newsletter distribution & Infographics	9	31/08/2027
<b>Description</b> 9 e-newsletters will be developed throughout the actions period, providing updates on progress and information on key elements of the action and related policy information. This will be a key dissemination tool, locally, nationally & Europe-wide. End User: partnership, local & national stakeholder groups, policymakers, and a wider group of stakeholders. The main goal of this tool will be to provide rapidly important information relating to the project. A certain flexibility concerning structure, content, and volume shall allow for adaptation to upcoming relevant news and engagement/participation of the target beneficiaries in the action's activities. The newsletters will solely be in electronic format -EN,EL		

#### A 4.3 - Capitalisation and dissemination activities

Title	Start date	End date				
Capitalisation and dissemination activities	01/03/2024	31/08/2027				
<b>Description</b> Creating synergies and involve active participation of relevant Project Partners under the same thematic knowledge of the project from other EU programmes. It also includes the delivery of lessons learnt, urban good practices and city cases at the different stages of projects.						
<b>D 4.3.1 - Participation and contribution to knowledge &amp; capacity-building activities EUI</b>						
<table><thead><tr><th>Deliverable title</th><th>Target value</th><th>Delivery date</th></tr></thead><tbody><tr><td>Participation and contribution to knowledge &amp; capacity-building activities EUI</td><td>2</td><td>31/08/2027</td></tr></tbody></table>	Deliverable title	Target value	Delivery date	Participation and contribution to knowledge & capacity-building activities EUI	2	31/08/2027
Deliverable title	Target value	Delivery date				
Participation and contribution to knowledge & capacity-building activities EUI	2	31/08/2027				
<b>Description</b> Participation and contribution to knowledge & capacity-building activities, policy labs, events, press conferences, webinars, seminars, etc. (like workshops, peer-learning activities, City2city events, Network of cities URBACT, UDN Capacity building activities).						

#### D 4.3.2 - Publications

Deliverable title	Target value	Delivery date
Publications	2	28/02/2025
<b>Description</b> Open access fees to international journals for (1) Mapping the existing situation on Housing in FUA of West Athens Mapping the existing situation and (2) Research of Existing European Policies, Trends and Best Practices		

#### D 4.3.3 - Joint Affordability through Neighborhood Communities Handbook - Publication

Deliverable title	Target value	Delivery date
Joint Affordability through Neighborhood Communities Handbook - Publication	1	31/07/2027
<b>Description</b>		

The publication of the Joint Affordability through Neighborhood Communities Handbook (O 6.1) enclosing all the neighbourhood-based joint affordability solutions will be a capitalisation informative tool regarding the lessons learnt (community mapping, Inclusion & Circular Planning, Set Soft Green Skills, Skills mapping and sharing)

#### A 4.4 - Final closing and dissemination activity

Title	Start date	End date
Final closing and dissemination activity	31/05/2027	31/08/2027

**Description**

This activity will showcase the results of the project, lessons learned, best practices, as well as stories that emerged throughout the project. Besides the technical reports and aspects of the project, the goal is for key stakeholders and the target population to talk about their experience from the project in a personal narration. Visual tools will ensure a more vivid outcome. - Lead: MoE, with the contribution of the rest of the PPs.

#### D 4.4.1 - Press conference on project results

Deliverable title	Target value	Delivery date
Press conference on project results	1	30/06/2027

**Description**

A local press conference will inform local journalists and media as well as all partners and stakeholders about the project results. These will include numbers, testimonials, best practices, project pitfalls, etc. MoE will be responsible for the deliverable.

#### D 4.4.2 - Final Closing Event (local)

Deliverable title	Target value	Delivery date
Final Closing Event (local)	1	30/06/2027

**Description**

At the very end of the project, MoH will organize a local closing event that will present the project's result, innovative features, and lessons learned for the local communities and relevant stakeholders. All partners will participate and actively contribute.

#### D 4.4.3 - Final Closing Event (International)

Deliverable title	Target value	Delivery date
Final Closing Event (International)	1	31/07/2027

**Description**

At the very end of the project, MoE will organize an international closing event that will present the project's result, innovative features, and lessons learned for international audiences and relevant stakeholders. The goal is to seek synergies and guarantee a high impact and the sustainability of the project. All partners will participate and actively contribute.

## A 4.5 - Multilevel Project Outputs' Upscaling

<b>Title</b>	Multilevel Project Outputs' Upscaling	<b>Start date</b>	01/03/2024	<b>End date</b>	31/08/2027				
<b>Description</b>									
This activity includes the upscaling dissemination to reach out supra-local and international audiences									
<b>D 4.5.1 - Videos</b>									
<b>Deliverable title</b> Videos <table border="1" style="float: right; margin-top: -20px;"> <tr> <td><b>Target value</b></td> <td>3</td> </tr> <tr> <td><b>Delivery date</b></td> <td>31/05/2027</td> </tr> </table> <b>Description</b> 3 subtitled videos will be produced: - Project Video - How to intervene at polykatoikia and scale, - What Housing office & Coliving Hub are serving to local societies  Through videos upscaling capacity increases reaching out wider national and international audiences.						<b>Target value</b>	3	<b>Delivery date</b>	31/05/2027
<b>Target value</b>	3								
<b>Delivery date</b>	31/05/2027								
<b>D 4.5.2 - Attending International Conferences</b>									
<b>Deliverable title</b> Attending International Conferences <table border="1" style="float: right; margin-top: -20px;"> <tr> <td><b>Target value</b></td> <td>2</td> </tr> <tr> <td><b>Delivery date</b></td> <td>31/08/2027</td> </tr> </table> <b>Description</b> Participating in the project researchers will attend at least two international conferences dealing with the field of housing						<b>Target value</b>	2	<b>Delivery date</b>	31/08/2027
<b>Target value</b>	2								
<b>Delivery date</b>	31/08/2027								
<b>D 4.5.3 - Upscaling Events</b>									
<b>Deliverable title</b> Upscaling Events <table border="1" style="float: right; margin-top: -20px;"> <tr> <td><b>Target value</b></td> <td>2</td> </tr> <tr> <td><b>Delivery date</b></td> <td>31/08/2027</td> </tr> </table> <b>Description</b> RtB consortium will organize at least two upscaling events at supra-local (FUA of West Athens) and regional (Region of Attica) levels to disseminate the project results, policy recommendations, and lessons learnt and advocate adoption of the proposed innovative solution on larger scales (spatial & funding).						<b>Target value</b>	2	<b>Delivery date</b>	31/08/2027
<b>Target value</b>	2								
<b>Delivery date</b>	31/08/2027								

## Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 Communication Officer for the implementation	N/A	N/A	External Services for brochures production &		

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
	of the Dissemination / Communication Activities (full time)			printing, Project Website, Social Media Campaign, Launch event, Neighbourhood- Public events, Final event, Project video, Conference		
Amount (€)	70,000.00	10,500.00	3,500.00	25,500.00	0.00	109,500.00
PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material, Publication and Conference fees		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00
PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material, Publication and Conference fees		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 4 - Aristotle University of Thessaloniki	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material, Publication and Conference fees		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material, Publication and Conference fees		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 6 - Urbana	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Graphic design fees, participation in events, video production		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 8 - Organization Earth	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project Manager for the participation to the Dissemination / Communication Activities	N/A	N/A	Promotional material		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00

PP 10 - AREA (Architecture Research Athens)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	Staff costs for the Project	N/A	N/A	Promotional		

PP 10 - AREA (Architecture Research Athens)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
	Manager for the participation to the Dissemination / Communication Activities			material		
Amount (€)	2,200.00	330.00	110.00	2,000.00	0.00	4,640.00
Total (€)	89,800.00	13,470.00	4,490.00	43,500.00	0.00	151,260.00
<b>Indicative budget breakdown per year</b>						
Year	2024	2025	2026	2027	Total	
Amount (%)	20%	30%	30%	20%	100.00%	
Budget (€)	30,252.00	45,378.00	45,378.00	30,252.00	151,260.00	

## Work Plan Per Work Packages - Work Package 5 Thematic

<b>Title</b>	Transform the 'Polykatoikia': Green/ Digital/ Aesthetic & Functional Housing Transitions - Financial Schemes
<b>Start Date</b>	01/03/2024
<b>End Date</b>	28/02/2027
<b>Budget</b>	2,155,850

### Partners Involvement

<b>Responsible Partner</b>	PP 10 - AREA (Architecture Research Athens)
<b>Involved Partners</b>	<p>PP 4 - Aristotle University of Thessaloniki </p> <p>PP 7 - InCommON (Innovative Communities Onwards)  PP 6 - Urbana </p> <p>PP 10 - AREA (Architecture Research Athens)  PP 1 - Municipality of Egaleo (MoE) </p> <p>PP 3 - National Centre of Scientific Research (NCSR) "Demokritos" </p>

### Summary

Within WP5 the core of the innovative solution will be carried out, tested and implemented at the level of the unit of 'polykatoikia'. An open call of interest will be launched to select and fund the polykatoikias (PP1). Procedures of consultations with candidates and a panel of experts are included to ensure transparency, equal treatment and the broadest participation. The selected polykatoikias' Action Plans will be designed and co-decided with residents and experts.

The building interventions for affordable housing solutions include:

- Green (PP4): assessment of the existing indoor conditions, hygrothermal and energy performance & proposition of different sets of measures (thermal protection, windows replacement, passive systems, shading and ventilation optimization etc)
- Circular (PP7): assessment of the polykatoikia's waste management and proposition of circular solutions (also within technical building works)
- Digital (PP3): implementation of digital-green twin revolution through extensive smart monitoring of the buildings (energy and water balance models)
- Aesthetic & Functional (PP10): readaptation of the interior layout of the communal or private spaces to offer aesthetic & functional solutions towards contemporary & affordable housing typologies

Affordability & Sustainability Plans per Polykatoikia will be produced (PP2) by deploying & measuring KPIs to lay the initial conditions and the final results out.

### Activities and Deliverables

#### A 5.1 - Selection Procedure of the Eligible Polykatoikias

Title	Start date	End date
Selection Procedure of the Eligible Polykatoikias	01/03/2024	31/08/2024
<b>Description</b> The activity ensures equal treatment, transparency and participation. Before the official launching of the call of interest a pre-publication and public consultations on the selection criteria will come first. On the one hand, the criteria will be defined based on scientific data, social needs & project's overall and specific objectives. Indicatively the groups of criteria will include sqm per resident, building's age, number of family members, family/person vulnerability, household income. Then the citizens' input will feed the selection process integrating the current, grassroots needs for affordable housing solutions under green & digital transition.		

#### D 5.1.1 - First Draft of Public Open Call for Polykatoikias (pre-publication)

Deliverable title	Target value	Delivery date
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First Draft of Public Open Call for Polykatoikias (pre-publication)

1

31/05/2024

**Description**

Pre-publication of the call of interest after the eligibility criteria sorting by the partnership to trigger the public discussion on the real-time housing needs according to current socioeconomic conditions. The draft of the call will be shared with TP for feedback.

**D 5.1.2 - Public Consultation of the Selection & Evaluation Criteria****Deliverable title**

Public Consultation of the Selection &amp; Evaluation Criteria

**Target value**

2

**Delivery date**

30/06/2024

**Description**

Open participatory discussions (2) for the eligibility funding criteria

**D 5.1.3 - Official Launching of the Open Call of Interest of Polykatoikias****Deliverable title**

Official Launching of the Open Call of Interest of Polykatoikias

**Target value**

1

**Delivery date**

31/08/2024

**Description**

Official Launching of the Open Call of Interest of Polykatoikias

**A 5.2 - Evaluation of Eligible Proposals****Title**

Evaluation of Eligible Proposals

**Start date**

31/08/2024

**End date**

15/12/2024

**Description**

In this activity, the steps for the end users' (polykatoikias) selection are laid down.

A two steps evaluation procedure is provided by PP1: the eligibility (desk) check and the onsite evaluation to guarantee transparency & equal treatment and representative selection of housing typologies, according to selection criteria defined in D 5.1.2 & 5.1.3.

**D 5.2.1 - Two-steps Evaluation / Eligibility Check (desk evaluation) & Site visit (onsite evaluation)****Deliverable title**

Two-steps Evaluation / Eligibility Check (desk evaluation) &amp; Site visit (onsite evaluation)

**Target value**

1

**Delivery date**

15/12/2024

**Description**

The evaluation process will be accomplished through two steps: the desk check and the onsite visits to validate the eligibility of candidates according to the predefined criteria of the Open Call of Interest. The process is under PP1's responsibility in close collaboration with the TP.

**D 5.2.2 - Final Selection and Signing of Public Contracts****Deliverable title**

Final Selection and Signing of Public Contracts

**Target value**

10

**Delivery date**

15/12/2024

**Description**

After the evaluation, 10 polykatoikias it is expected to sign Contracts with the MoE (PP1), and terms of Reference are included (after legal consultation). Terms will commit apartments owners to keeping rents stable and affordable (~15% lower than rental prices of 2020).

MoE polykatoikias typically consist of three floors with 1-2 flats per floor, resulting in 3 to 6 owners per polykatoikia. MoE will establish clear obligations and responsibilities through an MOU with all polykatoikias, specifying owners' commitment to adjusting or maintaining rent prices for a set period in exchange for received investment. The project will use real estate data to determine market value for fair rent calculations. In the launch of D 5.1.3, the project will include a criterion for polykatoikias to agree to these terms in the selection process, ensuring cooperation between the project and polykatoikia owners.

**A 5.3 - Participatory Co-Creation of Polykatoikias Action Plans**

Title	Start date	End date
Participatory Co-Creation of Polykatoikias Action Plans	01/03/2024	31/03/2025

**Description**

This intermediate activity acts as the connecting tissue between A 5.2 & A 5.4. After the selection of the eligible polykatoikias (A 5.2) and the signing of contracts and before the technical solutions (A 5.4) within this activity a wide consultation is provided among experts and residents. A panel of Experts (PoE) will be set up to provide specific consulting to polykatoikias' residents. In this way, the expertise and best solutions will be mixed up with the real-time, grassroots needs, resulting in new, innovative, affordable housing solutions. The activity's output is the polykatoikias' action plans, produced through a participatory process and includes the interventions needed for more affordable housing solutions.

**D 5.3.1 - Solution Kit/ Action Plans Preparation**

Deliverable title	Target value	Delivery date
Solution Kit/ Action Plans Preparation	1	30/06/2024

**Description**

At the very beginning of the project implementation and taking into consideration the time-consuming procedures ahead (open calls, consultations, public tenders) the partnership will act proactively and put forward the preparation of the action plans. Drawing upon Activities 7.1 and 8.1 along with the consortium's past experiences various sets of solutions will be synthesised to cater for the final action plans.

**D 5.3.2 - Panel of Experts for Integrated Solutions & Consultation with the Selected Polykatoikias**

Deliverable title	Target value	Delivery date
Panel of Experts for Integrated Solutions & Consultation with the Selected Polykatoikias	1	30/06/2024

**Description**

The Panel of Experts will consist of architects, civil engineers, social scientists, environmentalists, and public administration representatives from the consortium. The PoE will be completed by the Advisory Board members. It will organize the consultations with the polykatoikias residents and will set up the final action plans. There the real residents' needs will be put up for discussion and therefore to find cost-effective solutions. TP will be members of the Panel of Experts.

**D 5.3.3 - Polykatoikias Action Plans**

**Deliverable title**

Polykatoikias Action Plans

**Target value**

10

**Delivery date**

31/03/2025

**Description**

The final Action Plans will set out the proposed integrated solutions per polykatoikia including green, circular, digital and aesthetic/functional interventions.

**A 5.4 - Transforming the Action Plans into preliminary designs for the Polykatoikias****Title**

Transforming the Action Plans into preliminary designs for the Polykatoikias

**Start date**

01/03/2025

**End date**

30/06/2025

**Description**

PP3, PP4, PP7 and PP10 are set to conduct assessments for each polykatoikia, leveraging the respective action plans developed in A5.3. The pivotal role of PP10 involves coordinating and consolidating the assessment findings, ensuring a cohesive and comprehensive integration into the preliminary designs for the Polykatoikias.

**D 5.4.1 - Assessment and development of Optimum set on Interventions****Deliverable title**

Assessment and development of Optimum set on Interventions

**Target value**

10

**Delivery date**

30/06/2025

**Description**

The existing performance of each polykatoikia, in terms of hydrological and energy performance, will be assessed through both in situ evaluation and detailed energy and thermal comfort simulation implementing a digital twin approach. Based on this assessment, sets of different applicable intervention scenarios for each building will be developed and studied through multi-parametric simulations. The analysis of the results will reveal the optimal combination of intervention for each building, considering hygrothermal and energy performance, costs, and interior climate conditions improvements.

**D 5.4.2 - Assessment and development of circular and green interventions****Deliverable title**

Assessment and development of circular and green interventions

**Target value**

10

**Delivery date**

30/06/2025

**Description**

The selected polykatoikias will be assessed with regards to the typology and size of their communal spaces and the potential social participation, neighbourhood cooperation and the needs & assets of the communities that can be developed within the polykatoikia and around it (i.e. schools and businesses in close proximity). Based on the assessment, a combination of circular and green interventions will be selected to be incorporated in the final design.

**D 5.4.3 - Preliminary Architectural Design****Deliverable title**

Preliminary Architectural Design

**Target value**

10

**Delivery date**

30/06/2025

**Description**

The preliminary design consists of a set of drawings, visualizations and indicative budget analysis for every contracted polykatoikia. This phase brings together the proposed interventions (green, circular, digital, and functional) for every polykatoikia and integrates

them into a complete aesthetic proposal that will be further developed in the subsequent stages.

### A 5.5 - Upgrading Housing Infrastructures - Digital Monitoring & Proactive Intervention System

Title	Start date	End date
Upgrading Housing Infrastructures - Digital Monitoring & Proactive Intervention System	01/05/2025	28/02/2027
<strong>Description</strong>		
Within this Activity, the polykatoikias will be effectively renovated and equipped with a digital monitoring system and circular equipment. According the DMS (PP3), BAS (PP4), & AFS (PP10) technical works will be implemented to polykatoikias under PP1 responsibility (the exact public procedure is described in A 2.5). Any kind of equipment (green, digital, circular) that will be acquired (also according to A 2.5) is considered as the investment of PP1 and will be installed to polykatoikias' residents for the pilot phase. After that, all installed investment equipment, including the metering equipment (energy consumption meters and climate and/or environmental stations), will remain permanently (or at least for 5 years) in the apartment buildings as the continuous measurements (in real time) of the energy and environmental parameters will be used as a database to continuously monitor them and take critical decisions and actions in the field of energy and the environment of the Municipality of Egaleo.		

#### D 5.5.1 - Bioclimatic Architecture Studies (BAS)

Deliverable title	Target value	Delivery date
Bioclimatic Architecture Studies (BAS)	1	31/07/2025
<strong>Description</strong>		
Evaluate the performance of the selected polykatoikias in terms of hygrothermal and energy performance. Upon the diagnosis' results it will study the different interventions which will advance not only the building's energy behaviour but also the indoor conditions for ensuring comfort health and well-being for the residents. In situ evaluation of the building envelope and services the monitoring of the prevailing conditions will be carried out. Upon the results different sets of measures will be proposed covering all components that influence the building's performance such as thermal protection of the building elements, replacement of the windows, use of passive systems & optimization of shading & ventilation, the integration of RES etc.		

#### D 5.5.2 - Digital Monitoring Studies (DMS)

Deliverable title	Target value	Delivery date
Digital Monitoring Studies (DMS)	1	31/07/2025
<strong>Description</strong>		
Besides the technical transformations the project will implement the digital-green twin revolution of residential houses through the implementation of extensive smart monitoring of the buildings. The collected data will be used to feed energy and water balance models (edge computing of existing models and AI/ML ones) will be used to establish local scale BIMs. The collected data will feed a building management digital twin that will i) perform on the spot assessment of the energy, heat and water consumption ii) assess air quality levels and carbon footprints for residential activities and iii) provide visualizations and reporting to residences (either in a web-based environment or in a smart app).		

#### D 5.5.3 - Aesthetic and Functional Studies (AFS) & Final Tender Documents (linked with D2.5.1)

Deliverable title	Target value	Delivery date
Aesthetic and Functional Studies (AFS) & Final Tender Documents (linked with D2.5.1)	1	31/08/2025
<strong>Description</strong>		

Architectural proposals will include welcoming social spaces within the existing buildings' communal spaces, whether on the rooftops, within the "pilotis" or in the main stairwells, with the ambition to encourage social interaction among residents and promote a sense of community.

Each building will be treated as a unique condition, so that a varied range of proposals is ultimately developed; but strategies will be easily applicable to other similar buildings in the future. Overall, the aim is to produce architecture that is inspiring, socially and environmentally responsible and respectful of the identity of the Greek "polykatoikias" and the character of the Egaleo neighborhoods. Following the approval of the Preliminary Design, the designs of the Polykatoikias' interventions are further developed in order to be constructible and within budget. Tender documents will be issued and will form the basis of the contractual agreement with contractors.

## Outputs

### 0.5.1 - Urban Policy & Funding Tool

Title	Target value	Delivery date
Urban Policy & Funding Tool	1	01/02/2027
Output indicator	Unit	
New products and services created	new products/services	
<b>Description</b>		
Through WP5 (A 5.1- A 5.4) activities an integrated urban policy & funding tool will be produced including an end-to-end procedure for selecting, funding, implementing & monitoring polykatoikias (buildings, apartments in general) resulting in affordable housing solutions. This output can be replicated and implemented in wider levels (other municipal, regional, national authorities)		
Partner: MoE, SYMBOLO GP		

### 0.5.2 - Polykatoikias Action Plans

Title	Target value	Delivery date
Polykatoikias Action Plans	10	01/03/2025
Output indicator	Unit	
New products and services created	new products/services	
<b>Description</b>		
Action plans (A 5.3) will be produced through a participatory planning process and will describe the courses of action to be implemented towards applying affordable solutions. The participatory process among residents and the panel of experts ensures the simultaneous coverage of scientific-based and grassroots needs.		
Partner: SYMBOLO GP		

### 0.5.3 - Affordability & Sustainability Plans

Title	Target value	Delivery date
Affordability & Sustainability Plans	10	01/02/2027
Output indicator	Unit	
New products and services created	new products/services	
Description	<p>Affordability and Sustainability Plans will be the output of A 5.5 integrating the methodology and data needed to construct specific measurable building &amp; communities' KPIs that guarantee the affordability of housing and the sustainability of the solutions. More specifically, 0.5.3 refers to the development of certain KPIs that integrate 'hard' technical solutions and 'soft' socio-spatial interventions into joint plans towards affordable housing and sustainable solutions. The plans specifically concern the selected polykatoikias that will benefit from the program.</p> <p>Partner: SYMBOLO GP</p>	

### 0.5.4 - Technical Solutions

Title	Target value	Delivery date
Technical Solutions	10	01/02/2027
Output indicator	Unit	
Other	houses supported	
Polykatoikias supported (renovated, modernised, energy saving, green solutions)		
Description	<p>Technical works and interventions in polykatoikias according to Digital Monitoring Studies (DMS), Bioclimatic Architecture Studies (BAS), Aesthetic and Functional Studies (AFS) will be the output of A 5.4</p> <p>Partner: AREA</p>	

### 0.5.5 - Digital Monitoring

Title	Target value	Delivery date
Digital Monitoring	70	01/02/2027
Output indicator	Unit	
New equipment created and/or supported	new equipment	
Description	<p>Digital monitoring equipment virtualising real-time resource information on building performance and residents' behaviours.</p> <p>Partner: Demokritos</p>	

## Investments

## I.5.1 - Green, Circular and Digital Equipment

## Title

Green, Circular and Digital Equipment

## Budget

125,840.00

## Delivery date

31/12/2026

## Description

The municipality of Egaleo will acquire through public tender the necessary investment equipment. It will be installed in the polykatoikias during the project pilot/implementation phase and then after the measurement of results and relevant KPIs will return to the Municipality of Egaleo. The ultimate goal is to be used as green/digital tools in public buildings owned by the MoE, schools or public spaces. Also, it could be used as future services provided by the MoE when requested by the citizens. It is intended to contribute to affordability.

## Digital Monitoring:

A series of sensors (environmental, safety and consumption) will be installed for the evaluation of renovations positive effects and the climatic conditions inside and outside of the buildings. The sensors will be installed in communal spaces & in apartments collecting data that will be transmitted and stored at a secure server at PP3 premises, respecting GDPR. The occupants will have real-time access to their apartments and common space data via a platform developed through the project. The external climatic data will be linked to the underdevelopment climatic stations network of the City of Egaleo.

## Circular Equipment:

Circular equipment will be installed case by case and according to the results of needs diagnosis and participatory planning studies like organic waste & recycling bins, aquaponic system & rain garden installation, pellet heater, bulk products' storage and equipment for library of things (annex).

## Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	1 PM (part time) to oversee the overall implementation and management of the project.	N/A	N/A	Financial Schemes supporting the transformation/adaptation of 10 Polykatoikias and for legal experts	Sensors and Building Management System, Composting Equipment, Waste Separation Equipment, Aquaponic Installation, Rain Garden Installation, Pellet Heater, Software for recording shared repairing tools		
Amount (€)	30,000.00	4,500.00	1,500.00	1,212,500.00	125,840.00	0.00	1,374,340

PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 1 PM (part time) and 1 postdoc researcher (full time) for setting the IoT specifications, installation in buildings, continuous monitoring of sensor operation, and processing data.	N/A	N/A		Server for data collection, storage, management and analysis.		
Amount (€)	199,500.00	29,925.00	9,975.00	0.00	30,750.00	0.00	270,150.00
PP 4 - Aristotle University of Thessaloniki	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 2 Scientific Coordinators, 2 researchers (full time) and 1 researcher (part time)	N/A	N/A				
Amount (€)	174,500.00	26,175.00	8,725.00	0.00	0.00	0.00	209,400.00
PP 6 - Urbana	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for PM (part time)	N/A	N/A				
Amount (€)	5,000.00	750.00	250.00	0.00	0.00	0.00	6,000.00

PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for PM (part time) and 1 team member/expert (part time) for incorporating circular practises into the design	N/A	N/A	Engineering Consultant - Expert on Biomass utilisation			
Amount (€)	10,000.00	1,500.00	500.00	21,200.00	0.00	0.00	33,200.00
PP 10 - AREA (Architecture Research Athens)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 2 Architects and 1 Architectural Assistant (part time)	N/A	N/A	Structural and Mechanical Engineer consultants	Quantity surveying and measurement software (eg extrAXION from Alconsoft), 1pc, 1 3d printer.		
Amount (€)	174,800.00	26,220.00	8,740.00	50,000.00	3,000.00	0.00	262,760.00
Total (€)	593,800.00	89,070.00	29,690.00	1,283,700.00	159,590.00	0.00	2,155,850.00

Investment share of the WP budget (in €)

125,840.00

#### Indicative budget breakdown per year

Year	2024	2025	2026	2027	Total
Amount (%)	25%	40%	30%	5%	100.00%
Budget (€)	538,962.50	862,340.00	646,755.00	107,792.50	2,155,850.00

#### Indicative budget breakdown per activities and investments

Activity	Amount (%)	Budget (€)
A.5.1	12.16%	262,213.00
A.5.2	10%	215,585.00
A.5.3	4%	86,234.00
A.5.4	60%	1,293,510.00
A.5.5	8%	172,468.00
I.5.1	5.84%	125,840.00
<b>Total</b>	<b>100 %</b>	<b>2,155,850.00</b>

## Investment 1

<b>Title</b>	Green, Circular and Digital Equipment
<b>Investment Description (including indicative budget of the main cost items)</b>	<p>The municipality of Egaleo will acquire through public tender the necessary investment equipment. It will be installed in the polykatoikias during the project pilot/implementation phase and then after the measurement of results and relevant KPIs will return to the Municipality of Egaleo. The ultimate goal is to be used as green/digital tools in public buildings owned by the MoE, schools or public spaces. Also, it could be used as future services provided by the MoE when requested by the citizens. It is intended to contribute to affordability.</p> <p><b>Digital Monitoring:</b></p> <p>A series of sensors (environmental, safety and consumption) will be installed for the evaluation of renovations positive effects and the climatic conditions inside and outside of the buildings. The sensors will be installed in communal spaces &amp; in apartments collecting data that will be transmitted and stored at a secure server at PP3 premises, respecting GDPR. The occupants will have real-time access to their apartments and common space data via a platform developed through the project. The external climatic data will be linked to the underdevelopment climatic stations network of the City of Egaleo.</p> <p><b>Circular Equipment:</b></p> <p>Circular equipment will be installed case by case and according to the results of needs diagnosis and participatory planning studies like organic waste &amp; recycling bins, aquaponic system &amp; rain garden installation, pellet heater, bulk products' storage and equipment for library of things (annex).</p>
<b>Delivery date</b>	31/12/2026
<b>Budget</b>	125,840.00

Investment aspects	Questions	Project answers
	Explain why this investment is needed.	<p>The proposed investment equipment is deemed necessary when it comes to green and digital transitions.</p> <p>Circular equipment directly adds to affordability itself (by minimizing waste) and skills sharing (through the library of things and repair cafe).</p> <p>Digital monitoring equipment on the other hand virtualise real-time resource information on building performance and residents' behaviours.</p> <p>After the pilot phase, the equipment will be installed in municipal buildings intending to resources saving. Also, it will cater to educational courses within the Co-Living Hub actions. Finally, the Housing Office will accept citizens'</p>

<b>Justification of the investment</b>		requests for measuring their building/apartment performance through lending digital monitoring equipment.	
	Clearly describe the thematic relevance of the investment.	Affordable housing solutions do not limit to buildings renovations or social services structures. Citizens need to change their habits and cultures against business-as-usual scenarios. The proposed investment is expected to intervene in real-time decisions and re-educate residents about cost-effective daily choices which will result in affordable housing solutions and a better understanding of pursued green and digital transition.	
	Describe who is benefiting (e.g., Partners, city, region, target groups, etc.) from this investment, and in what way.	The proposed investment equipment has been wisely selected to serve residents and MoE's citizens. During the pilot phase the selected, eligible residents, owners, and occupants will benefit. After the pilot phase, the equipment will return to municipal premises benefiting the city and the citizens.	
	Please clarify which problem it tackles, which findings you expect from it, how it can be replicated, and how the experience coming from it will be used for the benefit of the programme area.	The tackled problem revolves around achieving multifold affordable housing solutions. Apart from building technical works and interventions, community building for sharing and care, the familiarity with the use of innovative technological equipment closes the circle of the holistic treatment of the problem.	
<b>Location of the investment</b>	Describe the location of the physical investment; if possible, a specific address where the investment will be located.	Only investment equipment is predicted.	
	<b>Country</b> Greece	<b>NUTS 2 level</b> Attiki	<b>NUTS 3 level</b> Dytikos Tomeas Athinon
<b>Investment documentation</b>	Please list all technical requirements and permissions (e.g., building permits) required for the investment according to the respective national legislation.	Small scale permits may be required, issued by the municipal authorities	
<b>Ownership</b>	Who owns the site where the investment is located?	Not applicable, productive (equipment) investment	
	Who will retain ownership of the investment at the end of the project?	Ownership will be fully retained by the MoE	
	Who will take care of the maintenance of the investment? How will this be done?	MoE will take care of the maintenance of the investment with own resources	

## Work Plan Per Work Packages - Work Package 6 Thematic

<b>Title</b>	Joint Affordability through Neighborhood Communities Re-activation
<b>Start Date</b>	01/10/2024
<b>End Date</b>	30/09/2026
<b>Budget</b>	298,140

### Partners Involvement

<b>Responsible Partner</b>	PP 7 - InCommON (Innovative Communities Onwards)
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<b>Involved Partners</b>	PP 7 - InCommON (Innovative Communities Onwards)  PP 8 - Organization Earth 
	PP 9 - Ohi Pezoume Performing Arts NPO (OP)  PP 1 - Municipality of Egaleo (MoE) 
	PP 2 - Symbolo GP  PP 6 - Urbana 

### Summary

WP6 focuses on neighborhood-community building, awareness raising, and upskilling activities related to addressing housing needs and expenses. This encompasses Circularity (PP7), Soft Green Skills (PP8), Inclusion and Accessibility within Common Spaces (PP6), Skills mapping, and Skills sharing, emphasizing that housing affordability is best achieved within communities of mutual care. The target groups for these activities are residents and the neighborhood.

A.6.2, A.6.3, A.6.4, A.6.5 are intricately linked to WP5 in two key ways: Firstly, WP6 activities and deliverables (D 6.2.1, D 6.5.1) are linked to WP5 Activities by influencing the selection criteria of polykatoikias and the interventions implemented in each polykatoikia, consequently affecting the Action Plans. Secondly, during WP5 activities, the project will introduce itself to polykatoikia residents. Through the Panel of Experts (D 5.3.2), residents will have the opportunity to express their needs and contribute their skills, facilitating the participatory development of Action Plans. This process is connected to the design of workshops within WP6.

Additionally, polykatoikias are obligated to retain the procured and installed equipment for a minimum of 5 years after the project concludes.

### Activities and Deliverables

#### A 6.1 - Setting the Communal Environment

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Setting the Communal Environment	01/10/2024	31/03/2025

**Description**

The activity's aim is to explore, analyse and familiarise with the beneficial block residents and their related neighbourhood communities. PP8 will lead a Community-driven Housing Review and a Community Mapping, in order to set the background for community engaging actions and Joint Affordability Plans.

#### D 6.1.1 - Community-driven Housing: a State-of-the-Art Review

<b>Deliverable title</b>	<b>Target value</b>	<b>Delivery date</b>
Community-driven Housing: a State-of-the-Art Review	1	30/11/2024

**Description**

This deliverable searches in existing literature and international best practices for analyses and examples regarding community-driven housing - it comes up with flagship cases and methods of community engagement in housing-relevant projects.

#### D 6.1.2 - Community Mapping of Beneficial Blocks and Related Neighbourhoods

**Deliverable title**

Community Mapping of Beneficial Blocks and Related Neighbourhoods

**Target value**

1

**Delivery date**

31/03/2025

**Description**

The Community Mapping will identify the main actors, the assets of their neighbourhoods, the strengths/weaknesses/opportunities/threats, in order to create a picture of what it is like to live there, paving the way to Joint Affordability Plans.

#### A 6.2 - Neighborhood Inclusive, Accessible, Gender-sensitive and Caring Actions for social groups in need

**Title**

Neighborhood Inclusive, Accessible, Gender-sensitive and Caring Actions for social groups in need

**Start date**

01/03/2025

**End date**

30/09/2026

**Description**

The activity's aim is to respond to certain community needs in inclusive, accessible, gender-sensitive and caring terms. PP6 will lead participatory processes to 'rethink' common areas of both the blocks and the neighbourhoods in order to be more inclusive, pleasurable, and safe and to assist care activities. Gender-sensitive conflict resolution in decisionmaking, accessibility in the spatial design and mutual care services are some of the elements of the 'Inclusion Neighborhoods Plans' indirectly addressing housing affordability, while enhancing solidarity, diversity and tolerance within the community.

#### D 6.2.1 - Mapping Mutual Needs for Neighborhoods of Solidarity and Care

**Deliverable title**

Mapping Mutual Needs for Neighborhoods of Solidarity and Care

**Target value**

1

**Delivery date**

30/06/2025

**Description**

A fieldwork conducted in the neighbourhoods to identify specific community needs related to social cohesion and its possible disruptions. The deliverable will record personal backgrounds, stories, profiles as well as general rates (e.g. related to discrimination, violent incidents, accessibility, etc.) and create visual outputs (maps) to operate as a background for action (Participatory Workshops & Inclusion Plans).

#### D 6.2.2 - Participatory Inclusive Planning Workshops

**Deliverable title**

Participatory Inclusive Planning Workshops

**Target value**

20

**Delivery date**

31/07/2026

**Description**

The aim of this deliverable is to engage neighbourhood communities into rethinking common spaces - both physical and social- in more inclusive and caring terms. PP6 will lead a series of workshops (1-2 workshops per polykatoikia) that will lead to certain intervention ideas, from spatial transformations to public events and the use of social technologies towards awareness raising.

#### D 6.2.3 - Inclusion Neighborhoods Plans

**Deliverable title****Target value****Delivery date**

Inclusion Neighborhoods Plans

10

30/09/2026

**Description**

The results of the Participatory Inclusive Planning Workshops (1 Inclusion Neighborhoods Plan per polykatoikia) will be translated into concrete Inclusion Neighbourhood Plans, including design ideas, DIY interventions, awareness raising campaigns, public activities, mutual caring services for children and elderly people, communal spaces transformations, lighting installations, etc.

**A 6.3 - Neighborhood Circular Actions for Affordable Local Solutions**

Title	Start date	End date
Neighborhood Circular Actions for Affordable Local Solutions	01/03/2025	30/09/2026

**Description**

The activity's aim is to apply circular economy's principles to turn neighbourhoods into circular systems, by providing circular solutions to deal with the management of products, equipment, food, cleaning products, supplements, consumables, water, energy, waste, as well as human resources, time, relationships.

**D 6.3.1 - Participatory Circular Neighborhood Workshops**

Deliverable title	Target value	Delivery date
Participatory Circular Neighborhood Workshops	10	31/12/2025

**Description**

The aim is to raise awareness on circular solutions and their impact on housing affordability and wellbeing, while engaging people into transforming their neighbourhoods into circular systems, with respect to the management of products, equipment, food, cleaning products, supplements, consumables, water, energy, waste, as well as human resources, time, relationships.

**D 6.3.2 - Circularity Skill Buildings for Schools**

Deliverable title	Target value	Delivery date
Circularity Skill Buildings for Schools	12	31/07/2026

**Description**

Educational and awareness raising seminars that will focus on circular economy principles and impact, particularly focusing on circular organic waste, waste added value, circular water, heating, reuse and upcycling. The aim is to bring these topics in the schools and make students ambassadors of circularity and messages related to circular management of households/ blocks/ neighbourhoods.

**D 6.3.3 - Circular Neighborhoods Plans**

Deliverable title	Target value	Delivery date
Circular Neighborhoods Plans	1	30/09/2026

**Description**

The results of the Participatory Inclusive Planning Workshops will be translated into concrete Circular Neighbourhood Plans, including design ideas, equipment installation, waste management, installation of Libraries of Things and Repairing spots and general circular management of the blocks and the neighbourhoods.

#### A 6.4 - Neighborhood Green Actions (Urban Farming & Food Waste Minimization)

Title	Start date	End date
Neighborhood Green Actions (Urban Farming & Food Waste Minimization)	01/03/2025	30/09/2026
<b>Description</b>		
PP8 will offer active learning (or "learning-by-doing") educational programs, focusing on soft green skills targeting the local community namely, adults, schoolchildren and youth, as well as people belonging to vulnerable social groups. Through active learning, the activity will focus on issues relevant to urban farming and food waste minimisation linked also to the importance of green spaces, active citizenship, sustainable agri-food systems and healthy eating, sustainable household organic waste management, etc.		
<b>D 6.4.1 - Learning by Doing: Urban Farming</b>		
<b>Deliverable title</b>	<b>Target value</b>	<b>Delivery date</b>
Learning by Doing: Urban Farming	1	30/09/2026
<b>Description</b>		
Urban farming will be tested in selected communal spaces (backyards, rooftops, pocket parks) to cultivate, process and distribute food among the engaged members of the community. The aim is to create small green allotments to be adapted by individuals in rotation, while empowering them to develop new green skills and change existing behaviors.		

#### D 6.4.2 - Food Waste Minimization Schools Seminars

Deliverable title	Target value	Delivery date
Food Waste Minimization Schools Seminars	10	31/07/2026
<b>Description</b>		
Educational and awareness raising seminars that will focus on sustainable agri-food systems, healthy eating, biodiversity conservation and sustainable household organic waste management. The aim is to bring these topics in the schools and make students ambassadors of sustainability and messages related to food waste minimization		

#### D 6.4.3 - Greening Communal Spaces

Deliverable title	Target value	Delivery date
Greening Communal Spaces	5	30/09/2026
<b>Description</b>		
Taking into consideration that not all Polykatoikias will have communal spaces within their premises, certain communal spaces will be selected and transformed into quality neighbourhood gardens to reduce urban heat, advance quality of life and create small urban-green ecosystems. The communal spaces will be within the selected polykatoikias.		

#### A 6.5 - Re/Up-Skilling the Local Communities

Title	Start date	End date
Re/Up-Skilling the Local Communities	01/03/2025	30/09/2026
<b>Description</b>		

The aim of the activity is to record existing skills within the communities (technical skills, artistic skills, IT skills, soft skills, etc.) and offer re/up-skilling workshops mainly focusing on repairing and extending different products' lifecycle. The identification and assessment of direct and indirect impact of skills-building and skills-sharing on affordability will raise awareness on specific skills and practices (e.g. upcycling/ reusing/ repairing/ time banking) and engage people in mutual support schemes.

#### D 6.5.1 - Neighborhood Skill Mapping

**Deliverable title**

Neighborhood Skill Mapping

**Target value**

1

**Delivery date**

31/03/2026

**Description**

Identification and recording of specific individual skills to be offered in mutual support schemes within the neighbourhood communities (e.g. technical skills, artistic skills, IT skills, soft skills, etc.). People may share skills and related services within time banking schemes.

#### D 6.5.2 - Up/Re-cycling & Repairability Workshops

**Deliverable title**

Up/Re-cycling &amp; Repairability Workshops

**Target value**

6

**Delivery date**

30/09/2026

**Description**

The Library of Things (LoT) will offer a place from which residents can borrow items (starting with DIY and repair tools such as drills, screwdrivers etc) that are not used every day in the home and are expensive to buy, but are needed from time to time. A Repair Cafe will also provide a space for the repair of a variety of items as well as training on how to repair them. Combined, these two intertwined systems will build community, create a culture of collectivity, encourage reuse and upcycling, and will reduce waste as well as the economic burden on individuals and families. As such, this has a positive environmental, social and financial impact for the building and its residents. Two workshops per polykatoikia will take place, taking into consideration that 3 of the total polykatoikias selected will develop a Library of Things (LoT).

## Outputs

### O.6.1 - Joint Affordability through Neighborhood Communities Handbook

**Title**

Joint Affordability through Neighborhood Communities Handbook

**Target value**

1

**Delivery date**

01/09/2026

**Output indicator**

New products and services created

**Unit**

new products/services

**Description**

The Handbook will enclose all the neighbourhood- based joint affordability solutions regarding community mapping, Inclusion & Circular Planning, Soft Green Skills, Skills Mapping and Sharing. More specifically, O.6.1 refers to a Handbook of community-driven/neighborhood activities that enhance community bonds towards mutual care and affordable co-living. It aims to provide a synthesis of all neighborhood-community building, awareness raising, and upskilling activities connected to satisfying housing needs/expenses. The activities include Circularity; Soft Green Skills; Inclusion and Accessibility within Common Spaces, Skills mapping and Skills sharing, suggesting that housing affordability is only secured within communities of mutual care. O.6.1 opens up from the block to the neighborhood, setting the ground for the Co-Living Hub activities.

Partner: SYMBOLO GP

## Investments

## Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	1 PM (part time) to oversee the overall implementation and management of the project.	N/A	N/A				
Amount (€)	30,000.00	4,500.00	1,500.00	0.00	0.00	0.00	36,000.00

PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description		N/A	N/A				
Amount (€)	0.00	0.00	0.00	0.00	0.00	0.00	0.00

PP 6 - Urbana	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 1 PM (part-time) and 2 Project Officers (full time)	N/A	N/A	Video, Accounting services fees	Workshop equipment, Laptop, Tablet for community mapping		
Amount (€)	41,300.00	6,195.00	2,065.00	3,500.00	3,500.00	0.00	56,560.00

PP 7 - InComON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for PM (part-time) and 1 circular economy	N/A	N/A	Educational material production and graphic design, educational	Laptop, consumables for repairing sessions (screws, nails, hooks,		

PP 7 - InCommON (Innovative Communities Onwards)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
	expert/ team member.			expert fees/ Installation of circular economy specific micro- equipment.	plaster, silicone, grout etc.), training equipment		
Amount (€)	64,000.00	9,600.00	3,200.00	26,200.00	5,100.00	0.00	108,100.00
PP 8 - Organization Earth	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 1 Project Manager (part time) and educators for green skills workshops	N/A	N/A	Legal and Accounting services fees	Urban greening equipment and tools		
Amount (€)	45,500.00	6,825.00	2,275.00	5,000.00	21,480.00	0.00	81,080.00
PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	1 PM (part time), 1 researcher and 1 Project Officer (part time)	N/A	N/A	Graphic design services for community maps, Production of artistic activities regarding community maps, Accounting services fee			
Amount (€)	9,500.00	1,425.00	475.00	5,000.00	0.00	0.00	16,400.00
Total (€)	190,300.00	28,545.00	9,515.00	39,700.00	30,080.00	0.00	298,140.00

Investment share of the WP budget (in €)

0.00

**Indicative budget breakdown per year**

Year	2024	2025	2026	2027	Total
Amount (%)	5%	60%	35%	0%	100.00%
Budget (€)	14,907.00	178,884.00	104,349.00	0.00	298,140.00

**Indicative budget breakdown per activities and investments**

Activity	Amount (%)	Budget (€)
A.6.1	10.00%	29,814.00
A.6.2	20%	59,628.00
A.6.3	20%	59,628.00
A.6.4	30%	89,442.00
A.6.5	20%	59,628.00
<b>Total</b>	<b>100 %</b>	<b>298,140.00</b>

## Work Plan Per Work Packages - Work Package 7 Thematic

<b>Title</b>	Institutional Interventions for Quality, Affordable Housing and Solidarity
<b>Start Date</b>	01/03/2024
<b>End Date</b>	31/12/2026
<b>Budget</b>	223,900

### Partners Involvement

<b>Responsible Partner</b>	PP 1 - Municipality of Egaleo (MoE)
<b>Involved Partners</b>	PP 5 - Regional Development Institute – Panteion University (RDI) 
	PP 1 - Municipality of Egaleo (MoE)  PP 2 - Symbolo GP 
	PP 9 - Ohi Pezoume Performing Arts NPO (OP) 

### Summary

The institutionalization of certain tools of urban and housing policy is deemed necessary both in terms of real-time testing of the innovative solution and of consolidating the sustainability, transferability and development of affordable housing solutions.

WP7 is coordinated by PP1 and three activities will be carried out.

Initially, research of Existing European Policies, Trends and Best Practices will be conducted (PP5) aiming at benchmarking the current European (or international) housing policies that are being effectively implemented. Also, policy-making strategies, tools and actions will be examined and assessed regarding housing, also in the view of 7 SDGs (1,3, 5, 6, 7, 11 & 13).

Based on the European and International practice two pioneer (at the national level) tools are proposed: The Co-Living Hub (CoLH) and the Housing Office (HO) will be established and operate in the municipality's premises (in the brand new and fully equipped municipality innovation centre - <https://hub.egaleo.gr/kypee/kentro/egkatastaseis/>).

The CoLH establishment will be coordinated by PP9 & PP1 and will be hosting workshops, open events and public consultations regarding up to date housing matters.

The HO, coordinated by PP1 will be the first such kind of housing tool in Greece and will offer permanent, integrated consulting on housing and neighbourhoods' conflict resolution. Will be staffed by permanent personnel and by interns from the Social Work Department of Univ. of West Attica.

### Activities and Deliverables

#### A 7.1 - Research of Existing European Policies, Trends and Best Practices

<b>Title</b>	Research of Existing European Policies, Trends and Best Practices	<b>Start date</b>	01/03/2024	<b>End date</b>	30/06/2024
<b>Description</b> As a frontloaded activity a wide range of research is deemed necessary regarding housing issues, policies and best practices. It will be the baseline study on which the policy tools provided in this WP to be established and remain effective and sustainable.					

#### D 7.1.1 - Review of the European Housing Policy at the Local Level

<b>Deliverable title</b>	<b>Target value</b>	<b>Delivery date</b>
Review of the European Housing Policy at the Local Level	1	30/06/2024
<b>Description</b> There is little experience in Greece in facing housing problems at the municipal level. The intervention policies most of the time refer to dealing with homelessness as a social matter, but on the contrary, there is no policy for citizens who cannot afford the increased costs of housing in the holistic view (rent, energy bills, costs of social reproduction and care). The review of the European		

housing policies at the very local level will constitute a critical collection of tools and policies that can be used and tested throughout the urban policy tools that are provided in A 7.2.

## A 7.2 - Establishing & Operating of the Co-Living Hub

Title	Start date	End date
Establishing & Operating of the Co-Living Hub	01/03/2024	31/12/2026
<b>Description</b>		
The Co-Living Hub will be designed in a participatory way by the PP9 in cooperation with the PP1. The CoLH will be the place of gathering, discussion and dialogue among citizens enhancing their co-living capacity. Various participatory workshops (waste management, energy/water saving daily habits, food waste management, greening houses) will be held. Different schools' educational programmes will be designed and hosted. The up/re-skilling training seminars also will take place in the CoLH. Finally, the CoLH will be the place for participatory planning and inclusion/care practices. All participatory activities that are included in A 6.2, A 6.3, A 6.4, A 6.5 will be hosted.		

### D 7.2.1 - Feasibility Study on the Establishment & Sustainability of the Co-Living Hub and development of key set up and operation documents

Deliverable title	Target value	Delivery date
Feasibility Study on the Establishment & Sustainability of the Co-Living Hub and development of key set up and operation documents	2	31/07/2024
<b>Description</b>		
The CoLH feasibility study includes: Scope and goals, Target Groups, Activities Spectrum, Sustainability Indicators, Intervention Policy Measurement. Additionally, to form a comprehensive framework for efficient setup, operation, and community involvement for the CoLH, the project will develop an Infrastructure Development Plan, a Sustainability Strategy, an Operations Manual and an Educational Programs Roadmap. To ensure community engagement and inclusivity, the project will create a Community Feedback Survey and an Inclusion and Care Practices Review.		

### D 7.2.2 - Municipal Council Decision

Deliverable title	Target value	Delivery date
Municipal Council Decision	1	30/09/2024
<b>Description</b>		
The Municipal Council Decision is the action needed for the official establishment of the CoLH		

### D 7.2.3 - Evaluation Report on Co-Living Hub Actions

Deliverable title	Target value	Delivery date
Evaluation Report on Co-Living Hub Actions	1	31/12/2026
<b>Description</b>		
According to the goals and indicators set up in the feasibility study, an evaluation report is provided		

## A 7.3 - Establishing & Operating of the Housing Office

Title	Start date	End date
Establishing & Operating of the Housing Office	01/03/2024	31/12/2026

**Description**

All partners will participate in designing and establishing the Housing Office (HO). It is expected to be an innovative (never tested before) urban and housing policy tool. The main objective to the HO is to be staffed by qualified personnel offering:

- general information on current housing matters (rents, legislation, tenant protection)
- specialized consulting on residents' rights against landlords
- specialized consulting on polykatoikias legal framework
- conflict resolution

The HO will be staffed by permanent personnel and interns from the Social Work Department (stakeholder) of University of West Attica (which is located in the municipality of Egaleo)

**D 7.3.1 - Feasibility Study on the Establishment & Operation of the Housing Office and development of key set up and operation documents.****Deliverable title**

Feasibility Study on the Establishment & Operation of the Housing Office and development of key set up and operation documents.

**Target value**

2

31/07/2024

**Description**

The HO feasibility study includes: Scope and goals, Target Groups, Activities Spectrum, Sustainability Indicators, Intervention Policy Measurement. Additionally, to form a comprehensive framework for efficient setup, operation, and community involvement for the CoLH, the project will develop an Infrastructure Development Plan, a Sustainability Strategy, an Operations Manual and a Support Services Roadmap. To ensure community engagement and inclusivity, the project is creating a Community Feedback Survey and an Inclusion and Care Practices Review.

**D 7.3.2 - Municipal Council Decision****Deliverable title**

Municipal Council Decision

**Target value**

1

30/09/2024

**Description**

The Municipal Council Decision is the action needed for the official establishment of the CoLH

**D 7.3.3 - Evaluation Report on Co-Living Hub Actions****Deliverable title**

Evaluation Report on Co-Living Hub Actions

**Target value**

1

31/12/2026

**Description**

According to the goals and indicators set up in the feasibility study, an evaluation report is provided

**Outputs**

### O.7.1 - Working Research Paper

**Title**

Working Research Paper

**Target value**

1

**Delivery date**

01/06/2024

**Output indicator**

Other

**Unit**

Published Research Paper

Policy Making Review Research

**Description**

The review to be carried out by the academic partner PP5 aims at collecting and assessing urban policy and tools to assist housing in cities in the framework of a multilevel crisis (social marginalization, economic crisis, energy poverty)

The aim is to open the discussion to broader academic and research audiences and enhance housing research with findings deriving from an innovative hands-on project as RtB.

Partner: RDI

### O.7.2 - Co-Living Hub

**Title**

Co-Living Hub

**Target value**

1

**Delivery date**

01/12/2026

**Output indicator**

New products and services created

**Unit**

new products/services

**Description**

CoLH is the service that will be produced to cater for various activities in municipals (educational, reskilling, schools visits/pieces of training, participatory planning, circular & green habits acquisition)

Partner: Ohi Pezoume

### O.7.3 - Housing Office

**Title**

Housing Office

**Target value**

1

**Delivery date**

01/12/2026

**Output indicator**

New products and services created

**Unit**

new products/services

**Description**

HO will be the intervention that will be produced under the policy framework. Its goal is to provide residents with specialized consulting on housing issues and conflict resolution (in polykatoikias and neighbourhoods)

Partner: Ohi Pezoume

### Investments

### Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for 1 HO Officer, 1 Co- Living Lab Officer (full time), 2 paid internships from the University of West Attica	N/A	N/A	Legal and Accounting Services			
Amount (€)	129,000.00	19,350.00	6,450.00	5,500.00	0.00	0.00	160,300.00

PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for personnel involved in the WP	N/A	N/A				
Amount (€)	10,000.00	1,500.00	500.00	0.00	0.00	0.00	12,000.00

PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for personnel involved in the WP	N/A	N/A				
Amount (€)	10,000.00	1,500.00	500.00	0.00	0.00	0.00	12,000.00

PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	1 PM (part time), 1 researcher and 1 Project	N/A	N/A				

PP 9 - Ohi Pezoume Performing Arts NPO (OP)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
	Officer (part time)						
Amount (€)	33,000.00	4,950.00	1,650.00	0.00	0.00	0.00	39,600.00
Total (€)	182,000.00	27,300.00	9,100.00	5,500.00	0.00	0.00	223,900.00

Investment share of the WP budget (in €)

0.00

#### Indicative budget breakdown per year

Year	2024	2025	2026	2027	Total
Amount (%)	10%	40%	45%	5%	100.00%
Budget (€)	22,390.00	89,560.00	100,755.00	11,195.00	223,900.00

#### Indicative budget breakdown per activities and investments

Activity	Amount (%)	Budget (€)
A.7.1	6.00%	13,434.00
A.7.2	47%	105,233.00
A.7.3	47%	105,233.00
<b>Total</b>	<b>100 %</b>	<b>223,900.00</b>

## Work Plan Per Work Packages - Work Package 8 Thematic

<b>Title</b>	Participatory Integrated Roadmaps for Affordable Co-Living (PIRFACI)
<b>Start Date</b>	01/03/2024
<b>End Date</b>	28/02/2027
<b>Budget</b>	157,400

### Partners Involvement

<b>Responsible Partner</b>	PP 5 - Regional Development Institute – Panteion University (RDI)
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<b>Involved Partners</b>	PP 1 - Municipality of Egaleo (MoE)  PP 2 - Symbolo GP 
	PP 5 - Regional Development Institute – Panteion University (RDI) 

### Summary

WP8 assesses the 'affordability plans' (Sym) and translates the project's outcomes into integrated roadmaps for affordable co-living, leading to policy-briefs (lead: RDI in cooperation with MoE, HBF, CoHab, ASDA, GHN) for enhanced housing strategies. This WP paves the way to the upscaling and transfer (WP9) of the RtB project. Target groups: local/regional/national/international.

### Activities and Deliverables

#### A 8.1 - Mapping the existing situation on Housing in FUA of West Athens

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Mapping the existing situation on Housing in FUA of West Athens	01/03/2024	28/02/2025

#### Description

This activity aims to thoroughly examine and understand the housing aspect within the context of the West Athens FUA. Against the background of existing studies (Integrated Urban Intervention Plan of West Athens and Integrated Territorial Investment), RDI will conduct desk research and fieldwork in order to provide data on the existing situation regarding housing in West Athens.

#### D 8.1.1 - Review of the existing situation in West Athens (fieldwork & desk research)

<b>Deliverable title</b>	<b>Target value</b>	<b>Delivery date</b>
Review of the existing situation in West Athens (fieldwork & desk research)	1	28/02/2025

**Description**

Against the background of existing studies (Integrated Urban Intervention Plan of West Athens and Integrated Territorial Investment), RDI will conduct desk research and fieldwork in order to provide data on the existing situation regarding housing in West Athens. The aim is to examine and understand the context of the FUA in order to provide specific, place-based, scalable policy recommendations.

#### A 8.2 - Participatory Integrated Roadmaps for Affordable Co-Living (PIRFACI)

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Participatory Integrated Roadmaps for Affordable Co-Living (PIRFACI)	01/02/2025	28/02/2027

#### Description

The aim of the deliverable is to assess the building-based affordability plans and cluster them into certain 'typologies/ routes' towards housing affordability. The produced roadmaps will be translated into well-illustrated, academically justified policy recommendations to policymakers, local, regional and national authorities. The policy briefs will function as scalable and transferable toolkits to the rest of the FUA and other european urban contexts.

#### D 8.2.1 - Roadmaps for Affordable Co-Living

**Deliverable title**

Roadmaps for Affordable Co-Living

**Target value**

1

**Delivery date**

28/02/2027

**Description**

The aim of the deliverable is to assess the building-based affordability plans and cluster them into certain 'typologies/ routes' towards housing affordability. The roadmaps constitute a reflection on the different integrated ways that a polykatoikia and its related neighbourhood managed to co-design, monitor, measure and assess plans towards affordable co-living in Egaleo.

## Outputs

### O.8.1 - Policy Briefs towards enhanced housing strategies

**Title**

Policy Briefs towards enhanced housing strategies

**Target value**

1

**Delivery date**

01/02/2027

**Output indicator**

New products and services created

**Unit**

new products/services

**Description**

The WP8 output will be a series of policy briefs including the mapping of the existing situation of housing in West Athens, and the assessment of the PIRFACI. The policy briefs are well-illustrated, academically justified recommendations to policymakers, local, regional and national authorities. The policy briefs will function as scalable and transferable toolkits to the rest of the FUA and other european urban contexts.

Partner: RDI

## Investments

### Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	1 PM (part time) to oversee the overall implementation and management of the project.	N/A	N/A				

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Amount (€)	30,000.00	4,500.00	1,500.00	0.00	0.00	0.00	36,000.00
PP 2 - Symbolo GP	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	Staff costs for personnel involved in the WP	N/A	N/A	External costs for fieldwork research			
Amount (€)	30,000.00	4,500.00	1,500.00	5,000.00	0.00	0.00	41,000.00
PP 5 - Regional Development Institute – Panteion University (RDI)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
Description	3 researchers/ housing experts (full time)	N/A	N/A				
Amount (€)	67,000.00	10,050.00	3,350.00	0.00	0.00	0.00	80,400.00
Total (€)	127,000.00	19,050.00	6,350.00	5,000.00	0.00	0.00	157,400.00

Investment share of the WP budget (in €)

0.00

#### Indicative budget breakdown per year

Year	2024	2025	2026	2027	Total
Amount (%)	30%	30%	30%	10%	100.00%
Budget (€)	47,220.00	47,220.00	47,220.00	15,740.00	157,400.00

#### Indicative budget breakdown per activities and investments

Activity	Amount (%)	Budget (€)
A.8.1	40.00%	62,960.00
A.8.2	60%	94,440.00
<b>Total</b>	<b>100 %</b>	<b>157,400.00</b>

## Work Plan Per Work Packages - Work Package 9 Transfer

<b>Title</b>	Transfer
<b>Start Date</b>	01/12/2024
<b>End Date</b>	31/08/2027
<b>Budget</b>	486,000

### Partners Involvement

<b>Responsible Partner</b>	PP 1 - Municipality of Egaleo (MoE)
<b>Involved Partners</b>	PP 1 - Municipality of Egaleo (MoE)  PP 11 - Budapest Capital District VIII. Józsefváros Municipality  PP 12 - The Municipality of Naples  PP 13 - City of Paris 

### Summary

Transfer cooperation includes all the Partners – not only the Main Urban Authority (MUA) and Transfer Partners (TPs), but also Associated Urban Authority/Authorities and Delivery Partners - to allow everyone to benefit from the exchange within the group of RtB project key actors. This Work Package (WP) focuses on creating a deep understanding of the innovations (process and practices), and designing ways to transfer (adapting, replicating, narrowing or scaling up) the Rock the Block innovation project (or specific elements of it) to the Transfer Partner cities. By the end of this journey, TPs will be ready to adapt, replicate and/or scale up the innovative solution from Egaleo city. The transnational exchange and learning activities will follow the principles of sharing, learning, mainstreaming and supporting.

During stage 1 – making sense of the concept - the work will focus on developing a deep and shared understanding of RtB and establishing cooperation working culture and its operational aspects.

During stage 2 – local lift off - the work will focus on reflecting on what was learned and exploring the transfer feasibility of the innovative solution (individual roadmaps).

During stage 3 – feasibility testing - the work will focus on in depth and practical exchange to allow TPs built on their individual roadmaps and develop mature Transfer Studies.

In stage 4 - preparing for transfer –lessons learnt and results will be summarized.

### Activities and Deliverables

#### A 9.1 - Coordination of the transfer cooperation

<b>Title</b>	<b>Start date</b>	<b>End date</b>
Coordination of the transfer cooperation	01/12/2024	31/08/2027
<b>Description</b>		
MoE will be responsible for the launching and coordination of the transfer cooperation, with support from all PPs. The PP1 PM will ensure that TPs are properly inducted to RtB: a) project management structures and governance framework b) specifics and primary challenges of the innovation solution c) workplan (PERT chart and Gantt chart) and project/data folder and d) financial reporting processes. In addition, PP1 will set up an effective communication mechanism between TPs and will ensure that TPs participate in project consortium meetings (project team, steering committee, advisory board) as well as customised/thematic meetings according to each TP focus area.		

MoE will be responsible to develop a workplan providing a detailed, structured outline of all transfer activities, deliverables and outputs.

#### D 9.1.1 - Set up communication and management rules among partners

Deliverable title	Target value	Delivery date

Set up communication and management rules among partners

1

28/02/2025

**Description**

MoE will update the Project Guide with all the communication and management rules within the first three months to include the WP Transfer element. This Handbook will be the reference point for all issues regarding collaboration among the partners, including the approach to coordination and communicating about the project achievements, progress, and delays.

**D 9.1.2 - Develop Transfer cooperation Workplan****Deliverable title**

Develop Transfer cooperation Workplan

**Target value**

1

**Delivery date**

31/01/2025

**Description**

In collaboration with all TPs, MoE will develop a structured and detailed workplan that facilitates smooth transfer and cooperation, ensuring all parties are aligned, informed, and prepared for successful implementation. The workplan will outline the processes, roles and responsibilities, and timelines for the effective transfer and cooperation between the involved parties.

**D 9.1.3 - Online and physical meeting minutes****Deliverable title**

Online and physical meeting minutes

**Target value**

15

**Delivery date**

31/08/2027

**Description**

There will be at least 4 TP meetings per year (10 total) where the work status will be reported by the PM. TPs will also participate in the project Steering Committee meetings and in the Project team meetings, when necessary, according to TP and/or MUA needs. Meeting minutes will be kept, capturing all essential information and ensuring that all partners are on track and mindful of their role in the project. Meeting minutes will record information such as actions assigned and decisions made, etc. Moreover, they will be used for future reference when needed. Also, they will be used as input for the reporting to the PS. TPs will also participate in the project's Advisory board (5 total).

**A 9.2 - Knowledge exchange and peer to peer learning****Title**

Knowledge exchange and peer to peer learning

**Start date**

01/12/2024

**End date**

31/08/2027

**Description**

The detailed methodology for the knowledge exchange and peer to peer learning will be determined during stage 2 – local lift off -. However, the partnership agreed on some key principles for shaping the network activities and create the conditions to facilitate 1) Sharing, 2) Learning, 3) Mainstreaming and 4) Supporting.

In collaboration with TP, MoE will develop a knowledge exchange and multilateral learning itinerary to include working methods and field tests and/or pilots selected in order to reach transfer objectives. The working methods include both transnational learning activities but also customised and one-to-one learning and/or tests activities between MoE and each TP separately. Additionally, MoE will be responsible to facilitate learning activities between TPs and RtB delivery partners, according to TP needs.

**D 9.2.1 - Stakeholder mapping & SWOT analysis****Deliverable title**

Stakeholder mapping &amp; SWOT analysis

**Target value**

6

**Delivery date**

31/05/2025

**Description**

TPs will identify and analyse key stakeholders to understand their levels of interest and influence, which could be visually represented through a stakeholder map/diagram. Simultaneously, a Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis will be conducted to assess the solution's strong points, leverage opportunities, mitigate weaknesses, and adapt to threats, by gathering input, at least, from the stakeholders already identified. This combined approach provides a comprehensive understanding of stakeholder status and dynamics and the project's internal and external factors, facilitating more effective planning and strategic decision-making.

**D 9.2.2 - Knowledge exchange and peer to peer learning Site Visits****Deliverable title**

Knowledge exchange and peer to peer learning Site Visits

**Target value**

3

**Delivery date**

30/04/2027

**Description**

3 site visits (1.5 – 2 days) will be organised and hosted by the MUA: Opening Site Visit (stage 1), Deep Dive Site Visit (stage 3) and Closing Site Visit (stage 4). TPs, the Transfer Expert and the IA Expert (if possible) will participate.

The Opening Site Visit will allow participants to have a joint in-depth dive into the IA project's objectives and delivery plan, and to exchange on the project's ambitions and TPs external perspectives.

The Deep Dive Site Visit will have an interactive, tangible format allowing TPs to gather an in-depth understanding of how the innovative solution in being implemented and IA project's lessons learnt so far.

The Closing Site Visit will have an interactive, practical format providing TPs with an in-depth understanding of the results of the experimentation, and the eventual shape of the implemented solution.

**D 9.2.3 - Knowledge exchange and learning itinerary****Deliverable title**

Knowledge exchange and learning itinerary

**Target value**

1

**Delivery date**

31/03/2026

**Description**

In collaboration with all TP and based on the agreed workplan, MoE will organise and validate the transfer exchange and learning itinerary including both transnational network meetings, and customised (one to one) set of exchange and learning activities.

Various learning formats will be utilized to cater different learning modalities and preferences. This may include presentations, workshops, group discussions, specific thematic inputs, online dashboards, field visits, peer review sessions, staff and stakeholder exchanges, dissemination activities, hands-on activities, and experiential learning exercises. Reflection and Feedback on the exchange process will be encouraged. Minutes and lessons learnt in the form of "one pager" will be produced to capture learnings.

**A 9.3 - Formulation of the frameworks for the transfer of innovative solution****Title**

Formulation of the frameworks for the transfer of innovative solution

**Start date**

01/08/2025

**End date**

31/08/2027

**Description**

Based on the TPs own work following their developed and implemented individual roadmaps and workplan, this activity allows for a proper closure of the transfer cooperation. By the end of this activity, a) Transfer Partners will be prepared for adapting, replicating and /or scaling up the innovative solution in their own urban contexts and b) MUA in close collaboration with Delivery Partners will have prepared the legacy of the project, in terms of its replicability and transferability. Results of the experimentation will be presented and discussed with the TPs, to reflect and summarise all aspects of transferability of the solution that should be identified and communicated to a wider EU urban audience. TPs are also encouraged to design and implement their own closure activities together with an in-depth reflection on the next

steps that will allow them to use lessons learned and replicate and/or adapt elements or the full scope of the transferred innovative solution.

#### D 9.3.1 - Individual Roadmaps (one per TP)

**Deliverable title**

Individual Roadmaps (one per TP)

**Target value**

3

**Delivery date**

31/08/2025

**Description**

Based on what has been planned by the Transfer Partners in the WP Transfer and results of the Transfer Capacity Survey and SWOT analysis, each TP will plan the details of each TP's own activities (individual roadmaps). MUA and TPs will exchange on the prepared roadmaps for inspiration and shared understanding on everyone's individual plans and ambitions. The TPs will also exchange and receive support if needed on the planned roadmaps by the Transfer Expert.

#### D 9.3.2 - Small-scale testing pilot (one per TP)

**Deliverable title**

Small-scale testing pilot (one per TP)

**Target value**

3

**Delivery date**

28/02/2027

**Description**

Based on their individual roadmaps, Transfer Partners will prepare the process of replicating and/or adapting the tested innovative solution in their cities by implementing a small-scale pilot /field test investment.

#### D 9.3.3 - Transfer Capacity Surveys (one per TP)

**Deliverable title**

Transfer Capacity Surveys (one per TP)

**Target value**

6

**Delivery date**

30/04/2027

**Description**

Following the Opening Site Visit, each TP is expected to prepare its individual entry Survey – a “learning deliverable” whose main aim is to allow TPs to reflect and assess their capacity to transfer the innovative solution and evaluate their general level of innovation potential at the beginning of the transfer cooperation. At the end of the transfer cooperation, each TPs will be asked to fill in the Survey again allowing them to reflect on the progress made.

## Outputs

### O.9.1 - EUI - Innovative Solution Model

<b>Title</b>	EUI - Innovative Solution Model	<b>Target value</b>	1	<b>Delivery date</b>	31/08/2027
<b>Output indicator</b>	Other	<b>Unit</b>	Quantity		
	Number of EUI – Innovative Solution Model delivered				

**Description**

The EUI - Innovative Solution Model – is a final document focused on the transferability and scaling up of the tested innovative solution in order to allow others to learn about the findings of the experimentation and receive some guidance on how to approach replication. The EUI - Innovative Solution Model will be publicly available on the EU Knowledge Exchange Sharing Platform and EUI webpage.

### O.9.2 - Replication Feasibility and Opportunity Study

<b>Title</b>	Replication Feasibility and Opportunity Study	<b>Target value</b>	3	<b>Delivery date</b>	31/08/2027
<b>Output indicator</b>	Other	<b>Unit</b>	Quantity		
	Number of Replication Feasibility and Opportunity Study delivered				

**Description**

The Replication Feasibility ad Opportunity study summarizes what is the local challenge, how transferred innovative solutions can be adapted to the local context, what are the necessary steps to implement it, what are the identified funding sources, how management structure and key management processes can be shaped, etc. (investment output).

### Work Package Budget

PP 1 - Municipality of Egaleo (MoE)	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	1 PM (part time) to oversee the overall implementation and management of the project.	N/A	N/A			
Amount (€)	30,000.00	4,500.00	1,500.00	0.00	0.00	36,000.00

PP 11 - Budapest Capital District VIII. Józsefváros Municipality	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	N/A	N/A	N/A	Transfer Capacity Survey, elicitation Feasibility and Opportunity Study, implementation of the small- scale pilot investments, local visits	N/A	
Amount (€)	0.00	0.00	0.00	150,000.00	0.00	150,000.00

PP 12 - The Municipality of Naples	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	N/A	N/A	N/A	Transfer Capacity Survey, elicitation Feasibility and Opportunity Study, implementation of the small- scale pilot investments, local visits	N/A	
Amount (€)	0.00	0.00	0.00	150,000.00	0.00	150,000.00

PP 13 - City of Paris	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
Description	N/A	N/A	N/A	Transfer Capacity Survey, elicitation Feasibility and Opportunity Study, implementation of the small- scale pilot investments, local visits	N/A	
Amount (€)	0.00	0.00	0.00	150,000.00	0.00	150,000.00

PP 13 - City of Paris	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Total
<b>Total (€)</b>	30,000.00	4,500.00	1,500.00	450,000.00	0.00	486,000.00

**Indicative budget breakdown per year**

Year	2024	2025	2026	2027	Total
Amount (%)	5%	30%	40%	25%	100.00%
Budget (€)	24,300.00	145,800.00	194,400.00	121,500.00	486,000.00

## Work Plan Per Work Packages - Work Package 10 Closure

Start Date	01/09/2027
End Date	30/11/2027
Budget	20,000

### Partners Involvement

Responsible Partner	PP 1 - Municipality of Egaleo (MoE)
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### Summary

As explained in the EUI-IA Guidance, Chapter 1.7, Administrative Closure phase (lasting 3 months), is related to all administrative activities taking place after the Implementation phase in order to close the project and obtain validation of the narrative and financial reporting documents. It is also expected that during this phase, EUI-IA project representative(s) are still available to take part in the knowledge capitalisation and dissemination activities initiated by the Permanent Secretariat (see EUI-IA Guidance, Chapter 8 for details). Lump sum of EUR 20,000 will be paid when all compulsory deliverables are provided and validated.

### Activities and Deliverables

#### A 10.1 - Closure

Title	Start date	End date
Closure	01/09/2027	30/11/2027

#### Description

Closure

#### D 10.1.1 - Drafting and submission of the final Annual Progress Report (APR4)

Deliverable title	Target value	Delivery date
Drafting and submission of the final Annual Progress Report (APR4)	1	30/09/2027

#### D 10.1.2 - Preparation and submission of final Financial Claim (FC2)

Deliverable title	Target value	Delivery date
Preparation and submission of final Financial Claim (FC2)	1	30/11/2027

#### D 10.1.3 - Preparation and submission of the Final Qualitative Report (FQR)

Deliverable title	Target value	Delivery date
Preparation and submission of the Final Qualitative Report (FQR)	1	30/11/2027

### Work Package Budget

Partner name	Staff cost (€)	Office and administration (€)	Travel and accommodation (€)	External expertise and services (€)	Equipment (€)	Total (€)
Municipality of Egaleo (MoE)	0.00	0.00	0.00	20,000.00	0.00	20,000.00

## Part E - Project Budget

### E.1 Project Budget Co-Financing Source (Fund) - Breakdown per Partner

Partner	ERDF co-financing		Contribution			Total		Budget	% of project budget
	Partner	Country	EUR	ERDF rate	Public	Private	Total		
PP 1 - Municipality of Egaleo (MoE)	EL	1,594,512.00	80.00%	398,628.00	0.00	398,628.00	1,993,140.00	48.60%	
PP 2 - Symbolo GP	EL	194,912.00	80.00%	0.00	48,728.00	48,728.00	243,640.00	5.94%	
PP 3 - National Centre of Scientific Research (NCSR) "Demokritos"	EL	238,072.00	80.00%	59,518.00	0.00	59,518.00	297,590.00	7.26%	
PP 4 - Aristotle University of Thessaloniki	EL	189,472.00	80.00%	47,368.00	0.00	47,368.00	236,840.00	5.77%	
PP 5 - Regional Development Institute – Panteion University (RDI)	EL	115,072.00	80.00%	28,768.00	0.00	28,768.00	143,840.00	3.51%	
PP 6 - Urbana	EL	65,280.00	80.00%	0.00	16,320.00	16,320.00	81,600.00	1.99%	
PP 7 - InCommON (Innovative Communities Onwards)	EL	140,752.00	80.00%	0.00	35,188.00	35,188.00	175,940.00	4.29%	
PP 8 - Organization Earth	EL	80,096.00	80.00%	0.00	20,024.00	20,024.00	100,120.00	2.44%	
PP 9 - Ohi Pezoume Performing Arts NPO (OP)	EL	60,032.00	80.00%	0.00	15,008.00	15,008.00	75,040.00	1.83%	
PP 10 - AREA (Architecture Research Athens)	EL	242,720.00	80.00%	0.00	60,680.00	60,680.00	303,400.00	7.40%	
PP 11 - Budapest Capital District VIII. Józsefváros Municipality	HU	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00	3.66%	
PP 12 - The Municipality of Naples	IT	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00	3.66%	
PP 13 - City of Paris	FR	120,000.00	80.00%	30,000.00	0.00	30,000.00	150,000.00	3.66%	
<b>Total (€)</b>		<b>3,280,920.00</b>	<b>80%</b>	<b>624,282.00</b>	<b>195,948.00</b>	<b>820,230.00</b>	<b>4,101,150.00</b>		<b>100.00%</b>

### E.2 Project Budget - Overview per Partner/ per Period

Partner	Preparation(Period 0)	Jan - Dec 2024	Jan - Dec 2025	Jan - Dec 2026	Jan - Dec 2027	Closure	Total
PP 1	100,000.00	432,215.00	726,206.00	591,387.00	123,332.00	20,000.00	1,993,140.00
PP 2	0.00	70,228.00	74,292.00	74,892.00	24,228.00	0.00	243,640.00
PP 3	0.00	75,305.50	116,292.00	89,277.00	16,715.50	0.00	297,590.00
PP 4	0.00	60,118.00	91,992.00	71,052.00	13,678.00	0.00	236,840.00
PP 5	0.00	40,288.00	44,352.00	44,952.00	14,248.00	0.00	143,840.00
PP 6	0.00	9,576.00	42,048.00	27,308.00	2,668.00	0.00	81,600.00
PP 7	0.00	23,633.00	88,532.00	58,187.00	5,588.00	0.00	175,940.00
PP 8	0.00	9,302.00	54,360.00	34,090.00	2,368.00	0.00	100,120.00
PP 9	0.00	10,028.00	31,392.00	29,272.00	4,348.00	0.00	75,040.00
PP 10	0.00	77,418.00	117,296.00	91,020.00	17,666.00	0.00	303,400.00
PP 11	0.00	7,500.00	45,000.00	60,000.00	37,500.00	0.00	150,000.00
PP 12	0.00	7,500.00	45,000.00	60,000.00	37,500.00	0.00	150,000.00
PP 13	0.00	7,500.00	45,000.00	60,000.00	37,500.00	0.00	150,000.00
<b>Total (€)</b>	<b>100,000.00</b>	<b>830,611.50</b>	<b>1,521,762.00</b>	<b>1,291,437.00</b>	<b>337,339.50</b>	<b>20,000.00</b>	<b>4,101,150.00</b>
<b>% of total budget</b>	<b>2.44%</b>	<b>20.25%</b>	<b>37.11%</b>	<b>31.49%</b>	<b>8.23%</b>	<b>0.49%</b>	<b>100.00%</b>

### E.3 Project Budget - Overview per Partner/ per Work Package

Partner	Preparation (WP 1)	WP 2	WP 3	WP 4	WP 5	WP 6	WP 7	WP 8	WP 9	Closure (WP 10)
PP 1	100,000.00	97,000.00	24,000.00	109,500.00	1,374,340.00	36,000.00	160,300.00	36,000.00	36,000.00	20,000.00
PP 2	0.00	24,000.00	162,000.00	4,640.00	0.00	0.00	12,000.00	41,000.00	0.00	0.00
PP 3	0.00	10,800.00	12,000.00	4,640.00	270,150.00	0.00	0.00	0.00	0.00	0.00
PP 4	0.00	10,800.00	12,000.00	4,640.00	209,400.00	0.00	0.00	0.00	0.00	0.00
PP 5	0.00	10,800.00	36,000.00	4,640.00	0.00	0.00	12,000.00	80,400.00	0.00	0.00
PP 6	0.00	10,800.00	3,600.00	4,640.00	6,000.00	56,560.00	0.00	0.00	0.00	0.00
PP 7	0.00	24,000.00	6,000.00	4,640.00	33,200.00	108,100.00	0.00	0.00	0.00	0.00
PP 8	0.00	10,800.00	3,600.00	4,640.00	0.00	81,080.00	0.00	0.00	0.00	0.00
<b>Total (€)</b>	<b>100,000.00</b>	<b>233,800.00</b>	<b>274,800.00</b>	<b>151,260.00</b>	<b>2,155,850.00</b>	<b>298,140.00</b>	<b>223,900.00</b>	<b>157,400.00</b>	<b>486,000.00</b>	<b>20,000.00</b>
<b>% of total budget</b>	<b>2.44%</b>	<b>5.70%</b>	<b>6.70%</b>	<b>3.69%</b>	<b>52.57%</b>	<b>7.27%</b>	<b>5.46%</b>	<b>3.84%</b>	<b>11.85%</b>	<b>0.49%</b>

Partner	Preparation (WP 1)	WP 2	WP 3	WP 4	WP 5	WP 6	WP 7	WP 8	WP 9	Closure (WP 10)
PP 9	0.00	10,800.00	3,600.00	4,640.00	0.00	16,400.00	39,600.00	0.00	0.00	0.00
PP 10	0.00	24,000.00	12,000.00	4,640.00	262,760.00	0.00	0.00	0.00	0.00	0.00
PP 11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00	0.00
PP 12	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00	0.00
PP 13	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	150,000.00	0.00
<b>Total (€)</b>	<b>100,000.00</b>	<b>233,800.00</b>	<b>274,800.00</b>	<b>151,260.00</b>	<b>2,155,850.00</b>	<b>298,140.00</b>	<b>223,900.00</b>	<b>157,400.00</b>	<b>486,000.00</b>	<b>20,000.00</b>
<b>% of total budget</b>	<b>2.44%</b>	<b>5.70%</b>	<b>6.70%</b>	<b>3.69%</b>	<b>52.57%</b>	<b>7.27%</b>	<b>5.46%</b>	<b>3.84%</b>	<b>11.85%</b>	<b>0.49%</b>

#### E.4 Project Budget - Overview per Work Package/ per Period

Work Package	Preparation	Jan - Dec 2024	Jan - Dec 2025	Jan - Dec 2026	Jan - Dec 2027	Closure	Total
WP 1	100,000.00						100,000.00
WP 2		70,140.00	70,140.00	70,140.00	23,380.00		233,800.00
WP 3		82,440.00	82,440.00	82,440.00	27,480.00		274,800.00
WP 4		30,252.00	45,378.00	45,378.00	30,252.00		151,260.00
WP 5		538,962.50	862,340.00	646,755.00	107,792.50		2,155,850.00
WP 6		14,907.00	178,884.00	104,349.00	0.00		298,140.00
WP 7		22,390.00	89,560.00	100,755.00	11,195.00		223,900.00
WP 8		47,220.00	47,220.00	47,220.00	15,740.00		157,400.00
WP 9		24,300.00	145,800.00	194,400.00	121,500.00		486,000.00
WP 10						20,000.00	20,000.00
<b>Total (€)</b>	<b>100,000.00</b>	<b>830,611.50</b>	<b>1,521,762.00</b>	<b>1,291,437.00</b>	<b>337,339.50</b>	<b>20,000.00</b>	<b>4,101,150.00</b>
<b>% of total budget</b>	<b>2.44%</b>	<b>20.25%</b>	<b>37.11%</b>	<b>31.49%</b>	<b>8.23%</b>	<b>0.49%</b>	<b>100.00%</b>

#### E.5 Project Budget - Overview per Partner/ per Budget Line

Partner	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
PP 1	399,000.00	59,850.00	19,950.00	1,388,500.00	125,840.00	0.00	1,993,140.00
PP 2	197,200.00	29,580.00	9,860.00	7,000.00	0.00	0.00	243,640.00
PP 3	220,700.00	33,105.00	11,035.00	2,000.00	30,750.00	0.00	297,590.00
PP 4	195,700.00	29,355.00	9,785.00	2,000.00	0.00	0.00	236,840.00
PP 5	118,200.00	17,730.00	5,910.00	2,000.00	0.00	0.00	143,840.00
PP 6	60,500.00	9,075.00	3,025.00	5,500.00	3,500.00	0.00	81,600.00
PP 7	101,200.00	15,180.00	5,060.00	49,400.00	5,100.00	0.00	175,940.00
PP 8	59,700.00	8,955.00	2,985.00	7,000.00	21,480.00	0.00	100,120.00
PP 9	56,700.00	8,505.00	2,835.00	7,000.00	0.00	0.00	75,040.00
PP 10	207,000.00	31,050.00	10,350.00	52,000.00	3,000.00	0.00	303,400.00
PP 11	0.00	0.00	0.00	150,000.00	0.00	0.00	150,000.00
PP 12	0.00	0.00	0.00	150,000.00	0.00	0.00	150,000.00
PP 13	0.00	0.00	0.00	150,000.00	0.00	0.00	150,000.00
<b>Total (€)</b>	<b>1,615,900.00</b>	<b>242,385.00</b>	<b>80,795.00</b>	<b>1,972,400.00</b>	<b>189,670.00</b>	<b>0.00</b>	<b>4,101,150.00</b>
<b>% of total budget</b>	<b>39.40%</b>	<b>5.91%</b>	<b>1.97%</b>	<b>48.09%</b>	<b>4.62%</b>	<b>0.00%</b>	<b>100.00%</b>

#### E.6 Project Budget - Overview per Work Package/ per Budget Line

Work Package	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
WP 1	0.00	0.00	0.00	100,000.00	0.00	0.00	100,000.00
WP 2	174,000.00	26,100.00	8,700.00	25,000.00	0.00	0.00	233,800.00
WP 3	229,000.00	34,350.00	11,450.00	0.00	0.00	0.00	274,800.00
WP 4	89,800.00	13,470.00	4,490.00	43,500.00	0.00	0.00	151,260.00
WP 5	593,800.00	89,070.00	29,690.00	1,283,700.00	159,590.00	0.00	2,155,850.00
WP 6	190,300.00	28,545.00	9,515.00	39,700.00	30,080.00	0.00	298,140.00
WP 7	182,000.00	27,300.00	9,100.00	5,500.00	0.00	0.00	223,900.00
WP 8	127,000.00	19,050.00	6,350.00	5,000.00	0.00	0.00	157,400.00
<b>Total (€)</b>	<b>1,615,900.00</b>	<b>242,385.00</b>	<b>80,795.00</b>	<b>1,972,400.00</b>	<b>189,670.00</b>	<b>0.00</b>	<b>4,101,150.00</b>
<b>% of total budget</b>	<b>39.40%</b>	<b>5.91%</b>	<b>1.97%</b>	<b>48.09%</b>	<b>4.62%</b>	<b>0.00%</b>	<b>100.00%</b>

Work Package	Staff costs	Office and administration	Travel and accommodation	External expertise and services	Equipment	Infrastructure and works	Total
WP 9	30,000.00	4,500.00	1,500.00	450,000.00	0.00	0.00	486,000.00
WP 10	0.00	0.00	0.00	20,000.00	0.00	0.00	20,000.00
Total (€)	1,615,900.00	242,385.00	80,795.00	1,972,400.00	189,670.00	0.00	4,101,150.00
% of total budget	39.40%	5.91%	1.97%	48.09%	4.62%	0.00%	100.00%

## Part F - Partners contribution

### Source(s) of Contribution

Total Contribution 820,230.00

Total Contribution Target 820,230.00

### PP1 - Municipality of Egaleo (MoE)

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Municipality of Egaleo (MoE)	Public	100.00%	398,628.00	cash	Part of the costs will be covered by the municipality's budget.
Total (€)		100%	398,628.00		Contribution Target 398,628.00

### PP2 - Symbolo GP

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Symbolo GP	Private	100.00%	48,728.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	48,728.00		Contribution Target 48,728.00

### PP3 - National Centre of Scientific Research (NCSR) "Demokritos"

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
National Centre of Scientific Research (NCSR) "Demokritos"	Public	100.00%	59,518.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	59,518.00		Contribution Target 59,518.00

### PP4 - Aristotle University of Thessaloniki

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Aristotle University of Thessaloniki	Public	100.00%	47,368.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	47,368.00		Contribution Target 47,368.00

#### PP5 - Regional Development Institute – Panteion University (RDI)

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Regional Development Institute – Panteion University (RDI)	Public	100.00%	28,768.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	28,768.00		Contribution Target 28,768.00

#### PP6 - Urbana

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Urbana	Private	100.00%	16,320.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	16,320.00		Contribution Target 16,320.00

#### PP7 - InCommON (Innovative Communities Onwards)

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
InCommON (Innovative Communities Onwards)	Private	100.00%	35,188.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	35,188.00		Contribution Target 35,188.00

#### PP8 - Organization Earth

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Organization Earth	Private	100.00%	20,024.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	20,024.00		Contribution Target 20,024.00

**PP9 - Ohi Pezoume Performing Arts NPO (OP)**

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Ohi Pezoume Performing Arts NPO (OP)	Private	100.00%	15,008.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	15,008.00		Contribution Target 15,008.00

**PP10 - AREA (Architecture Research Athens)**

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
AREA (Architecture Research Athens)	Private	100.00%	60,680.00	cash	Part of the costs will be covered by the organisation's own resources.
Total (€)		100%	60,680.00		Contribution Target 60,680.00

**PP11 - Budapest Capital District VIII. Józsefváros Municipality**

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Transfer Partner 1	Public	100.00%	30,000.00	cash	TBD
Total (€)		100%	30,000.00		Contribution Target 30,000.00

**PP12 - The Municipality of Naples**

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Transfer Partner 2	Public	100.00%	30,000.00	cash	TBD
Total (€)		100%	30,000.00	Contribution Target	

**PP13 - City of Paris**

Name of Organisation/ Source of Contribution	Legal Status	% of Total Partner Contribution	Amount (€)	Cash or In-kind Contribution	Comment
Transfer Partner 3	Public	100.00%	30,000.00	cash	TBD
Total (€)		100%	30,000.00	Contribution Target	

## Part G - Risk Management

### G.1 Risks at project strategy level

Risk management will be deployed under the five risk strategy steps: Identify the Risk, Analyze the Risk, Evaluate or Rank the Risk, Treat the Risk, Monitor and Review the Risk. Each partner in the project is responsible for reporting potential risks (and proposing remedial actions). WP, activity leaders and the project coordinator have the responsibility to, together with that partner, assess the risk impact, probability of occurrence and remedial actions. The relevant outputs (sustainability, affordability plans, PIRFACI, etc.) will include a separate risk identification section. Within the monitoring plan, potential risks will be identified, evaluated and monitored.

At the project strategy level, the innovative solution has never been tried before in Greece and this involves various risks, such as legal entanglements, appeals, etc. The MoE has foreseen the permanent specialized provision of legal advice to avoid this eventuality in the first place. On the other hand, the project foresees systematic, participative, open consultation processes, at all phases, to achieve the maximum possible consensus both at the political and social levels, thus avoiding conflicts of interest.

Finally, there is the risk of the effect of project results on real estate prices which could create negative results. However, legal obligations have been foreseen at the same time as legal certainty.

### G.2 Risks at project implementation level

#### Project management capacity risks

Risk	Description	Properties	Actions to mitigate the risk
Structures and procedures	Project Management Team member leaves project, work needed to implement action and project closure	Likelihood Improbable  Impact Serious	PMT is comprised by permanent members of MoE, Significant expertise exists from the implementation and successful closure of projects from national, European, and Integrated Territorial Investment projects. If needed MoE could hire extra personnel at own cost
Project Partnership	Consortium partner withdraws	Likelihood Remote  Impact Serious	Partners have demonstrated capacity and commitment to implement action, in case one partner leaves, firstly will be to internally replace its contribution and if not possible an external partner will be identified and involved through the Subsidy Contract procedures
Financial flows	Procurement delays due to GR regulatory framework, reduced absorption capacity by partners	Likelihood Remote  Impact Major	Procurement activities have been designed to optimise smooth progress (incl. backup time) for possible delays. Continuous project and regular financial monitoring of consortium is foreseen. In case of delays / lagging in absorption PMT will provide guidelines & expertise to mitigate issue early on.
Political environment	Political support for project Strategic priority in city agenda	Likelihood Improbable	Universal support for the project by all municipal

Risk	Description	Properties	Actions to mitigate the risk
		Impact Minor	stakeholders is achieved. The reduction of carbon footprint and sustainable housing is a main priority in MoE SECAP and West Athens ITI for 2021-2027.

## Workplan implementation risks

Risk	Description	Properties	Actions to mitigate the risk
Legal framework and regulations regarding innovation (local, national, EU level)	Existing legal framework for building interventions	Likelihood Possible Impact Serious	Interventions have been designed to require a limited reassessment of existing permits. In case they are required (e.g. due to a change of existing laws) the whole process will start at the earliest possible time to facilitate the implementation
Delays in the delivery of project activities	Realism of plan and activities Lack of allocated time for completion	Likelihood Improbable Impact Serious	Regular monitoring of the project/ Related WP leaders and task leaders will be supported by other partners not involved before. The Monitoring Plan for peer review includes alerts from the PM one month before the official deadline.
Participatory approach	Interest of citizens and building / owners/ tenants Participation in engagement events	Likelihood Remote Impact Major	If lack of interest is apparent, additional promotional and marketing activities will be deployed to ensure the value of RtB is widely recognised. WP3 is designed to ensure that RtB outcomes may be communicated via a broad combination of approaches, not limited to web based formats.

## Investments risks

Risk	Description	Properties	Actions to mitigate the risk
(Public)procurement procedure	Unsuccessful tenders Open appeals, Objections	Likelihood Possible Impact Serious	Two proactive actions will be implemented: - well-designed public procurements respecting the GR legislation - early launch of the calls at the first project stages in order to

Risk	Description	Properties	Actions to mitigate the risk
			cover up any possible delays due to possible appeals, objections etc
Ownership & location of the site	not applicable.	Likelihood Improbable  Impact Incident	not applicable
Delivery of investments	Feasibility study delay, preparatory and installation work delays, budgeting for investment equipment (unforeseen costs due to inflation)	Likelihood Possible  Impact Serious	All planning and intervention activities will be performed in buildings that the owners will declare free of extra issues (full permits exist) For inflation, implementation costs will be regularly monitored and actions will be made based on prices at the time of the procurement
Obsolescence of technical solutions	Relevance of the technical solutions by the end of the project implementation period	Likelihood Possible  Impact Incident	The partners will continuously monitor technology COTS evolution and identify the best available at the time of selection. The open access procurement for interventions could lead to a selection of best available technologies
Effect on property prices	Rental prices increase	Likelihood Possible  Impact Serious	The property owners will contract with the MoE consenting to mandatorily maintain rent prices at -15% lower than the prices of 2020 for 5 years Legal advice will be sought to ensure compliance with the national legislative framework

## Part H - Confirmation

### (Main) Urban Authority confirmation and signature

(Main) Urban Authority      Municipality of Egaleo (MoE)

By signing the application form the (Main) Urban Authority hereby confirms that:

1. The information provided in the Application Form is accurate and true to the best knowledge of the Main Urban Authority.
2. The Urban Authorities involved in this project proposal are not involved in other proposals submitted to the European Urban Initiative – Innovative Actions as part of this current Call for Proposals.
3. The Main Urban Authority and Project Partners listed in the Application Form:
  - a. are committed to participate in the action,
  - b. have stable and sufficient sources of funding to maintain the activities throughout the action and to provide any counterpart funding necessary,
  - c. have or will have the necessary resources needed to implement the action.
4. The Main Urban Authority and the Project Partners commit to comply with the eligibility criteria and all other conditions set out in the Call for Proposals conditions for the entire duration of the project.
5. The Main Urban Authority and the Project Partners will act according to the provisions of the relevant national and EU legislation and policies (especially regarding structural funds, public procurement, state aid, environment and equal opportunities) as well as the specific provisions of the European Urban Initiative.
6. The Main Urban Authority and the Project Partners are NOT subject to an administrative sanction (i.e. exclusion or financial penalty decision).
7. The Main Urban Authority and the Project Partners (or persons with unlimited liability for debts) are NOT in one of the following exclusion situations :
  - a. bankrupt, being wound up, having the affairs administered by the courts, entered into an arrangement with creditors, suspended business activities or subject to any other similar proceedings or procedures
  - b. in breach of social security or tax obligations
8. The Main Urban Authority and the Project Partners (or persons having powers of representation, decision-making or control, beneficial owners or persons who are essential for the award/implementation of the action) are NOT in one of the following exclusion situations:
  - a. guilty of grave professional misconduct,
  - b. committed fraud, corruption, links to a criminal organisation, money laundering, terrorism-related crimes (including terrorism financing), child labour or human trafficking,
  - c. shown significant deficiencies in complying with main obligations under an EU procurement contract, grant agreement, prize, expert contract, or similar,
  - d. guilty of irregularities within the meaning of Article 1(2) of Regulation No 2988/95,
  - e. created under a different jurisdiction with the intent to circumvent fiscal, social or other legal obligations in the country of origin (including creation of another entity with this purpose).
9. The Main Urban Authority and the Project Partners are NOT subject to a conflict of interest in connection with this grant and will notify — without delay — any situation which could give rise to a conflict of interests.
10. The Main Urban Authority and the Project Partners neither in whole nor in part have or will receive any other complementary EU funding (except for the funding indicated in this Application Form) during the whole duration of the project.
11. General information about this project can be used by the European Urban Initiative to liaise with national and regional authorities in charge of implementation of operational programmes funded by the European

**Structural and Investment Funds.**

**Forename,  
Surname**

Lampros Sklavounos

**Date**

27/02/2024

**Position**

Mayor

**Place**

Egaleo

**Authorized  
signature of  
(Main) Urban  
Authority**

